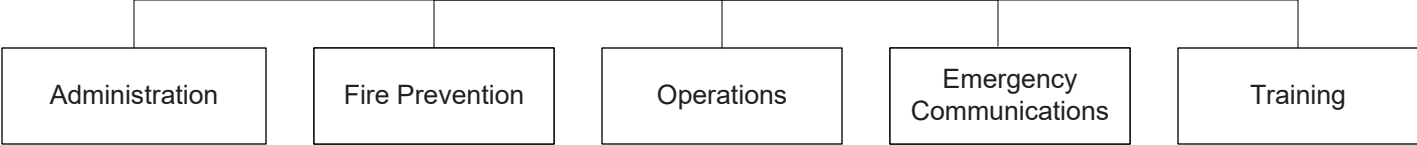


Fire Chief

- Govt/community/public relations
- Policy Administration
- Interagency relations
- Staff Development



- OFFICE ADMINISTRATION**
- Clerical support & records maintenance
 - Contracts and grant administration
 - Payroll
 - Personnel
 - Employee services
 - Background investigations
 - Monitor legislation & law
 - Internal affairs
- RESOURCE/LOGISTICS**
- CIP and special projects
 - Fire technology and data management & coordination
- FINANCE**
- Budget development & administration
 - Financial planning
 - Payments and procurements processing
 - Revenue contracts billing and administration
 - Account maintenance & tracking
- PLANNING**
- Strategic planning
 - Research & development
 - Accreditation
 - Performance management
 - Statistics

- Public education
- Code enforcement
- Inspection services
- Fire permits
- Plan checking
- Weed/Hazard abatement
- Fire investigations
- Environmental impact reports

- FIRE SUPPRESSION AND RESCUE**
- Provide:
 - Firefighting & emergency medical services
 - EMS/Hazmat services
 - Technical rescue safety
 - Water rescue
 - Inspect pre-fire plans
 - Manage & maintain:
 - Fire facilities
 - Apparatus
 - Equipment
 - Maps & drawings
 - Evaluations
- OFFICE OF EMERGENCY SERVICES**
- Manage emergency operations center
 - Disaster planning
 - Metropolitan medical disaster plan

- Dispatch calls for service
- Manage & coordinate:
 - Telecommunications
 - Computer services
 - Call database
 - Public Works dispatch
 - Municipal Utilities dispatch
 - Regional emergency communications

- Provide training:
 - Hazmat
 - Suppression
 - EMS
 - Technical
 - Auxiliary firefighters
 - In-service
 - Recruit
 - Special operations
- Provide photo/video services
- Coordinate emergency medical requirements
- Manage quality assurance program
- Work with county in developing & implementing standards
- Issue certifications

FIRE DEPARTMENT



FIRE DEPARTMENT

MISSION STATEMENT

The Stockton Fire Department is committed to providing excellent emergency and non-emergency customer service. Our dedicated members ensure a safe community through public education, prevention, and aggressive fire suppression and rescue activities.

Budget at a Glance:

Total Revenues	\$17,343,203
Total Expenditures	\$60,049,832
Total Net Cost	\$42,706,629
Total Staff	223

DEPARTMENT DESCRIPTION

The Fire Department is responsible for fire protection, and emergency medical services within Stockton city limits and under contract to four bordering fire districts. It also provides fire and emergency medical dispatch services on a regional scale to Stockton and other municipalities in San Joaquin County.

The department is organized into five divisions: Administration, Operations, Fire Prevention, Training, and Emergency Communications.

Administrative Division provides overall policy direction and management support for the department including office administration, finance, planning, and logistics.

Operations Division provides fire suppression and emergency medical and rescue services, mitigates hazardous material incidents, and conducts routine fire prevention inspections and fire investigations.

Fire Prevention Division issues fire code operational permits and performs related annual inspections, conducts fire safety education programs, and provides code enforcement and plan checking for fire code compliance.

Training Division coordinates and monitors the professional and technical training plans and programs for over 180 sworn positions related to fire and medical service certification and licensure, fulfills statutorily-mandated reporting requirements, and develops the curriculum for and oversees all firefighter training academies.

Emergency Communications Division dispatches fire and emergency medical calls to Stockton and other municipalities as a regional dispatch contract service provider for the San Joaquin County Regional Fire Dispatch Authority.

