CITY OF STOCKTON

FY 2015-2016 ANNUAL BUDGET

PROPOSED

CITY OF STOCKTON

FY 2015-16
ANNUAL BUDGET
Proposed

City Council
Anthony Silva, Mayor

Christina Fugazi, Vice Mayor
Moses Zapien, Councilmember
Dan Wright, Councilmember

Susan Lofthus, Councilmember
Elbert Holman Jr., Councilmember
Michael Tubbs, Councilmember

Executive Team
Kurt Wilson, City Manager

Laurie K. Montes, Deputy City Manager
Scott Carney, Deputy City Manager
Eric Jones, Chief of Police
Jeff Piechura, Fire Chief
Vanessa Burke, Chief Financial Officer
Gordon MacKay, Public Works Director
Vacant, Community Development Director

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Micah Runner, Economic Development Director
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CITY OF STOCKTON
CITY COUNCIL

ANTHONY SILVA
MAYOR

CHRISTINA FUGAZI
VICE MAYOR
District 5

ELBERT HOLMAN, JR.
COUNCILMEMBER
District 1

DAN WRIGHT
COUNCILMEMBER
District 2

SUSAN LOFTHUS
COUNCILMEMBER
District 3

MOSES ZAPIEN
COUNCILMEMBER
District 4

MICHAEL TUBBS
COUNCILMEMBER
District 6

City of Stockton
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TAB 1 INTRODUCTION

CITY OF STOCKTON

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May 14, 2015

City Council
City of Stockton, California

BUDGET MESSAGE

Summary

On behalf of the entire budget team I'm pleased to present this balanced, proposed budget for Fiscal Year 2015-16. It reflects the changes resulting from the bankruptcy court's approval of the City's Plan of Adjustment and, more importantly, reflects prudent financial practices that implement the lessons learned from the bankruptcy process. It also strengthens reserves while making incremental service-level enhancements consistent with the Council-adopted strategic priorities. The full return to pre-bankruptcy service and expenditure levels will be a long-term process that results from years of fiscal discipline, adherence to the Long-Range Financial Plan (L-RFP), and patience to stay the course despite calls to make immediate new expenditures that run contrary to the L-RFP and to the decisions that enabled the City to emerge from bankruptcy. I'm pleased that this proposed budget does all of these things.

Realistic revenue projections, risk reduction by restructuring obligations to create level debt service payments, and frugal spending have placed us in a stable financial position. Your fiscal prudence is paying off and we are also seeing the early signs of a recovering economy providing cautious optimism. Since most of the current expenditure opportunities are the result of one-time events, we are not in a position to widely restore services that depend on ongoing financial commitments like hiring permanent staff. Instead, in order to provide the highest possible level of service and maintain fidelity with the L-RFP, I'm primarily proposing a series of non-permanent service enhancements to catch up on specific service backlogs that align with your strategic priorities. This results in improvements in some long-neglected areas without compromising the City's structural financial integrity or ability to withstand future economic downturns. In essence, it allows the citizens to experience visible improvements while also maintaining our collective commitment to never return to insolvency.

A Look Back

Fresh from the cost, distraction and embarrassment of bankruptcy, the memories are a stark reminder of how far we've come. While the Great Recession played a large role in the City's financial plight, the problems were actually years in the making. Myopic decision-making, inadequate financial projections, and overreaching to deliver well-intentioned yet unaffordable products and services were what set Stockton apart from other cities. These short comings left us vulnerable and unable to weather the fiscal storm. When trouble was on the horizon we were late to react which only compounded the problem.

By the time the City recognized and was prepared to address the problem, the impacts were far more severe. By then, even tragic cuts to services, employees, and retirees couldn't stave off the need to file for bankruptcy on June 28, 2012. This set off a wave of negative impacts and portrayals of this great City largely because of our size (larger than 99.6% of American cities by population) making us the largest U.S. City, at that time, to ever file for bankruptcy protection. On February 25, 2015, after a long and expensive legal battle that forced major sacrifices on our citizens, active and former employees, we implemented our court-approved Plan of Adjustment which restructured our debt enough for us to be financially stable but not enough to immediately restore service and compensation levels. We are obligated to adhere to the terms of that plan for decades into the future and the court's continuing jurisdiction is intended to ensure that this occurs. Coupled with the active appeal of the court's decision by a creditor, it is clear that we are not completely free of the bankruptcy process or obligations. Full implementation of the exit plan will be a long-term process which is why the 'bankruptcy and sustainability fund' continues to play an important role in our budget. The 972 day period of suffering under the cloud of bankruptcy was the darkest in the City's history. It forced us to do some soul searching, identify the root causes that put us in that place, and vow to never repeat those mistakes.

Lessons Learned

The first major lesson is that every financial decision has an impact which far outlasts the useful life of any product we purchase or service we deliver. We now have a new tool to combat the myopic decision-making that comes from being unaware of those consequences. The L-RFP calculates, predicts, and offers a visual snapshot of the City's General Fund financial position for the next three decades. It is dynamic so that we can make adjustments as new revenue or expense data becomes available. More importantly, we can use it to evaluate the impact of hypothetical changes before we make a particular decision so we can now determine whether or not we can truly afford it or whether it will cause us short or long-term problems. By being better equipped to make decisions we can make them with certainty. It also takes away the excuse of ignorance for any financial decision that we can't afford. In other words, because of this

tool, we know what we can afford and have no reasonable basis to accidentally make bad financial decisions.

The second significant lesson is that stability not only mitigates the stress of economic challenges but it also allows more quick and adaptive adjustments which ultimately decrease the negative impacts on the organization. Stability is the result of thoughtful planning and strategic restraint. We now have the tools to do this and this proposed budget is an excellent opportunity to demonstrate the City's true intentions.

Fund Balance or Reserves are more than a measure of financial stability. They are a mechanism to provide adequate cash flow to offset the timing mismatch between when expenses are incurred and when revenues are received. They also serve as a buffer against the unknown. The reserve level directly correlates with the City's ability to weather an economic storm. For those reasons the Government Finance Officers Association (GFOA) recommendation of two months of operating expense reserves is only a starting point. A higher reserve level is a greater indication of financial stability and allows a City to mitigate a more significant economic event. This is particularly important because, historically, we've seen recessions every 7 years on average since 1928.

It is useful to have the knowledge provided by our forecasts but the real value lies in our ability to take early actions to address issues that will occur in the future. Based on our L-RFP we know the City will deficit spend for a short period beginning in a couple of years when the costs of structural improvements to CalPERS reach their peak right before we reap the next round of cost savings from the measures we have already implemented. During that time we will see a drop in our reserves. Given the importance of maintaining those reserves at or above the GFOA minimum, and knowing that the level will temporarily drop soon, I'm recommending the demonstration of fiscal restraint by seeking a higher reserve level in the near-term to minimize but not eliminate the impacts of the pending drop. This will delay the City's ability to fund new items in the near-term but will insure against the need to further reduce funding to those same items in the event of a negative economic event. This is consistent with prudent financial practices and, since the L-RFP didn't anticipate reaching the GFOA minimum reserve levels for several years, there was no inherent expectation to immediately fund those new items.

I'm proposing a reserve level of 20% which, compared to where we were a couple of years ago, is heroic. In the context of a healthy organization, however, it isn't as impressive and is only slightly above the minimum recommendation of the GFOA. For comparison, our auditing firm Pun & McGeady surveyed the Comprehensive Annual Financial Reports (CAFR) of more than 100 California cities with populations greater than 50,000. They found that the average reserve level in 2011 was 24%. A year later the 2012 percentage dropped to 15%. This provides two important insights. First, that 20% is on the low side for not being in the middle of a recession. Second, the 9% drop

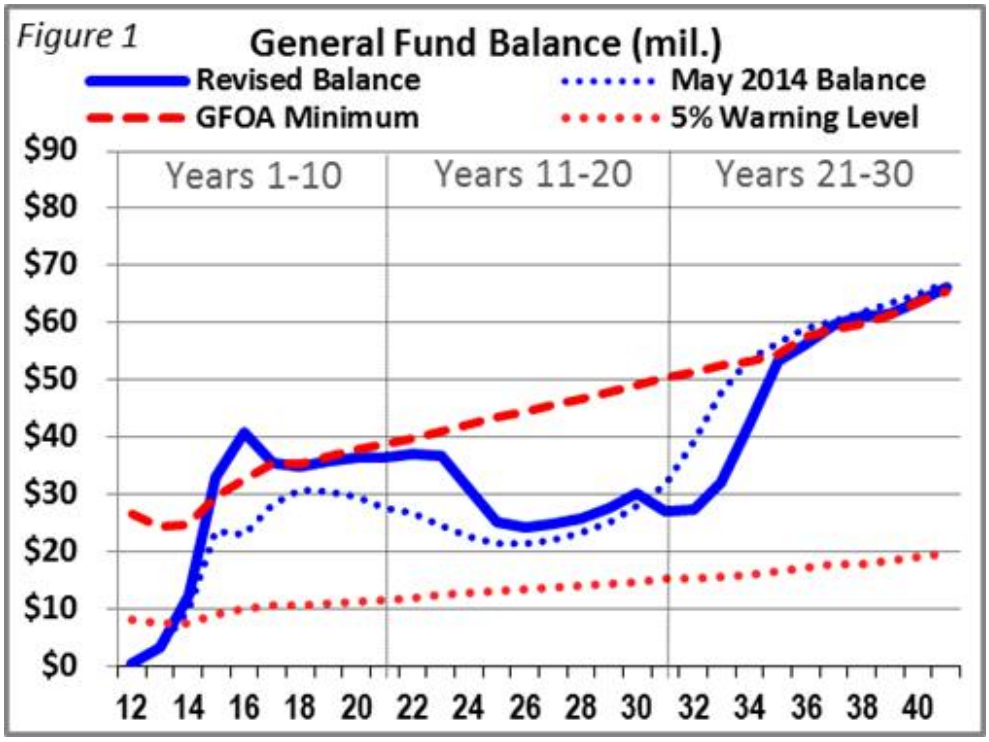
over one year demonstrates how quickly those reserves can be depleted during an economic downturn. Both points support the current 20% recommendation. Alternatively, the increase compared to the GFOA minimum is 3.33% or $6.6 million. With annual General Fund expenditures of $199 million we spend approximately $545,000 per day. This means the additional funding is the equivalent of less than two weeks' worth of General Fund expenditures. For each of these reasons I find this recommendation to be prudent and modest.