DEPARTMENT STRATEGIC WORK PLAN

As part of the department's commitment to continued excellence, sustaining a thoughtful, comprehensive strategic plan is critical as it will drive the organization toward a common vision and optimize resources.

The department's strategic priorities are to evaluate and improve service delivery, implement advanced technologies, employ sound budget practices, develop our workforce and enhance our leadership. Strengthening community relationships will improve preparedness and enhance resiliency during emergency events. The Department can help revitalize the local economy by attracting and supporting new business through efficient fire prevention services.

FIRE DEPARTMENT

PRIOR YEAR ACCOMPLISHMENTS

Administrative Division

- Received a grant award for a total project cost of \$1.05 million from the Federal Emergency Management Agency's 2018 Assistance to Firefighters Grant Program to send Stockton firefighters to paramedic training.
- Completed implementation of the Telestaff Scheduling System to automate and provide tools to manage the department's complex and labor-intensive workforce.
- Worked with Public Works Department to complete the exterior painting of Fire Station Nos. 2, 6 and 9, and to complete the front porch rebuild of Fire Station No. 6.

Operations Division mobilized resources on approximately 51,000 incidents in 2019, a five percent increase from prior year, which includes 25,243 rescue and emergency medical service responses, 3,458 fires, 741 hazardous conditions, and over 21,000 other calls for emergency services. Using industry-specific metrics, the demands in Stockton continue to be among the highest in the country.

- Replaced end-of-life cardiac monitors/defibrillators on all fire engines and trucks with modern cardiac equipment with current and innovative built-in technology that meets current standards for patient emergency cardiac care.
- The Hazardous Materials Program hosted a countywide Hazmat drill and participated in a multi-agency emergency drill at Port of Stockton. The program also completed upgrades to the hazardous material response vehicle.
- Various Fire personnel completed an estimated 25,000 training hours to maintain required certifications and for advanced training classes in water rescue, urban search and rescue, disaster preparedness, tactical emergency medical services and hazardous materials situations.

Fire Prevention Division completed 120 school inspections and observed 97 school fire drills consistent with state-mandated Kindergarten to 8th-grade school fire code requirements. In 2019, staff completed 10,642 fire inspections, 1,019 fire and building plan checks, 240 plan applications and project reviews, 1,906 new construction related inspections and 112 formal fire investigations. Staff provided fire safety education to the public through social media, conducted one community firehouse open house event, and participated in 122 public outreach events.

- Completed a fee study for fire code operational permits, inspections, plan check review and other services provided by the division.
- In conjunction with the Community Development Department, implemented a pre-inspection program for the inspection of new businesses prior to opening to identify and track operational permit requirements to ensure building and fire code compliance for the proposed use.

Training Division

- Conducted Fire Training Academy 20-1 consisting of eleven City of Stockton and eight City of Lodi Firefighter recruits.
- Hosted and participated in various mutual aid training sessions with neighboring Fire Districts and City Fire agencies including one active threat school drill.

FIRE DEPARTMENT

- Coordinated other various training events: Officers Conference training, tower drills and harassment training for all Fire personnel.
- Hired a part-time Quality Improvement Coordinator to manage and administer the Fire Department's Emergency Medical Services (EMS) / Emergency Medical Dispatch (EMD) Quality Improvement Program to meet county EMS agency requirements.

Emergency Communications Division processed 118,000 requests for service or a daily average of 322 service calls in 2019, a 4% increase in service call volume from the prior year.

- Replaced the current data and performance management system with Emergency Reporting Records Management System to increase efficiency and for timely completion and generation of incident reports.
- Completed the replacement and installation of a new State-funded 9-1-1 phone system.

KEY CONSIDERATIONS

The Fire Department FY 2020-21 Annual Budget includes funds to manage and operate twelve firehouses, twelve fire engines, and three ladder trucks that provide fire protection and emergency services to the community. The budget includes payroll appropriation for 182 sworn and 41 non-sworn full-time staff, and part-time staff. Daily staffing levels will remain at three personnel on fire engines and four personnel on ladder trucks. The FY 2020-21 employee services budget increased mainly due to retirement costs and cost of living adjustments. An allocation for hireback overtime is added back to the budget for coverage of injured sworn personnel.

With over 180 sworn positions, the department has continuous needs to fill and train new firefighters. An annual appropriation to conduct a Fire Academy to meet the demand for replacement staff is included in the FY 2020-21 budget. The appropriation includes funds to cover the cost of instructors, personal protective equipment for recruits, training materials, books, and certifications.