A Closer Look

Starting Position

The City is projected to end the Fiscal Year (FY) 2014-15 with a positive net annual activity of $23 million which is $12 million higher than budgeted. This unanticipated increase is primarily due to our continued struggles with vacancies and an earlier than expected property tax revenue restoration (see second quarter budget update report for details). Although, these causes are one-time in nature, they provide an ending fund balance that reaches the reserve level. Figure 1 shows this positive impact of the projected FY 2014-15 ending General Fund balance along with its impact on the long-term financial position.

FY 2014-15 Projections before FY 2015-16 budget changes



Long-Range Financial Plan

The L-RFP was created as part of the bankruptcy process to demonstrate the financial viability of the Plan of Adjustment over a 30-year period. This is significantly longer than most long-term forecasts, but was necessary because of significant changes of CalPERS pension rates over time and the long period over which debt costs were restructured. The L-RFP is updated periodically. It provides a framework for the budget process, labor negotiations, and the capacity of the City to invest in service and infrastructure improvements over time while maintaining sufficient reserves and contingencies to weather economic downturns and volatility in expenditure levels.

Figure 2 shows the projected ending fund balance for the General Fund, under the FY 2015-16 Proposed Budget, compared to a 20% reserve level and 5% warning level. The balance in the near-term meets the reserve objective. This has occurred sooner than expected due mainly to: (a) faster than expected recovery of assessed values which has boosted property tax revenues, (b) a stronger recovery of the sales tax, and (c) higher levels of employee turnover and vacancies than expected, which resulted in significant savings during the past three years. While the strength of the economic recovery is surprising given the extent to which Stockton and the Central Valley suffered during the Great Recession relative to other areas, it is a hopeful sign for the City's long-term fiscal stability. The rate of vacancies should return to pre-bankruptcy levels as the additional Marshall Plan police positions are filled.

FY 2015-16 Proposed Budget

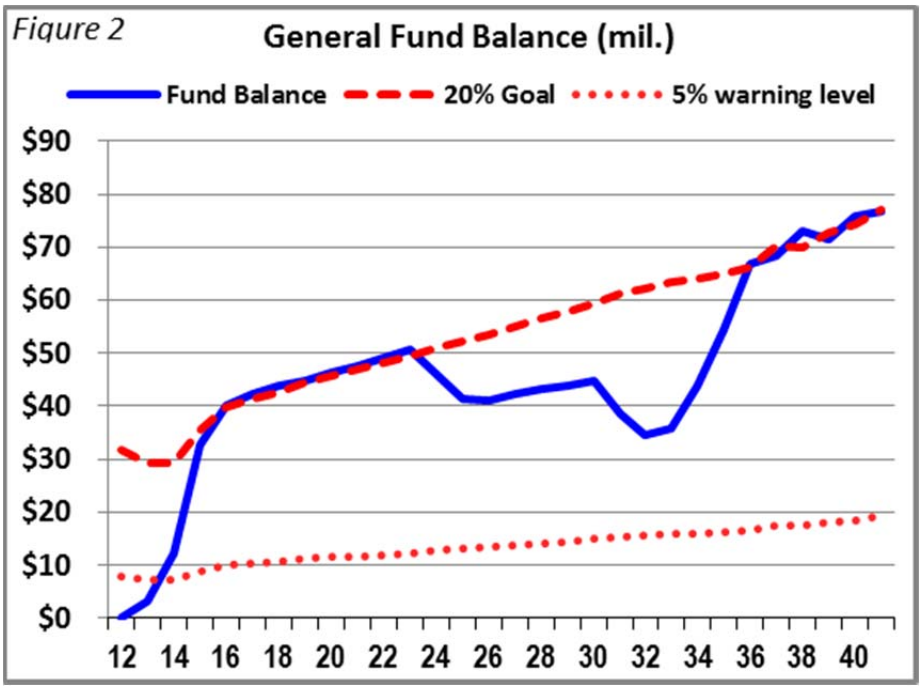
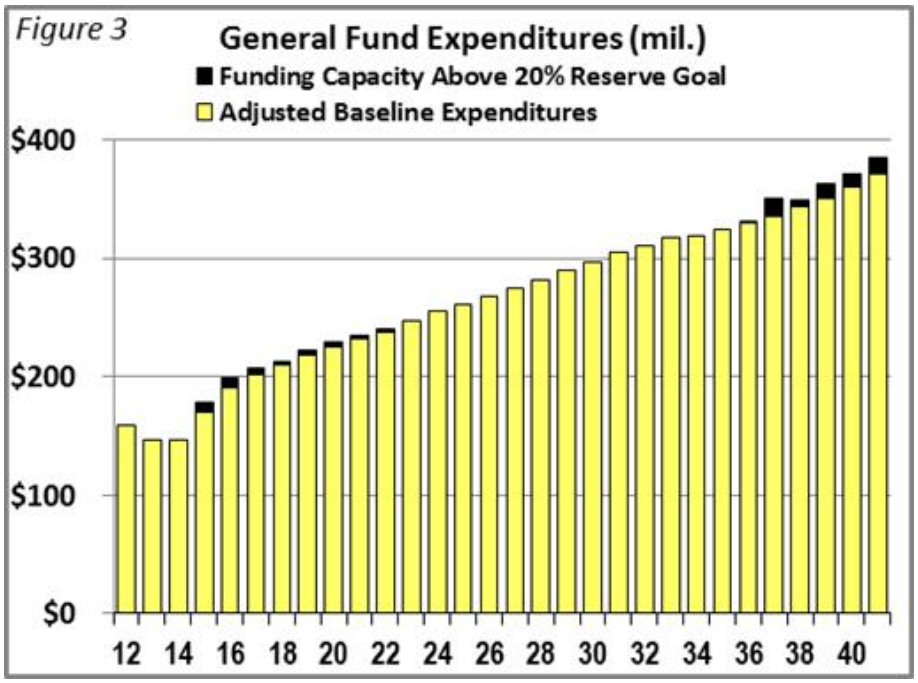


Figure 3 shows the baseline expenditures including public safety spending of Measure A revenues, and the additional funding capacity in excess of the 20% reserve level. In the context of overall spending levels, this additional funding capacity is small, but it will allow the City to make future investments in services and infrastructure that address currently unmet needs.



The L-RFP shows an improved position in the lean years compared to prior projections. As we move forward with the FY 2015-16 Proposed Budget and build on the L-RFP an additional $7.4 million net annual activity is projected that will bring the General Fund ending available fund balance to the level of 20% of expenditures. Taking a look at the impact of this proposed budget on the L-RFP, as shown above, provides for a more stable position in the lean years of the mid 2020's through the mid 2030's.

Revenues

General Fund revenues proposed in the FY 2015-16 budget are $206.6 million which is an increase from the prior year by $8.6 million or 4% due to the following estimations:

Property tax revenues continue to recover at a rate greater than anticipated in the L-RFP primarily due to recapture of property values reduced below Proposition 13 values during the housing market downturn as authorized by Proposition 8. Propositions 13 and 8, coupled with a more rapid than expected increase in property values, resulted in an increased revenue sooner, but not greater, than expected. As property values recover from the drastic recession drop, the growth in revenues temporarily bypasses the 2% Proposition 13 cap and equals the growth rate of the property value until the

Proposition 13 value has been reached. This means that the majority of the increased revenue should be treated as a one-time source. More than half of the 5% estimated increase in property values is the result of these value adjustments on Proposition 8 parcels. Other drivers of the improved property tax revenues include a 1.998% CPI adjustment on Proposition 13 property values and double-digit increases in the median home sales prices in 2013 and 2014.

Sales tax revenues are projected to increase $6.1 million (8.7%) in FY 2015-16 from the $69.5 million projected in FY 2014-15. Actual point-of-sale revenues are projected to increase 3%. FY 2015-16 includes an additional $3.8 million in backfill payments from the State due to the close out of the Triple Flip. Revenues from the Sales Tax Incentive Program approved by Council in 2014 will add $472,000 to the City's sales tax revenues; all of which has been earmarked for Economic Development programs. Measure A revenues are projected to increase 2.4% for a total of $28.1 million, slightly below the $28.8 million projected in the Measure A Implementation Plan.

Utility Users Tax (UUT) revenues are projected to increase 3% or $877,000 overall. Water revenues have been budgeted flat as water conservation efforts are expected to reduce usage. Gas and electric revenues are budgeted to increase 2% and video revenues are budgeted to increase 1% as projected by the City's UUT consultants. The FY 2015-16 budget incorporates State law AB1717 which enables local governments to charge UUT on prepaid wireless and goes into effect in January 2016. Expanding the base of the telecommunications UUT is expected to generate an additional $534,000 in the first 6 months. The City will continue to receive prepaid wireless revenues for the next few years until the State law sunsets in 2020. Each sector of UUT revenues continues to be vulnerable to market conditions and industry advancements such as conservation efforts, solar energy usage, cable video alternatives, and federal laws regulating taxation of internet usage.

Other City tax revenues including Franchise, business license, hotel/motel, and document transfer are expected to remain stable or experience modest growth in FY 2015-16.

Program Revenues are down $950,000 or 8% from the FY 2014-15 year end projection. Significant fluctuations in the Fines & Forfeiture category compared to FY 2014-15 budgeted revenues are due to the elimination of a contract with RedFlex for red light camera monitoring ($577,000) and the transfer of parking enforcement activities in the downtown area to the newly created Parking Authority ($600,000). A corresponding cost reduction in the Police Department budget for the RedFlex contract makes the contract termination cost neutral to the General Fund. Fire Department dispatch contract revenues are up $635,000 from the FY 2014-15 budget in the Charges for Services category as a result of contracts with additional agencies and rate adjustments. These revenues will be used to pay for dispatch center operations and implementation costs associated with expanded services. The dispatch revenue

increase is offset by a $565,000 reduction from the elimination of a charge to the MUD Stormwater Utility Fund for storm drain maintenance due to the concerns about the utility's fiscal condition. Revenues from other agencies include $500,000 from the disbursement of Redevelopment Property Tax Trust Fund (RPTTF) revenues in excess of the Successor Agency's Recognized Obligation Payment Schedule (ROPS). The increase in property tax revenues also impacted the Successor Agency resulting in a distribution of funds to various taxing agencies including the City. The amount received in future years will vary depending on the Successor Agency's debt obligations, so these funds have been set aside for Economic Development programs rather than used for ongoing operations. FY 2014-15 projected revenues include $497,000 in one-time reimbursements from the State for wildfire mutual aid assistance.