The department continues to work on improving public safety to fulfill the City Council's strategic work plan through new and improved technology, advanced and specialized staff training, up-to-date tools and equipment, organization, and team work to save lives and property. Staff will continue to work towards the completion of various system upgrades and ancillary software replacements. The FY 2020-21 Annual Budget includes funds for annual license, hardware, and software maintenance contracts, training, supplies, tools, and equipment for specialized operations teams that provide emergency services outside the scope of typical emergency calls.

The cost of contracted dispatch services with the San Joaquin County Regional Fire Dispatch Authority increased by approximately 9% as a combined result of increased dispatch call volume and a higher cost per call. Additionally, Senate Bill 438, enacted in October 2019, changed local public agency requirements for processing emergency calls and dispatch services. The Stockton Dispatch Center will resume its ability to receive live 9-1-1 callers and provide emergency medical dispatch services, and continue to dispatch emergency response resources for five agencies throughout the San Joaquin County. The FY 2020-21 Annual Budget includes six new dispatcher positions and a one-time allocation of approximately \$800,000 for equipment, software and facility improvements to implement the necessary changes in the Stockton Dispatch Center to handle the increased workload resulting from the new legislation.

FIRE DEPARTMENT

Funds to complete the Fire Station No. 2 kitchen repair and window replacement; and exterior painting of the remaining stations are incorporated in the annual budget. The department will also be working with Public Works and Information Technology to replace the end-of-life Uninterruptible Power Supply System equipment that provides continuous emergency back-up power at the Stockton Dispatch Center during electrical power failure.



Fire Department
FY 2020-21 Annual Budget

	<u>General Fund 010</u> <i>See Page E-11</i>	<u>Emergency Communication 042</u> <i>See Page E-13</i>	<u>Development Services 048</u> <i>See Page E-15</i>	<u>Measure W 081</u> <i>See Page E-17</i>
Beginning Available Balance		<u>\$ -</u>		
Revenues				
Taxes	-	-	-	4,800,000
Program Revenue	4,708,234	4,078,325	2,964,644	-
Other Revenue	-	-	-	12,000
	<u>4,708,234</u>	<u>4,078,325</u>	<u>2,964,644</u>	<u>4,812,000</u>
Expenditures				
Salary & Benefits	33,405,599	3,015,414	-	4,958,740
Services & Supplies	13,027,055	800,911	-	363,124
Administration Overhead	-	262,000	-	309,943
Fire Prevention & Education	-	-	2,961,310	-
Capital Outlay	50,600	780,000	-	85,000
	<u>46,483,254</u>	<u>4,858,325</u>	<u>2,961,310</u>	<u>5,716,807</u>
Transfers				
Transfer In	-	780,000	-	-
Transfer Out	-	-	-	-
	<u>-</u>	<u>780,000</u>	<u>-</u>	<u>-</u>
Net Annual Activity	<u>(41,775,020)</u>	<u>-</u>	<u>3,334</u>	<u>(904,807)</u>
Ending Available Balance		<u>\$ -</u>		

Fire Department, Continued
FY 2020-21 Annual Budget

	<u>Special Revenue 646</u>	<u>Fire Total</u>
	<i>See Page E-19</i>	
Beginning Available Balance	<u>\$ 30,136</u>	
Revenues		
Taxes	-	4,800,000
Program Revenue	-	11,751,203
Other Revenue	-	12,000
	<u>-</u>	<u>16,563,203</u>
Expenditures		
Salary & Benefits	-	41,379,753
Services & Supplies	30,136	14,221,226
Administration Overhead	-	571,943
Fire Prevention & Education	-	2,961,310
Capital Outlay	-	915,600
	<u>30,136</u>	<u>60,049,832</u>
Transfers		
Transfer In	-	780,000
Transfer Out	-	-
	<u>-</u>	<u>780,000</u>
Net Annual Activity	<u>(30,136)</u>	<u>(42,706,629)</u>
Ending Available Balance	<u>\$ -</u>	

Revenues	\$ 16,563,203
Transfers	780,000
Total Sources	<u>\$ 17,343,203</u>
Expenditures	\$ 60,049,832
Transfers	-
Total Appropriations	<u>\$ 60,049,832</u>