Interfund Reimbursements revenues are down 4% compared to the FY 2014-15 projection due to one-time reimbursements from the State and Federal governments received in FY 2014-15.

Expenditures

General Fund expenditures in the FY 2015-16 Proposed Budget are anticipated to be $199.3 million which is an increase from the prior year budget by $13.7 million. The expenditure increases are made up of a combination of one-time and on-going items and are listed below in order of their application to the Council strategic priorities.

Public Safety

Ongoing	*One-time*	
$4,323,000		Addition of 40 Police Officers and 5 public safety staff funded by Measure A Transaction and Use Tax revenue in support of the Marshall Plan on Crime (Marshall Plan)
	$ 175,000	Body Camera equipment for Police Officers
$ 255,000		Body Cameras for Police Officers ongoing support
$ 100,000		Shotspotter ongoing support
	$ 175,000	Simulator system equipment
$ 115,000	$ 150,000	Training including simulation, investigations, fire academy
	$1,998,000	Technology equipment for CAD/RMS, body camera, network encryption, and dispatch
	$1,800,000	Radios for public safety
$ 40,000		Office of Violence Prevention Ceasefire costs
	$1,500,000	Building improvements at SEB for additional PD staff

Fiscal Sustainability

Ongoing	*One-time*	
$ 76,000		Addition of Treasury Assistant and ASD support staff
	$ 170,000	Procurement study implementation
$ 15,000		Software for financial reporting

Organizational Development

Ongoing	*One-time*	
$ 273,000	$ 162,000	Employee training / recognition
$ 37,000		Partial funding for new Human Resources staff
$ 214,000		Animal Shelter new support staff position, supplies, services

Economic Development

Ongoing	*One-time*	
	$ 1,504,000	Economic incentive and development plan
	$ 100,000	Marketing plan implementation
$ 19,000		Vacant properties maintenance

Youth

Ongoing	*One-time*	
	$ 130,000	Community Center fitness equipment
$ 215,000	$ 109,000	Community Center and special event materials and support
$ 131,000		Swimming pool maintenance, repair, supplies
$ 35,000		Weber Point water feature maintenance, supplies
$ 10,000	$ 15,000	Bookmobile support

Infrastructure

Ongoing	*One-time*	
	$ 150,000	Animal Shelter electrical upgrade
	$ 35,000	Civic Auditorium canopy replacement
	$ 500,000	Street resurfacing materials and supplies
	$ 300,000	Sidewalk repair and maintenance
	$ 200,000	Tree trimming
	$ 100,000	ULI implementation
$ 64,000		Library repairs and maintenance
	$ 25,000	Fire station improvements
	$ 295,000	Entertainment venue safety and other improvements
	$ 588,000	Irrigation controller upgrade for water conservation efforts
	$1,576,000	LED street light conversion Phase 3

Public Relations/Image

Ongoing	*One-time*	
	$ 100,000	Mobile City Hall equipment
$ 115,000	$ 107,000	Litter abatement and clean-up project(s)
$ 23,000		Legislative advocacy and U.S. Conference of Mayors' membership

In summary, the ongoing increases include Marshall Plan staffing and operations for the second full year of the plan, normal staff costs from labor negotiations net of 5% vacancy savings, and operational improvements of $1.7 million shown above. The funding for these ongoing costs is supplied through the planned use of Measure A Transaction and Use Tax revenues and increases from property and sales tax revenue. One-time expenditures listed above include planned mission critical spending from the Measure A revenues and other costs from available one-time property tax revenues. These one-time projects are budgeted at $12 million. Overall, proposed increased spending primarily addresses the Council's strategic priority of public safety ($10.6 million) with some efforts in all of the strategic priorities in an effort to enhance service to the citizens and/or improve operational efficiencies.

Enterprise Funds

Most notably, the Municipal Utilities Department (MUD) funds of water, wastewater, and storm water present unique challenges for the future. Storm water fund deficits are so severe that many important capital projects have been delayed for years. The City attempted to address this issue in 2010 with a Proposition 218 vote; however, the solution was rejected by voters. This leaves us with an ongoing issue that will require additional analysis in order to maintain the safety and efficiency of the flood control system as well as maintain compliance with our regulatory agencies.

The wastewater Fund has a projected ending fund balance at 6/30/15 of $30 million which is a sign of strength; however, in context of the Capital Improvement and Energy Management Plan (CIEMP), the balance is already spoken for. The CIEMP represents a major overhaul of the Regional Wastewater Control Facility which will modernize the plant while also making improvements to safety and efficiency. It is a multi-year process that is well underway with construction beginning reasonably soon on the Headworks component. In addition, improvements are planned for other pump station and pipeline projects in the City's collection system. The cost of the upcoming design and construction phases dwarfs the current fund balance and will require debt financing in order to complete the project.

Water revenues have a direct correlation to the amount of customer water usage. Since we are in the midst of an extreme drought, the mandated water conservation measures have dramatically reduced water usage and, consequently, reduced revenues. With

this situation, the fund is in a position of decreasing revenues for the foreseeable future based on current rate levels or if the drought continues.

Each of these funds will require close observation and careful analysis going forward in order to maintain the appropriate level of fiscal health and meet debt coverage ratio requirements. In the interim any new burdens to these funds should not be taken lightly. We will continue to monitor and plan with the idea of returning to Council as needed for further direction.

Capital Improvement Program

The FY 2015-16 budget for the Proposed Capital Improvement Program is $51.8 million which is $29.7 million less than the prior year due primarily to FY 2014-15 projects which obtained funding from Measure K renewal and the General Fund to cover the following projects: Thornton Road widening, Phase B of Hammer Lane widening, Lower Sacramento Road and Bear Creek bridge replacement, French Camp Road and I-5 interchange landscaping and Citywide arterial roadway Light Emitting Diode (LED) street lights conversion. Converting the existing arterial roadway street light luminaires from 200-watt high pressure sodium (HPS) to LED continues to provide long term energy cost savings and reduced maintenance. The third phase of the LED street light project budgeted at $1.6 million has been identified as a mission critical project and funding is provided from Measure A revenues. This investment in energy saving equipment will reduce the City's future electric cost by as much as $367,000 annually.

Other important projects include General Fund projects that address the Council's strategic priorities relative to infrastructure such as an irrigation controller upgrade to improve water conservation efforts, SEB improvements ($1.5 million) to accommodate additional police positions in support of Marshall Plan, electrical upgrade at the Animal Shelter and City Hall Relocation project ($4.5 million), Roof Maintenance and Leak Repairs, HVAC Upgrades/Replacements due to failure of existing equipment, Hazardous Material Abatement, Fire Station repairs (engine bay, burn room and kitchen repairs), Leaking Underground Fuel Tank Program, Bin Enclosures, Irrigation Controller Upgrades, Chavez Library Upgrades and Maintenance, Stockton Soccer Complex Upgrades and Maintenance, Play Equipment Replacement at several Park locations, and Swimming Pool Evaluations and Repairs.

Internal Service Funds

There are 12 Internal Service Funds (ISF): Three of the funds are managed by the Information Technology Department (Computer Equipment, Radio Equipment, Telephone Equipment), one by the Public Works Department (Fleet), and one by Administrative Services Department (Office Equipment). Seven ISFs are managed by the Human Resources Department (General Liability, Workers Compensation, Health Insurance, Unemployment, Long-Term Disability/Life Insurance, Retirement Benefits

and Compensated Absences). These ISFs can be categorized as Equipment or Benefits. During the course of developing each fund's allocation rates, an evaluation was done and modifications have been made to the methodology used to determine and distribute rates, in addition to evaluation of the costs associated with each fund. Over the last few years, the methodologies for the equipment category of ISFs were improved to follow consistent and logical calculations while eliminating duplications. In FY 2015-16 further refinements to specific equipment categories have been made primarily in the Fleet ISF to standardize equipment classifications and set replacement lives at industry standards. Refinements will be examined next year to incorporate the City's experience and may be further adjusted. Some fluctuations have been created by the Fleet ISF refinements, most notably in the Police and Fire Departments; however, these improvements did not significantly impact the overall costs being allocated.

At a high level, the equipment-related ISFs of the FY 2015-16 Proposed Budget reflect increases consistent with the L-RFP and include public safety expansion and equipment made possible partly by mission critical funding obtained through Measure A revenues. The benefit-related ISFs also reflect comparable increases to the forecast except for the Retirement Fund which applies current CalPERS rates lower than originally forecast by an average of 17% lower than forecast and 11% higher than prior year.

Looking Forward

Although constrained, this proposed budget is strong and fiscally prudent. It allows the City to implement the lessons learned through the bankruptcy process, protect and sustain our ability to maintain the current spending levels, and makes incremental progress toward addressing the backlog of service requests from citizens. The financial discipline shown by the City in the aftermath of bankruptcy must continue as the new baseline for fiscal decision-making. At our current pace, and as more of our economic development initiatives come to fruition, I do anticipate additional opportunities to make modest enhancements to staffing levels and other ongoing expenditure items in the near future. I caution, however, that there will continue to be many competing priorities for each funding opportunity. The list changes rapidly but a few examples of those priorities include:

Libraries – After being hard hit during the downturn, activists are anxious to increase library hours or open/reopen a branch. In addition to capital costs, this will require a new and ongoing General Fund contribution and should begin with some in-depth analysis to identify and prioritize shortfalls in the system based on the Council's strategic priorities.

Body Cameras – As the City nears the full-scale implementation of body worn cameras for police officers we will need to plan for the new and ongoing General Fund impacts of storage and staffing to support the program.

Fire Inspection – In an effort to increase public safety, we will have some opportunities to enhance our ability to conduct the fire inspections that save lives. This will require a new and ongoing General Fund contribution.

Permit Center Fee Reductions – There is an ongoing interest in lowering building permit fees. There may be valid reasons for this request but implementing such a change will require additional ongoing support from the General Fund.

State Mandates – Cities continue to be burdened by new obligations from the State. One example is the recent changes to the implementation of prevailing wage rules as they relate to vendors. After some analysis it is likely that we will need to allocate staffing resources to address the additional workload placed on the City because of these changes.

Police Officers – While Measure A has allowed for a robust increase in the number of police officers, the research upon which the justification was made actually called for more than 100 officers on top of the 120 funded by Measure A. In the coming years Measure A hiring will be complete and a policy decision will have to be made about whether to stop expanding or continue in accordance with the Braga report.