**Fire Department
General Fund - 010
FY 2020-21 Annual Budget**

	<u>FY 2017-18 Actual</u>	<u>FY 2018-19 Actual</u>	<u>FY 2019-20 Projected</u>	<u>FY 2020-21 Budget</u>
Total Fire Department				
Employee Services	\$ 32,788,684	\$ 33,313,066	\$ 32,849,152	\$ 33,405,599
Other Services	6,980,393	7,281,031	8,304,980	8,402,061
Materials and Supplies	1,275,916	1,211,608	1,302,307	1,329,542
Other Expenses	3,343,075	3,205,558	3,373,881	3,295,452
Capital Outlay	213,682	367,653	378,057	50,600
Total	<u>\$ 44,601,750</u>	<u>\$ 45,378,916</u>	<u>\$ 46,208,377</u>	<u>\$ 46,483,254</u>

Administration

Employee Services	2,114,637	2,105,449	1,912,052	2,004,152
Other Services	307,005	389,616	632,959	437,337
Materials and Supplies	33,079	29,719	25,673	37,161
Other Expenses	3,121,655	3,115,875	3,115,519	3,120,393
Total	<u>5,576,376</u>	<u>5,640,659</u>	<u>5,686,203</u>	<u>5,599,043</u>

Fire Suppression

Employee Services	29,400,494	29,861,648	29,683,969	30,143,198
Other Services	4,145,107	4,423,214	4,927,459	5,047,055
Materials and Supplies	1,150,063	1,013,478	1,096,436	1,101,245
Other Expenses	281	1,476	1,200	5,800
Capital Outlay	113,698	367,653	277,605	50,600
Total	<u>34,809,643</u>	<u>35,667,469</u>	<u>35,986,669</u>	<u>36,347,898</u>

Safe and Sane Fireworks Program

Employee Services	79,833	65,502	62,144	76,597
Other Services	1,823	2,586	2,640	4,537
Materials and Supplies	6,937	2,803	4,258	10,167
Total	<u>88,593</u>	<u>70,891</u>	<u>69,042</u>	<u>91,301</u>

Training/Emergency Services

Employee Services	1,048,048	1,122,685	1,141,138	1,181,652
Other Services	486,026	287,902	295,791	304,609
Materials and Supplies	79,839	165,608	175,565	180,969
Other Expenses	220,899	88,037	256,814	169,259
Capital Outlay	-	-	13,487	-
Total	<u>1,834,812</u>	<u>1,664,232</u>	<u>1,882,795</u>	<u>1,836,489</u>

Dispatch

Employee Services	145,673	157,782	49,849	-
Other Services	2,040,432	2,177,713	2,446,131	2,608,523
Materials and Supplies	5,997	-	375	-
Other Expenses	240	170	348	-
Capital Outlay	99,984	-	86,965	-
Total	<u>2,292,326</u>	<u>2,335,665</u>	<u>2,583,668</u>	<u>2,608,523</u>

FIRE DEPARTMENT

EMERGENCY COMMUNICATIONS FUND (042)

PROGRAM DESCRIPTION

The City provides regional emergency and non-emergency dispatch and administrative services to the San Joaquin County Regional Fire Dispatch Authority (Authority), which serves the communities of Stockton, Lodi, Manteca, Tracy, and Lathrop.

The Emergency Communications Fund was created to account for the revenue and expenditures associated with the contracted dispatch and administrative services, and the associated reimbursements of the Authority and other agencies.

KEY CONSIDERATIONS

Staff will focus on the following efforts in the upcoming fiscal year:

- Complete the recruitment for six new positions; and make the necessary procurements and improvements in the Stockton Dispatch Center for the implementation of the changes required by Senate Bill 438.
- Complete the Fire computer-aided dispatch system upgrade project and replace the outdated software currently used at the dispatch center for improved receipt and management of emergency service calls from the public.
- Partner with the San Joaquin County for community mass notification system.
- Complete the 2019 National Academies of Emergency Dispatch Center of Excellence Re-Accreditation process.
- Complete the installation and replacement of the 9-1-1 call-taker workstations using funds from the State's 9-1-1 Emergency Communications Office.
- Complete a comprehensive communications training and succession planning program.
- Continue to review and update the Emergency Communications Operations Policies & Procedures.
- Continue the replacement of end-of-life mobile data computers and installation of new command and control and status software for these devices.