Enterprise Fund Obligations - Enterprise Funds are segregated from the General Fund. This limits Enterprise Funds from being raided to benefit the General Fund and limits them to a narrow scope of eligible expenditures. While Enterprise Funds can't be used for General Fund supplementation, the General Fund has no such restriction for funding expenditures that fall within the Enterprise Fund scope. In the case of stormwater, for example, the current structural imbalance could be exacerbated by pending regulatory changes imposed by the State. If the Enterprise Fund were unable to afford these mandatory items, the General Fund would likely be called upon to bridge the funding gap with a new ongoing expenditure.

Each of these items and the others not listed here will be the subject of robust policy discussions going forward. While we won't be able to afford every item in the near-term, it is likely that we will have some capacity to address one or more of these items soon. I look forward to a fiscal year that maintains the current fiscal policies and places us in an even better financial position for next year.

Respectfully submitted,

KURT WILSON
CITY MANAGER

STOCKTON CITY COUNCIL STRATEGIC PRIORITIES

Strategic Targets:

- Public Safety
- Fiscal Sustainability
- Organizational Development
- Economic Development
- Youth
- Infrastructure
- Public Relations/Image

Priority Goals:

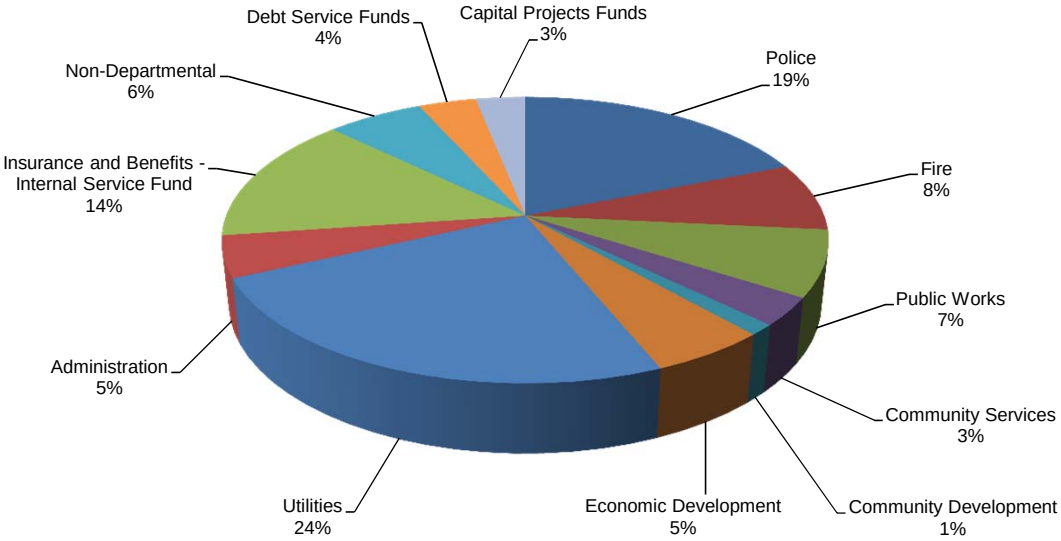
1. Improve police response times, customer service and follow-ups; hire additional officers and increase diversity
2. Implement the Marshall Plan and institutionalize it
3. Retool public nuisance code enforcement issues
4. Institutionalize modeling for financial forecasting
5. Dedicate monetary resources for improved technology
6. Develop and implement economic development plan to attract and retain businesses and target areas of underserved populations
7. Focus on downtown market rate housing project (ULI Study)
8. Revise General Plan
9. Develop an aggressive marketing and communication plan

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

TAB 2 CITYWIDE

City of Stockton
Citywide Budget
FY 2015-16 Proposed Budget

$609,730,887

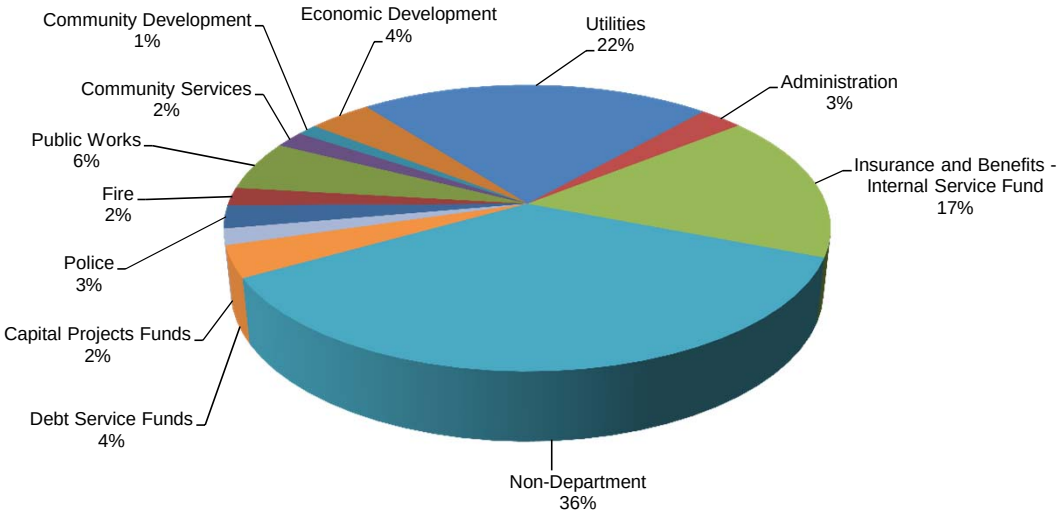


	Operating Budget	Debt Service Budget	Capital Budget	Total	
Program Appropriations					
Police	$ 111,451,578	$ -	$ 3,616,000	$ 115,067,578	19%
Fire	46,827,710	-	51,000	46,878,710	8%
Public Works	38,560,745	301,757	6,620,000	45,482,502	7%
Community Services	19,286,757	-	-	19,286,757	3%
Community Development	7,493,800	-	-	7,493,800	1%
Economic Development	27,862,755	3,536,440	1,364,426	32,763,621	5%
Utilities	91,349,139	28,078,438	28,911,000	148,338,577	24%
Administration	22,932,009	-	5,574,268	28,506,277	5%
Insurance and Benefits - Internal	87,800,130	-	-	87,800,130	14%
Non-Departmental Funds					
Non-Departmental	36,424,306	-	548,000	36,972,306	6%
Debt Service Funds	-	22,094,225	-	22,094,225	4%
Capital Projects Funds	82,404	-	18,964,000	19,046,404	3%
	$ 490,071,333	$ 54,010,860	$ 65,648,694	$ 609,730,887	100%
				-	

Net Budget	
Internal Service Charges	$ (115,583,416)
Interfund Transfers	(39,386,416)
	$ 454,761,055

City of Stockton
Citywide Revenues
FY 2015-16 Proposed Budget

$544,906,681



	Taxes	Program Revenues	Enterprise Revenues	Total	
Program Appropriations					
Police	$ -	$ 14,120,317	$ -	$ 14,120,317	3%
Fire	-	11,126,121	-	11,126,121	2%
Public Works	-	30,524,717	-	30,524,717	6%
Community Services	-	8,548,877	1,564,867	10,113,744	2%
Community Development	-	6,919,638	-	6,919,638	1%
Economic Development	-	15,850,367	5,703,273	21,553,640	4%
Utilities	-	343,490	119,651,359	119,994,849	22%
Administration	-	14,924,802	-	14,924,802	3%
Insurance and Benefits - Internal	-	90,623,392	-	90,623,392	17%
Non-Departmental Funds					
Non-Department	185,531,260	10,066,993	-	195,598,253	36%
Debt Service Funds	-	19,506,886	-	19,506,886	4%
Capital Projects Funds	-	9,900,322	-	9,900,322	2%
	$ 185,531,260	$ 232,455,922	$ 126,919,499	$ 544,906,681	100%
				-	
Net Budget					
Internal Service Charges				$ (100,399,045)	
				$ 444,507,636	

Citizens of the City of Stockton

City Council

City Manager

- City departments
- City Council support
- Office of Violence Prevention

City Attorney

- Legal counsel
- Advisory
- Litigation

City Auditor

- Internal auditing
- Compliance auditing
- Technical assistance
- Ethics Hotline

City Clerk

- Secretary to:
  - City Council
  - Council Committees
  - Boards and Commisions
- Equal employment commission
- City elections
- Records management

Police

- Field operations
- Investigations
- Technical services
- Emergency communications
- Emergency services
- Code enforcement
- Animal regulation

Fire

- Fire suppression & rescue
- Fire prevention
- Emergency communications
- Public information/ investigations
- Training

Public Works

- Road construction and maintenance
- Traffic signals
- Street lights
- Vehicle maintenance
- Solid waste and recycling
- Building maintenance
- Park maintenance
- Tree maintenance

Community Development

- Development planning
- Building & life safety
- Development review

Community Services

Library

- Circulation of books and other materials
- Computer access
- Reference assistance
- Literacy programs
- Interlibrary loan
- Mobile library

Recreation

- Recreation
  - Arts
  - Community centers
  - After school programs
  - Sports/swimming
  - Special activities
- Golf courses

Economic Development

- Broaden economic base
- Business attraction & retention
- Stimulate capital investment
- Property asset management
- Commercial loan programs
- Parking Authority
- Affordable housing projects
- Housing programs
- Successor Agency
- Venues management
- Marina/Boat launching facilities

Municipal Utilities

- Water distribution
- Wastewater treatment
- Stormwater collection
- Regulatory compliance

Administrative Services

- Financial & accounting operations
- Debt and treasury
- Budget management
- Purchasing
- Revenue Services
- Reprographics

Human Resources

- Workforce planning
  - Recruitment
  - Staff development
  - Employee services
- Risk management
- Employee relations
  - Training and safety
  - Employee benefits
  - Equal employment

Information Technology

- Client Services
- Network Infrastructure
- Applications Development
- Security
- Enterprise Architect