**Fire Department
Emergency Communications - 042
FY 2020-21 Annual Budget**

	<u>FY 2017-18 Actual</u>	<u>FY 2018-19 Actual</u>	<u>FY 2019-20 Projected</u>	<u>FY 2020-21 Budget</u>
Beginning Available Balance	\$ -	\$ -	\$ -	\$ -
Revenues				
Contract Revenue	2,591,405	2,705,097	3,313,752	3,952,234
Reimbursements	111,865	117,120	117,481	126,091
	<u>2,703,270</u>	<u>2,822,217</u>	<u>3,431,233</u>	<u>4,078,325</u>
Expenditures				
Salary & Benefits	1,927,440	2,045,164	2,445,465	3,015,414
Services & Supplies	525,385	539,013	660,910	696,174
Utilities & Maintenance	92,277	94,703	125,908	104,737
Administrative Expenses	158,168	143,337	198,950	262,000
Capital Outlay	-	-	-	780,000
	<u>2,703,270</u>	<u>2,822,217</u>	<u>3,431,233</u>	<u>4,858,325</u>
Transfers				
Transfer In	-	-	-	780,000
Transfer Out	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>780,000</u>
Net Annual Activity	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Ending Available Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Available Balance Calculation				
Current assets		\$ 101,644		
Current liabilities		<u>(101,644)</u>		
Ending Available Balance		<u>\$ -</u>		

FIRE DEPARTMENT

DEVELOPMENT SERVICES FUND FIRE PREVENTION (048)

PROGRAM DESCRIPTION

The Fire Prevention Division safeguards the lives, welfare, and economy of the community by providing specialized services including commercial, residential, institutional and industrial inspections for California Fire Code compliance. The division also performs technical services such as permit plan review of fire alarm and extinguishing systems; management and issuance of fire code operational permits; and investigation of suspicious fires and hazardous materials incidents. Fire prevention inspection and technical services fees finance the operations of the division.

KEY CONSIDERATIONS

The Division will focus on the following initiatives in FY 2020-21:

- Present the completed Fire Prevention Fee Study to the City Council and implement the fee changes and other recommendations from the study.
- Update all fire inspection databases for completeness and accuracy and implement the Inspection Module of Fire Department's new Emergency Reporting Records Management system.
- Continue the development of a tracking method for private fire hydrants to ensure compliance with annual inspection and maintenance requirements.
- Hold an open-house community outreach event in the fall to highlight "National Fire Prevention Month" educating citizens on fire prevention and safety.

**Fire Department
Development Services - 048 (a)
FY 2020-21 Annual Budget**

	<u>FY 2017-18 Actual</u>	<u>FY 2018-19 Actual</u>	<u>FY 2019-20 Projected</u>	<u>FY 2020-21 Budget</u>
Revenues				
Fire Prevention				
User Fees	\$ 2,346,994	\$ 2,620,126	\$ 2,972,152	\$ 2,894,504
Fines & Penalties	64,897	79,976	77,571	67,015
Other Revenue	2,045	215	2,000	3,125
	<u>2,413,936</u>	<u>2,700,317</u>	<u>3,051,723</u>	<u>2,964,644</u>
Expenditures				
Fire Prevention	1,916,408	2,162,209	2,485,789	2,882,904
Fire Public Education	13,315	15,341	29,067	78,406
	<u>1,929,723</u>	<u>2,177,550</u>	<u>2,514,856</u>	<u>2,961,310</u>
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Annual Activity	<u>\$ 484,213</u>	<u>\$ 522,767</u>	<u>\$ 536,867</u>	<u>\$ 3,334</u>

(a) The total Development Services Fund - 048 is presented with the Community Development Department on page H-7.

FIRE DEPARTMENT

MEASURE W FUND (081)

PROGRAM DESCRIPTION

Stockton's voters approved Measure W in November 2004, which authorized a one-quarter percent Transaction and Use Tax for public safety services. Proceeds are split equally between the Police and Fire Departments. The program guidelines include an Economic Uncertainty fund reserve of 25% of annually budgeted revenues. The Fire portion of this reserve is fully funded.

The Fire Department uses Measure W proceeds to pay for a portion of Fire suppression personnel salary and benefits assigned to Fire Company No. 3 (southeast Stockton), Fire Company No. 4 (central Stockton) and Fire Company No. 13 (northeast Stockton). Proceeds have also been used for one-time purchases of fire engines, equipment, and radios. For the past six years, Measure W proceeds have consistently funded the salary and benefits of 25 firefighting positions that provide fire protection and other emergency services.