CITY OF STOCKTON

PERSONNEL BY FUND - SUMMARY
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed
General Fund and Tax-Supported Programs					
Programs					
Police-Sworn	339	339	380	40	420
Police-Non Sworn	189	192	216	6	222
Fire	175	177	177	1	178
Public Works	56	60	55	3	58
Library	58	59	60	1	61
Recreation	25	24	24	0	24
Economic Development	6	7	8	0	8
	848	**858**	**920**	**51**	**971**
Administration					
City Council	8	8	8	0	8
City Manager	10	10	10	0	10
City Attorney	11	11	11	0	11
City Auditor	4	0	0	0	0
City Clerk	6	6	7	0	7
Administrative Services	59	61	65	12	77
Human Resources	15	15	17	1	18
Non Departmental	4	4	4	0	4
Office of Violence Prevention	6	6	13	0	13
	123	**121**	**135**	**13**	**148**
Total General Fund	**971**	**979**	**1,055**	**64**	**1,119**
Enterprise Funds					
Municipal Utilities	209	208	217	0	217
	209	**208**	**217**	**0**	**217**
Special Revenue/District Funds					
Parking Authority	3	3	3	2	5
Community Development Block Grant	7	6	6	0	6
Development Services	36	39	40	0	40
Maintenance District	2	3	4	(1)	3
Redevelopment Successor Agency	2	2	1	0	1
Safe Neighborhood Measure W	45	48	50	0	50
Solid Waste & Recycling	9	7	9	0	9
Street Maintenance/ Gas Tax Fund	71	64	62	(2)	60
	175	**172**	**175**	**(1)**	**174**

PERSONNEL BY FUND - SUMMARY
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed
Internal Service Funds					
Fleet	27	27	27	0	27
General Liability Insurance	5	5	3	0	3
Workers' Compensation	1	1	3	0	3
Health Benefits	6	6	6	0	6
Information Technology	36	36	38	1	39
Radio	2	2	2	0	2
Telecommunications	1	1	1	0	1
Document Services	2	2	2	0	2
	80	**80**	**82**	**1**	**83**
Total All Funds	**1,435**	**1,439**	**1,529**	**64**	**1,593**

Endnotes

The personnel list reflects several changes that includes interfund and inter department transfers, new positions and elimination of vacant positions, with a net effect of zero. Following are the major changes. The details can be found in Personnel Listing by Fund footnotes.

Mid Year Council Approved new positions	4
Mid Year Council Approved eliminations	-2
Pre-approved Measure A & B new positions	45
Council Directed Utility Billing In-house conversion from Cal Water	7
Proposed CM approved new positions	10
Total Changes	**64**

PERSONNEL BY FUND - POLICE DEPARTMENT
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
GENERAL FUND						
010-2410 Police Administration						
Admin Analyst I/II/Sr/Prog Mgr I/II	1	1	3		3	
Community Service Officer I/II	0	0	1		1	
Executive Assistant	1	1	1		1	
Finance Assistant I/II	2	2	3		3	
Office Asst I/II/ Office Specialist/ Secretary	4	4	4		4	
Program Manager III	2	1	1		1	
Sr Finance Assistant	1	2	1		1	
Sworn: Chief of Police	1	1	1		1	
Sworn: Deputy Chief of Police I/II	2	2	2		2	
Sworn: Police Captain	1	1	1		1	
Sworn: Police Lieutenant	2	2	2		2	
Sworn: Police Officer/Trainee	5	5	6		6	
Sworn: Police Sergeant	4	5	5		5	
	26	**27**	**31**	**0**	**31**	
010-2420 Police Field Services						
Administrative Analyst I/II/Sr/Principal	3	2	2		2	
Code Enforcement Field Manager	1	1	1		1	
Code Enforcement Officer I/II	13	12	18		18	
Code Enforcement Supervisor	0	1	2		2	
Community Service Officer I/II	20	20	26		26	
Graffiti Abatement Technician	4	4	4		4	
Office Asst I/II/ Office Specialist/ Secretary	7	6	8		8	
Police Court Coordinator	1	1	1		1	
Police Records Assistant I/II	0	1	1		1	
Police Services Manager	0	0	1		1	
Program Manager III	1	1	0		0	
Sr Code Enforcement Officer	2	2	3		3	
Sr Community Service Officer	2	1	1		1	
Supervising Office Assistant	0	1	1		1	
Sworn: Police Captain	1	1	2		2	
Sworn: Police Lieutenant	11	11	11		11	
Sworn: Police Officer/Trainee	201	200	231	21	252	(1)
Sworn: Police Sergeant	28	28	33	2	35	(2)
	295	**293**	**346**	**23**	**369**	

PERSONNEL BY FUND - POLICE DEPARTMENT
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
010-2430 Investigations						
Community Service Officer I/II	2	2	2		2	
Evidence Technician	14	14	14		14	
Office Asst I/II/ Office Specialist/ Secretary	1	1	1		1	
Police Records Assistant I/II	3	3	3		3	
Sr Evidence Technician	4	4	4		4	
Supervising Evidence Technician	1	1	1		1	
Sworn: Police Captain	1	1	1		1	
Sworn: Police Lieutenant	2	2	2		2	
Sworn: Police Officer/Trainee	50	50	51	14	65	(3)
Sworn: Police Sergeant	9	10	10	4	14	(4)
	87	**88**	**89**	**18**	**107**	
010-2462-63 Support Services						
Office Asst I/II/ Office Specialist/ Secretary	1	1	1	1	2	(5)
Police Records Assistant I/II/III/Sr	25	24	26	1	27	(5)
Property Clerk	2	3	4	1	5	(5)
Property Room Supervisor	1	1	1		1	
Supervising Police Records Assistant	2	2	2		2	
Sworn: Police Captain	1	1	1		1	
	32	**32**	**35**	**3**	**38**	
010-2466-67 Animal Control						
Animal Services Assistant I/II	8	8	8		8	
Animal Services Officer	4	4	4		4	
Animal Services Supervisor	1	1	1		1	
Office Asst I/II/ Office Specialist/ Secretary	1	1	1	1	2	(6)
Police Services Manager	0	0	1		1	
Sr Animal Services Officer	1	1	1		1	
	15	**15**	**16**	**1**	**17**	
010-2470 Telecommunications						
Crime Analyst	1	4	7		7	
Police Records Asst I/II/III	1	1	1		1	
Program Manager II	1	1	1		1	
Police Telecommunicator I/II	36	37	39	2	41	(5)
Police Telecommunications Supervisor	6	6	6		6	
Sr Telecommunications Supervisor	1	0	0		0	
Sworn: Police Sergeant	1	1	1	(1)	0	(7)
	47	**50**	**55**	**1**	**56**	

PERSONNEL BY FUND - POLICE DEPARTMENT
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
Police Grant-Funded						
020-6278 Special Grant Police Officer	1	0	0		0	
024-6426 CA COPS Grant: CSO	6	7	2		2	
025-6478 CCP Task Force: Crime Analyst	0	0	1		1	
025-6478 CCP Task Force: Police Officer	0	0	1		1	
025-6478 CCP Task Force: Police Sergeant	0	0	1		1	
025-6471 VAWA Grant: Police Officer	1	1	1		1	(8)
025-6465 CHP 2012-13: Police Officer	17	17	17		17	
025-6468 Firearms Examiner	1	1	1		1	
	26	**26**	**24**	**0**	**24**	
Total General Fund	**528**	**531**	**596**	**46**	**642**	
SPECIAL REVENUE FUNDS						
081-2436 Police Safe Neighborhood Measure W						
Sworn: Police Officer/Trainee	22	23	25		25	
Total	**22**	**23**	**25**	**0**	**25**	
Total Special Revenue Funds	**22**	**23**	**25**	**0**	**25**	
Total Police	**550**	**554**	**621**	**46**	**667**	

PERSONNEL BY FUND - FIRE DEPARTMENT
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
GENERAL FUND						
010-2610 Fire-Administration						
Deputy Fire Chief I/II	2	1	1		1	
Executive Assistant	1	1	1		1	
Fire Captain	2	3	0		0	
Fire Chief	1	1	1		1	
Office Asst. I/II/ Office Specialist/ Secretary	2	3	3	(1)	2	(9)
Office Technician	0	0	0	1	1	(9)
Program Manager I/II	2	2	2	(2)	0	(10)
Program Manager III	0	1	1	2	3	(10)
Project Manager I/II/III	0	1	1		1	
Supervising Office Assistant	1	1	1		1	
	11	**14**	**11**	**0**	**11**	
010-2620 Fire-Suppression/Rescue						
Fire Battalion Chief	6	7	6	1	7	(11)
Fire Captain	46	45	47		47	
Fire Fighter	47	47	47		47	
Fire Fighter Engineer	49	49	49		49	
	148	**148**	**149**	**1**	**150**	
010-2650 Fire-Training						
Fire Battalion Chief	1	0	1		1	
Fire Captain	1	1	2		2	
	2	**1**	**3**	**0**	**3**	
010-2660 Fire-Dispatch						
Emergency Communications Manager	0	0	0	1	1	(12)
Fire Telecommunicator I/II	10	10	10		10	
Fire Telecommunications Supervisor	3	3	3		3	
Program Manager I/II	0	1	1	(1)	0	(12)
Sr Telecommunications Supervisor	1	0	0		0	
	14	**14**	**14**	**0**	**14**	
Total General Fund	**175**	**177**	**177**	**1**	**178**	
SPECIAL REVENUE FUNDS						
048-2631/2633 Development Services - Fire Prevention						
Deputy Fire Marshal	0	0	1	(1)	0	(13)
Fire Battalion Chief	1	1	1	(1)	0	(11)
Fire Captain	1	1	0		0	
Fire Prevention Inspector I/II	1	1	2	1	3	(14)
Fire Prevention Manager	0	0	0	1	1	(13)
Fire Protection Specialist	1	1	1		1	
Office Asst. I/II/ Office Specialist/ Secretary	2	2	2	(1)	1	(15)
Plan Checker I/II	1	1	0		0	
Project Manager I/II/III	0	0	0	1	1	(15)
	7	**7**	**7**	**0**	**7**	

PERSONNEL BY FUND - FIRE DEPARTMENT
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed
081-2636 Fire Safe Neighborhood Measure W					
Fire Captain	6	6	6		6
Fire Fighter	12	14	14		14
Fire Fighter Engineer	5	5	5		5
	23	**25**	**25**	**0**	**25**
Total Special Revenue Funds	**30**	**32**	**32**	**0**	**32**
Total Fire Department	**205**	**209**	**209**	**1**	**210**

PERSONNEL BY FUND - PUBLIC WORKS DEPARTMENT
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
GENERAL FUND						
010-3010 Public Works-Administration						
Administrative Analyst I/II/Sr/Principal	2	2	1		1	
Executive Assistant	1	1	1		1	
Finance Assistant I/II/Sr	0	1	1	(1)	0	(16)
Office Assist I/II/ Office Specialist/Secretary	1	3	2		2	
Office Technician	0	0	0	1	1	(16)
Program Manager I/II	0	1	1		1	
Program Manager III	1	1	1		1	
Public Works Director	1	1	1		1	
Records Specialist	1	1	1		1	
Supervising Office Assistant	1	1	1		1	
	8	**12**	**10**	**0**	**10**	
010-3060 Public Works-Operations & Maintenance						
Administrative Aide I/II	1	0	0		0	
Civil Engineer Assoc./Sr	1	1	0		0	
Deputy Public Works Dir/Ops & Maint	1	1	1		1	
Eng Aide/Traffic Eng Aide/ Eng Tech I/II/Sr	1	1	1		1	
Office Assist I/II/ Office Spec/ Secretary	2	2	2		2	
Program Manager I/II	0	0	0	1	1	(17)
Project Manager I/II/III	1	1	0		0	
Sr Civil Engineer	1	1	1		1	
Sr Public Works Supervisor	1	1	1	(1)	0	(18)
Supv Office Assistant	0	1	1		1	
	9	**9**	**7**	**0**	**7**	
010-3070 Public Works-Parks & Street Trees						
Office Assist I/II/ Office Spec/ Secretary	1	1	1	(1)	0	(19)
Park Facility Planner	0	1	0		0	
Parks Manager	0	0	1		1	
Parks Superintendent	1	1	0		0	
Project Manager I/II/III	1	0	0	1	1	(20)
Public Works Field Specialist	0	3	3		3	
Public Works Maintenance Worker I/II/Sr	4	4	4	(1)	3	(21)
Public Works Supervisor	0	0	2	1	3	(18)
Sr Facilities Maintenance Supervisor	1	1	0		0	
Sr Parks Supervisor	1	1	0		0	
Sr Parks Worker I/II	2	0	0		0	
Sr Tree Surgeon	1	1	1		1	
Tree Surgeon	2	2	3	1	4	(21)
Tree Worker	2	1	0		0	
	16	**16**	**15**	**1**	**16**	

PERSONNEL BY FUND - PUBLIC WORKS DEPARTMENT
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
010-3090 Public Works-Facilities Maintenance						
Craft Maintenance Worker I/II	6	5	5		5	
Electrician I/II	2	2	2		2	
Facilities Maint Worker I/II/ Facility Aide	3	3	3		3	
Heating, Ventilation and Air Mechanic	2	3	3		3	
Office Assist I/II/ Office Spec/ Secretary	0	0	0	1	1	(19)
Program Manager III	1	1	1		1	
Project Manager I/II/III	1	1	1	1	2	(22)
Public Works Safety Training Officer	1	1	1		1	
Sr Electrician	1	1	1		1	
Public Works/Sr Facilities Maint Supervisor	1	1	1		1	
	18	**18**	**18**	**2**	**20**	
020-0137 San Joaquin Area Flood Control Agency						
Administrative Analyst I/II/Sr/Principal	0	0	0		0	
Deputy Public Works Director/City Engineer	1	1	1		1	
Engineering Services Manager	0	0	0		0	
Jr/Asst/Assoc Engineer/Traffic Engineer	1	1	1		1	
Office Assist I/II/ Office Spec/ Secretary	1	1	1		1	
Project Manager I/II/III	1	1	1		1	
Sr Civil Engineer	1	1	1		1	
	5	**5**	**5**	**0**	**5**	
Total General Fund	**56**	**60**	**55**	**3**	**58**	
SPECIAL REVENUE FUNDS						
030-3020 Street Maintenance - Engineering						
Assistant City Traffic Engineer	1	1	1		1	
City Traffic Engineer	1	1	1		1	
Deputy Public Works Director/City Engineer	1	1	1		1	
Engineering Aide/Eng Technician I/II/Sr	2	2	2	(1)	1	(23)
Engineering Services Manager	2	2	1		1	
Jr/Asst/Assoc Engineer/Traffic Engineer	11	13	13		13	
Parks Facility Planner	1	0	1		1	
Project Manager I/II/III (CIP-funded)	3	3	3		3	
Public Works Inspector	2	3	3	1	4	(23)
Supv Public Works Inspector	1	1	1		1	
Sr Civil Engineer	1	1	2		2	
	26	**28**	**29**	**0**	**29**	

PERSONNEL BY FUND - PUBLIC WORKS DEPARTMENT
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
030-3060 Street Maintenance - Operations and Maintenance						
Civil Engineer Asoc/Sr.	0	0	1		1	
Engineering Aide/Technician I/II/Sr	2	2	2		2	
Maintenance Repair Technician I/II	21	12	11	(1)	10	(22)
Public Works Heavy Equipment Operator	3	3	2		2	
Public Works Maint Worker	1	2	2		2	
Parks Supervisor	1	1	1		1	
Public Works Supervisor	3	2	1		1	
Public Works Supervisor/Electrical	0	1	1		1	
Sr Maintenance Repair Technician	6	5	4		4	
Sr Public Works Supervisor	0	0	1	(1)	0	(20)
Sr Traffic Signal Electrician	1	1	1		1	
Traffic Signal Electrician/Trainee	7	7	6		6	
	45	**36**	**33**	**(2)**	**31**	
Total Gas Tax Fund	**71**	**64**	**62**	**(2)**	**60**	
072-6900 Maintenance Assessment District						
Administrative Aide I/II	0	1	1	(1)	0	(17)
Assessment District Maint. Coordinator	1	1	1		1	
Project Manager I/II/III	1	1	2		2	
	2	**3**	**4**	**(1)**	**3**	
047-3080 Solid Waste & Recycling						
Administrative Aide I/II	0	0	1		1	
Office Assist I/II/ Office Spec/ Secretary	1	0	0		0	
Project Manager I/II/III	4	2	3		3	
Public Works Field Specialist	0	1	1		1	
Recycling Specialist	1	1	1		1	
Solid Waste Manager	1	1	1		1	
Sr. Maintenance Repair Technician	2	2	2		2	
	9	**7**	**9**	**0**	**9**	
Total Special Revenue Funds	**82**	**74**	**75**	**(3)**	**72**	

PERSONNEL BY FUND - PUBLIC WORKS DEPARTMENT
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed
INTERNAL SERVICE FUNDS					
FLEET					
501-5021 Fleet-Administration					
Fleet Manager	1	1	1		1
Office Assist I/II/ Office Spec/ Secretary	2	2	2		2
Project Manager I/II	1	1	1		1
Supervising Mechanic	1	1	1		1
	5	**5**	**5**	**0**	**5**
501-5023 Fleet-Equipment Maintenance					
Auto Painter/Repair Worker	1	1	1		1
Facilities Maint. Worker I/II/ Facility Aide	2	2	2		2
Facilities Maint. Worker III	1	1	1		1
Mechanic I/II/III	17	17	17		17
Welder/Fabricator Specialist	1	1	1		1
	22	**22**	**22**	**0**	**22**
Total Internal Service Funds	**27**	**27**	**27**	**0**	**27**
Total Public Works	**165**	**161**	**157**	**0**	**157**

PERSONNEL BY FUND - COMMUNITY SERVICES DEPARTMENT
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
SPECIAL REVENUE FUNDS						
LIBRARY						
041-3510 Administration						
Administrative Analyst I/II/Sr/Principal	1	1	1		1	
Deputy Dir. of Comm. Svcs/City Librarian	1	1	1		1	
Library Driver/Clerk	1	0	0		0	
Office Asst I/II/ Office Spec./ Secretary	3	2	2		2	
Program Manager III	0	1	1		1	
	6	**5**	**5**	**0**	**5**	
041-3524-30 Outreach/Technical Services						
Bookmobile Driver/Circulation Assistant	0	1	1		1	
Librarian Trainee/I/II	3	3	2	1	3	(24)
Library Assistant I/II	2	2	3	(1)	2	(25)
Library Driver/Clerk	0	1	1		1	
Office Asst I/II/ Office Spec./ Secretary	1	2	2		2	
Supervising Librarian	1	1	1		1	
	7	**10**	**10**	**0**	**10**	
041-3550 City Branches						
Bookmobile Driver/Circulation Assistant	1	0	0		0	
Circulation Assistant I/II	6	6	6		6	
Librarian Trainee /I/II	7	7	7	(1)	6	(24)
Library Aide I/II	2	1	2		2	
Library Assistant I/II	6	5	5	1	6	(26)
Supervising Librarian	1	1	1		1	
	23	**20**	**21**	**0**	**21**	
041-3540 County Branches						
Circulation Assistant I/II	6	6	7		7	
Librarian Trainee/I/II	8	9	8		8	
Library Aide I/II	1	2	1		1	
Library Assistant I/II	6	6	7	1	8	(25)
Supervising Librarian	1	1	1		1	
	22	**24**	**24**	**1**	**25**	
Total Library Fund	**58**	**59**	**60**	**1**	**61**	

PERSONNEL BY FUND - COMMUNITY SERVICES DEPARTMENT
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
RECREATION						
044-3610 Recreation-Administration						
Administrative Analyst I/II/Sr/Principal	0	0	1		1	
Deputy Director of Community Services	1	1	1		1	
Director of Community Services	1	1	1		1	
Executive Assistant	1	1	1		1	
Office Assistant I/II/ Office Specialist	4	4	4		4	
Program Manager I/II	1	0	0		0	
	8	**7**	**8**	**0**	**8**	
044-3623-46 Recreation Services						
Recreation Assistant I/II/Sr	11	11	10	(1)	9	(26)
Recreation Program Coordinator	2	2	3	1	4	(26)
Recreation Supervisor	4	4	3		3	
	17	**17**	**16**	**0**	**16**	
Total Recreation Fund	**25**	**24**	**24**	**0**	**24**	
Total Special Revenue Funds	**83**	**83**	**84**	**1**	**85**	
Total Community Services	**83**	**83**	**84**	**1**	**85**	