KEY CONSIDERATIONS

- Measure W revenues will continue to pay for 25 firefighting positions. One-time funds from the prior fiscal year will be rolled over to FY 2020-21 to complete the procurement and installation of three extractors to clean and decontaminate firefighter turn-out gear; and to complete other deferred maintenance in various fire stations for removing worn-out carpets, and for decontamination and painting of apparatus bays.
- Measure W proceeds are anticipated to decrease by 6% from the current year-end projection. Revenues continue to be monitored closely to ensure the long-term affordability of planned expenditures from tax revenues. Updated revenue estimates with the recessionary impact of the COVID-19 pandemic are \$2 million less than FY 2018-19 receipts. In times of revenue declines, the Economic Uncertainty Fund is intended to be used to maintain service levels. The purpose of the fund balance is to use reserves to fund firefighter salaries, benefits, and associated equipment. Continuing to fund 25 positions will draw down the fund balance in both FY 2019-20 and FY 2020-21.
- Measure W tax proceeds will be used for annual new diver training for the Fire Department's Water Rescue Operations Program, and will also provide one-time funds in FY 2020-21 for the purchase of a Hazardous Materials Command ID equipment for identifying unknown chemicals and substances accurately and safely during emergency incidents.
- The State of California charges a quarterly administration fee for services associated with the collection of the Measure W Public Safety Sales Tax. A sales tax audit contract provides auditing/compliance services to ensure sales tax is properly collected and distributed.
- In FY 2020-21, the Fire Department's share of the recommended Economic Uncertainty reserve is approximately \$1.2 million. The overall budget projection indicates that the balance in the Measure W Economic Uncertainty Fund will fall short of the program guidelines by approximately 6%.

**Fire Department
Measure W - 081 (a)
FY 2020-21 Annual Budget**

	<u>FY 2017-18 Actual</u>	<u>FY 2018-19 Actual</u>	<u>FY 2019-20 Projected</u>	<u>FY 2020-21 Budget</u>
Revenues				
Measure W Sales Tax	\$ 5,311,128	\$ 5,830,051	\$ 5,100,000	\$ 4,800,000
Investment Proceeds	(87)	49,343	25,238	12,000
	<u>5,311,041</u>	<u>5,879,394</u>	<u>5,125,238</u>	<u>4,812,000</u>
Expenditures				
Salary & Benefits	4,577,460	4,682,513	4,664,017	4,958,740
Services & Supplies	264,678	223,910	337,856	363,124
Administration Overhead	224,971	239,158	279,966	309,943
Equipment & Maintenance	144,865	101,903	323,710	85,000
	<u>5,211,974</u>	<u>5,247,484</u>	<u>5,605,549</u>	<u>5,716,807</u>
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Annual Activity	<u>\$ 99,067</u>	<u>\$ 631,910</u>	<u>\$ (480,311)</u>	<u>\$ (904,807)</u>

(a) The total Measure W Fund - 081 is presented with the Police Department budget on page D-13.

FIRE DEPARTMENT

FIRE SPECIAL REVENUE FUND (646)

PROGRAM DESCRIPTION

The Fire Department receives donations and uses them for supplies, equipment, training and safety awareness expenses that are not funded in the General Fund operating budget.

KEY CONSIDERATIONS

The projected available balance is fully appropriated in anticipation of costs for additional training in specialized emergency rescue operations needed by new firefighters, and supplies and equipment for new programs.

**Fire Department
Special Revenue - 646
FY 2020-21 Annual Budget**

	<u>FY 2017-18 Actual</u>	<u>FY 2018-19 Actual</u>	<u>FY 2019-20 Projected</u>	<u>FY 2020-21 Budget</u>
Beginning Available Balance	\$ 79,719	\$ 68,575	\$ 58,181	\$ 30,136
Revenues				
Other Revenue	797	1,966	1,187	-
	<u>797</u>	<u>1,966</u>	<u>1,187</u>	<u>-</u>
Expenditures				
Program Expenses	11,941	12,360	29,232	30,136
	<u>11,941</u>	<u>12,360</u>	<u>29,232</u>	<u>30,136</u>
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Annual Activity	(11,144)	(10,394)	(28,045)	(30,136)
Ending Available Balance	\$ 68,575	\$ 58,181	\$ 30,136	\$ -
Available Balance Calculation				
Current assets		\$ 58,203		
Current liabilities		(22)		
Ending Available Balance		<u>\$ 58,181</u>		