PERSONNEL BY FUND - COMMUNITY DEVELOPMENT DEPARTMENT
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
DEVELOPMENT SERVICES FUND						
048-1810 Development Services-Administration						
Community Development Director	1	1	1		1	
Community Development Assistant Director	0	1	1		1	
Community Development Tech I/II/Sr	0	2	4	(2)	2	(27)
Executive Assistant	1	1	1		1	
Office Asst I/II/ Office Specialist/ Secretary	1	0	0	1	1	(28)
Planning Technician I/II	1	0	0	1	1	(28)
Program Manager I/II	1	2	2		2	
Program Manager III	1	1	1		1	
Revenue Assistant I/II	1	1	1		1	
	7	**9**	**11**	**0**	**11**	
048-1820 Development Services-Planning/ETP						
Community Development Tech I/II	0	2	1	(1)	0	(29)
Deputy Director - Planning & Engineering	1	1	1		1	
Eng Aide/Engineering Technician I/II/Sr	1	0	0	1	1	(29)
Junior/Assistant/Associate Civil Engineer	2	1	1	1	2	(30)
Planning Manager	3	3	3		3	
Sr Planner	2	2	2	(1)	1	(30)
	9	**9**	**8**	**0**	**8**	
048-1830 Development Services-Building						
Building Permit Technician	2	0	0		0	
Community Development Tech I/II/Sr	0	3	2		2	
Combination Inspector I/II	6	6	5		5	
Deputy Director - Building	1	1	1		1	
Plan Check Engineer	1	0	1		1	
Plan Checker I/II/Sr	2	2	3		3	
Sr Building Inspector	0	0	1		1	
Supervising Combination Inspector	1	1	1		1	
Supervising Plan Checker/Structural Engineer	0	1	0		0	
	13	**14**	**14**	**0**	**14**	
Total Community Development	**29**	**32**	**33**	**0**	**33**	

PERSONNEL BY FUND - ECONOMIC DEVELOPMENT DEPARTMENT
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
GENERAL FUND						
010-1700 Economic Development						
Deputy Economic Development Director	0	1	1		1	
Director of Economic Development	1	1	1		1	
Economic Development Analyst I/II/Sr/Princ	2	2	2		2	
Executive Assistant	0	1	1		1	
Office Asst I/II/ Office Specialist/ Secretary	1	1	1		1	
Program Manager I/II	1	0	0		0	
Project Manager I/II	0	0	0	1	1	(31)
Real Property Agent I/II/Sr	0	0	1	(1)	0	(31)
Supervising Real Property Agent	1	1	1		1	
Total General Fund	**6**	**7**	**8**	**0**	**8**	
SPECIAL REVENUE FUND						
052-8120 Housing - Community Development Block Grant						
Administrative Analyst I/II/Sr	1	1	1		1	
Deputy Housing Director	0	1	1		1	
Economic Development Analyst I/II/Sr/Princ	0	1	0		0	
Executive Assistant	1	0	0		0	
Housing Financial Advisor I/II/Sr	2	1	2	(1)	1	(32)
Office Asst I/II/ Office Specialist/ Secretary	1	1	1		1	
Program Manager III	1	0	0		0	
Project Manager I/II/III	1	1	1	1	2	(32)
	7	**6**	**6**	**0**	**6**	
AGENCY FUND						
633-7310 Successor Agency (RDA)						
Program Manager I/II	1	1	1		1	
Real Property Agent I/II/Sr	1	1	0		0	
	2	**2**	**1**	**0**	**1**	
ENTERPRISE FUND						
418-4020 Parking Authority						
Office Asst I/II/ Office Specialist/ Secretary	1	1	1		1	
Parking District Supervisor	1	1	1	(1)	0	(33)
Parking Enforcement Officer	0	0	0	2	2	(34)
Program Manager III	0	0	0	1	1	(34)
Supervising Parking Attendant	1	1	1	(1)	0	(33)
Supervising Parking Enforcement Officer	0	0	0	1	1	(34)
	3	**3**	**3**	**2**	**5**	
Total Special Revenue Funds	**12**	**11**	**10**	**2**	**12**	
Total Economic Development Department	**18**	**18**	**18**	**2**	**20**	

PERSONNEL BY FUND - MUNICIPAL UTILITIES DEPARTMENT
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
WATER FUND						
421-4210 Water Administration						
Junior/Assistant/Associate Civil Engineer	1	0	0		0	
Deputy Director Water Resource Planning	1	1	1		1	
Sr. Civil Engineer	1	1	1		1	
Office Asst I/II/ Office Specialist/ Secretary	1	1	1	1	2	(35)
Program Manager I/II/III	1	1	1		1	
Project Manager I/II	1	1	1		1	
	6	**5**	**5**	**1**	**6**	
421-4223 Hydrant Maintenance						
Hydrant Worker/Sr	2	2	2		2	
	2	**2**	**2**	**0**	**2**	
421-4231 Water Distribution						
Electrical Technician I/II	1	1	0		0	
Office Asst I/II/ Office Specialist/ Secretary	2	2	2		2	
Water Field Technician	5	5	5		5	
Water Operations Superintendent	0	1	1		1	
Water Operations Supervisor	1	0	0		0	
Water Systems Operator I/II/Sr	22	18	17		17	
Water/Sewer Equipment Operator	1	1	1		1	
	32	**28**	**26**	**0**	**26**	
421-4234 Water Operations & Maintenance (DWSP)						
Chief Plant Operator	1	1	1		1	
Electrical Technician I/II	1	1	2		2	
Plant Maintenance Mechanic	0	0	2	1	3	(36)
Plant Maintenance Worker I/II	0	0	2	(2)	0	(37)
Plant Operator I/II/Sr	7	8	8		8	
Plant Operations Supervisor	0	0	1		1	
Sr Plant Maintenance Mechanic	1	1	1		1	
Water Systems Operator I/II/Sr	0	3	4		4	
	10	**14**	**21**	**(1)**	**20**	
Total Water	**50**	**49**	**54**	**0**	**54**	

PERSONNEL BY FUND - MUNICIPAL UTILITIES DEPARTMENT
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
WASTEWATER FUND						
431-4311 Wastewater Policy, Planning, Management						
Assistant MUD Director	1	1	1		1	
Buyer I/II/Sr	1	1	1		1	
Deputy Director Maintenance & Collections	1	1	0		0	
Deputy Director Wastewater	1	1	0		0	
Director of Municipal Utilities	1	1	1		1	
Electrical Technician I/II	0	0	1		1	
Executive Assistant	1	1	1		1	
Materials Specialist	2	2	2		2	
MUD Finance Officer	1	1	1		1	
Occupational Health/Safety Compliance Specialis	1	1	1		1	
Office Asst I/II/Sr. Office Specialist/ Secretary	4	4	3		3	
Office Technician	0	0	2	(1)	1	(35)
Program Manager I/II/III	3	3	2		2	
Regulatory Compliance Officer	1	1	1		1	
SCADA/CMMS Manager	1	1	1		1	
Technology Support Specialist I/II	1	1	1		1	
	20	**20**	**19**	**(1)**	**18**	
431-4312 Engineering CIP						
Engineering Services Manager	1	1	1		1	
GIS Specialist I/II	1	1	1		1	
Junior/Assistant/Associate Civil Engineer	6	7	7		7	
Office Asst I/II/ Office Specialist/ Secretary	2	2	2		2	
Program Manager III	0	1	0		0	
Public Works Inspector	2	1	1		1	
Sr Civil Engineer	1	1	1		1	
Principal Civil Engineer	1	1	1		1	
	14	**15**	**14**	**0**	**14**	
431-4331 Operations						
Chief Plant Operator	1	1	1		1	
Deputy Director Wastewater	0	0	1		1	
Office Asst I/II/ Office Specialist/ Secretary	1	1	1		1	
Office Technician	0	0	1		1	
Plant Maintenance Worker I/II	0	1	0		0	
Plant Operator I/II/Sr	26	26	25		25	
Plant Operations Supervisor	2	2	2		2	
Program Manager III	0	0	1		1	
	30	**31**	**32**	**0**	**32**	

PERSONNEL BY FUND - MUNICIPAL UTILITIES DEPARTMENT
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
431-4331 Maintenance						
Electrical Technician I/II	3	3	3		3	
Plant Maintenance Machinist	1	0	0		0	
Plant Maintenance Mechanic	8	9	9		9	
Plant Maintenance Worker I/II	5	2	2	1	3	(38)
Plant Maintenance Supervisor	1	1	1		1	
Sr Plant Maintenance Mechanic	3	2	3		3	
	21	**17**	**18**	**1**	**19**	
431-4332 Sanitary Sewers/Collections						
Collection Systems Operator I/II/Sr	32	31	36		36	
Collection Systems Supervisor	2	2	2		2	
Deputy Director Maintenance & Collections	0	0	1		1	
Plant Maintenance Worker I/II	0	1	0		0	
Program Manager I/II/III	0	0	2		2	
Public Works Inspector	0	0	1		1	
Office Asst I/II/ Office Specialist/ Secretary	1	1	2		2	
Water/Sewer Equipment Operator	2	2	2		2	
	37	**37**	**46**	**0**	**46**	
431-4333 Sanitary Pump Stations						
Electrical Technician I/II	1	2	2		2	
Office Asst I/II/ Office Specialist/ Secretary	1	1	1		1	
Plant Maintenance Machinist	0	1	1		1	
Plant Maintenance Mechanic	9	8	8	1	9	(39)
Plant Maintenance Worker I/II	2	3	4	(1)	3	(39)
Plant Maintenance Supervisor	1	1	1		1	
Sr Plant Maintenance Mechanic	1	2	2		2	
Sr Plant Maintenance Supervisor	1	1	1		1	
	16	**19**	**20**	**0**	**20**	
431-4341 Environmental Control						
Environmental Control Officer	4	4	4		4	
Office Asst I/II/ Office Specialist/ Secretary	1	1	1		1	
Sr Environmental Control Officer	1	1	1		1	
Technical Services Supervisor	1	1	1		1	
	7	**7**	**7**	**0**	**7**	
Total Wastewater	**145**	**146**	**156**	**0**	**156**	

PERSONNEL BY FUND - MUNICIPAL UTILITIES DEPARTMENT
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed
STORMWATER FUND					
441-4410 Stormwater-Policy, Planning, Management					
Office Asst I/II/ Office Specialist/ Secretary	1	1	0		0
Program Manager I/II	1	1	0		0
Program Manager III	1	0	0		0
Public Works Inspector	1	1	0		0
	4	**3**	**0**	**0**	**0**
441-4431 Stormwater Collections					
Collections Systems Operator I/II/Sr	3	3	0		0
	3	**3**	**0**	**0**	**0**
Total Stormwater	**7**	**6**	**0**	**0**	**0**
LABORATORY					
Chemist	2	2	2		2
Laboratory Technician	3	3	3		3
Laboratory Supervisor	1	1	1		1
Microbiologist	1	1	1		1
	7	**7**	**7**	**0**	**7**
Total Municipal Utilities	**209**	**208**	**217**	**0**	**217**

PERSONNEL BY FUND - ADMINISTRATIVE AND SUPPORT DEPARTMENTS
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed
CITY COUNCIL					
Councilmember	6	6	6		6
Executive Assistant to the Mayor	1	1	1		1
Mayor	1	1	1		1
	8	**8**	**8**	**0**	**8**
CITY MANAGER					
Administrative Aide I/II	3	2	2		2
Assistant to the City Manager	1	1	1		1
City Manager	1	1	1		1
Deputy City Manager I/II	2	2	2		2
Executive Assistant to City Manager	1	1	1		1
Office Asst I/II/ Office Specialist/ Secretary	0	1	1		1
Program Manager III	2	2	2		2
	10	**10**	**10**	**0**	**10**
CITY ATTORNEY					
Assistant City Attorney	1	1	1		1
City Attorney	1	1	1		1
Deputy City Attorney	6	6	6		6
Executive Assistant to City Attorney	1	1	1		1
Legal Secretary I/II	2	2	2		2
	11	**11**	**11**	**0**	**11**
CITY AUDITOR					
Admin Analyst I/II/Sr	1	0	0		0
Assistant City Auditor	1	0	0		0
City Auditor	1	0	0		0
Deputy City Auditor I/II/Sr	1	0	0		0
	4	**0**	**0**	**0**	**0**
CITY CLERK					
Assistant City Clerk I/II	1	1	1		1
City Clerk	1	1	1		1
Deputy City Clerk I/II/Sr	1	1	4		4
Office Specialist	1	1	0		0
Records Research Specialist	1	1	1		1
Supervising Deputy City Clerk	1	1	0		0
	6	**6**	**7**	**0**	**7**

PERSONNEL BY FUND - ADMINISTRATIVE AND SUPPORT DEPARTMENTS
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
NON-DEPARTMENTAL						
Administrative Aide I/II	2	2	2		2	
Program Manager III	2	2	2		2	
	4	**4**	**4**	**0**	**4**	
OFFICE OF VIOLENCE PREVENTION						
Administrative Analyst I/II/Sr	0	0	1		1	
Office Asst I/II/ Office Specialist/ Secretary	0	0	1		1	
Program Manager III	0	0	1		1	
Outreach Coordinator	1	1	1	1	2	(40)
Outreach Worker	5	5	9	(1)	8	(40)
	6	**6**	**13**	**0**	**13**	

PERSONNEL BY FUND - ADMINISTRATIVE AND SUPPORT DEPARTMENTS
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
ADMINISTRATIVE SERVICES DEPARTMENT						
GENERAL FUND						
010-1310 Administration						
Assistant Director of Administrative Services	1	1	1		1	
Chief Financial Officer	1	1	1		1	
Executive Assistant	1	1	1		1	
Office Asst I/II/ Office Specialist/ Secretary	1	1	1	1	2	(41)
Program Manager III	1	1	1		1	
	5	**5**	**5**	**1**	**6**	
010-1320 Financial Services						
Accountant I/II/Sr	7	7	8		8	
Accounting Manager	1	1	1		1	
Deputy City Auditor I/II/Sr	0	1	1		1	
Finance Assistant I/II/Sr	7	7	7		7	
Financial Services Supervisor	1	1	1		1	
Payroll Technician	0	0	1		1	
Program Manager I/II	1	1	1	1	2	(41)
Supervising Accountant	0	1	2		2	
	17	**19**	**22**	**1**	**23**	
010-1322 Budget						
Budget Officer	1	1	1		1	
Program Manager I/II	3	3	4		4	
	4	**4**	**5**	**0**	**5**	
010-1331 Treasury						
Office Asst I/II/ Office Specialist/ Secretary	1	1	1		1	
Revenue Assistant I/II/Sr	9	10	10		10	
Revenue Collector	2	2	1		1	
Revenue Officer	1	1	1		1	
Supervising Revenue Collector	0	0	1		1	
Supervising Revenue Assistant	1	1	1		1	
	14	**15**	**15**	**0**	**15**	
010-1340 Purchasing						
Buyer I/II/Sr	2	2	2		2	
Deputy Director of Procurement	0	0	0	1	1	(42)
Manager of Procurement	0	0	0	1	1	(42)
Materials Specialist	1	1	1		1	
Procurement Specialist	0	0	0	1	1	(42)
Purchasing Agent	1	1	1		1	
	4	**4**	**4**	**3**	**7**	

PERSONNEL BY FUND - ADMINISTRATIVE AND SUPPORT DEPARTMENTS
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
010-1350 Utility Billing/Customer Service						
Customer Service Assistant	2	2	2		2	
Revenue Assistant I/II/Sr	9	8	8	6	14	(43)
Revenue Collector	3	3	3	1	4	(43)
Supervising Revenue Assistant	1	1	1		1	
	15	**14**	**14**	**7**	**21**	
Total General Fund	**59**	**61**	**65**	**12**	**77**	
INTERNAL SERVICE FUNDS						
502-5400 Document Services						
Reprographics/Mailroom Supervisor	1	1	1		1	
Reprographics/Mailroom Technician I/II	1	1	1		1	
	2	**2**	**2**	**0**	**2**	
Total Internal Service Funds	**2**	**2**	**2**	**0**	**2**	
Total Administrative Services	**61**	**63**	**67**	**12**	**79**	

PERSONNEL BY FUND - ADMINISTRATIVE AND SUPPORT DEPARTMENTS
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
HUMAN RESOURCES						
GENERAL FUND						
010-1610 Human Resources-Recruitment & Workforce Planning						
Human Resources Analyst I/II/Sr	2	2	4		4	
Human Resources Asst I/II /Specialist	1	1	1		1	
Supervising Human Resources Analyst	1	1	1		1	
	4	**4**	**6**	**0**	**6**	
010-1620, 1621 Human Resources - Administration & Employee/Labor Relations						
Administrative Aide I/II	1	1	1		1	
Assistant Director of Human Resources	1	1	1		1	
Director of Human Resources	1	1	1		1	
Executive Assistant (Confidential)	1	1	1		1	
Human Resources Analyst I/II/Sr	2	2	2		2	
Human Resources Asst I/II /Specialist	2	2	1		1	
Human Resources Program Assistant	1	1	1		1	
Human Resources Technician	1	1	2		2	
Program Manager III	0	0	0	1	1	(41)
Supervising Human Resources Analyst	1	1	1		1	
	11	**11**	**11**	**1**	**12**	
Total General Fund-Human Resources	**15**	**15**	**17**	**1**	**18**	
INTERNAL SERVICE FUNDS						
541-5700 General Liability Insurance						
Human Resources Program Assistant	1	1	1		1	
Human Resources Manager/Safety Officer	1	1	0		0	
Liability Claims Investigator I/II	1	1	1		1	
Risk Analyst I/II (Formerly Claims Analyst I)	1	1	0		0	
Risk/Loss Control Specialist	1	1	1		1	
	5	**5**	**3**	**0**	**3**	
551-5600 Worker's Compensation						
Human Resources Program Assistant	1	1	1		1	
Human Resources Manager/Safety Officer	0	0	1		1	
Risk Analyst I/II (Formerly Claims Analyst I)	0	0	1		1	
	1	**1**	**3**	**0**	**3**	
552-5510 Heaalth Benefits						
Benefits Analyst	1	1	1	(1)	0	(44)
Deputy Director of Human Resources	1	1	1		1	
Human Resources Asst I/II /Specialist	1	1	1	1	2	(44)
Human Resources Technician	2	2	2		2	
Supervising Human Resources Analyst	1	1	1		1	
	6	**6**	**6**	**0**	**6**	
Total Internal Service Funds	**12**	**12**	**12**	**0**	**12**	
Total Human Resources Department	**27**	**27**	**29**	**1**	**30**	

PERSONNEL BY FUND - ADMINISTRATIVE AND SUPPORT DEPARTMENTS
FY 2015-16 Proposed Budget

	FY 2012-13	FY 2013-14	FY 2014-15	Staffing Modifications	FY 2015-16 Proposed	
INFORMATION TECHNOLOGY DEPARTMENT						
INTERNAL SERVICE FUNDS						
502-5100 Information Technology						
Director of Information Technology	0	0	1		1	
Executive Assistant	0	0	1		1	
GIS Analyst I/II/Sr	2	2	2		2	
GIS Specialist I/II/Sr	1	1	1		1	
GIS Supervisor	1	1	1		1	
Network Support Analyst I/II/Sr	4	4	4		4	
Network Support Services Supervisor	1	1	1		1	
Office Asst I/II/ Office Specialist/ Secretary	2	2	2		2	
Program Manager I/II	1	0	0		0	
Program Manager III	0	1	1	1	2	(41)
Systems Analyst I/II/Sr	9	9	9		9	
Technology Officer	1	1	1		1	
Technology Project Coordinator	1	1	1		1	
Technology Support Specialist I/II	10	10	10		10	
Technology Systems Supervisor	3	3	3		3	
	36	**36**	**38**	**1**	**39**	
503-5200 Radio						
Technology Support Specialist I/II	1	1	1		1	
Project Manager I/II	1	1	1		1	
	2	**2**	**2**	**0**	**2**	
504-5300 Telecommunications						
Technology Support Specialist I/II	1	1	1		1	
	1	**1**	**1**	**0**	**1**	
Total Information Technology Department	**39**	**39**	**41**	**1**	**42**	

PERSONNEL BY FUND
FY 2015-16 Proposed Budget

Footnotes

Police Department

(1) Added 35 new Police Officers funded by Measure A to field services; existing 14 Officers from Community Response Team reassigned to Investigations
(2) Added 1 Sergeant funded by Measure A; 1 Sergeant reassigned from Telecommunications to Field Services
(3) 14 Officers from Community Response Team reassigned to Investigations
(4) Added 4 Sergeants funded by Measure A
(5) Added 5 civilian positions funded by Measure A
(6) City Manager approved new position for Animal Shelter support
(7) 1 Sergeant reassigned from Telecommunications to Field Services
(8) Grant not received; position unfunded

Fire Department

(9) Reclassified Office Specialist to Office Technician
(10) Reclassified a Program Manager II to Program Manager III
(11) Moved 1 Battalion Chief from Fire Prevention to Fire Suppression/Rescue
(12) Reclassified a Program Manager II to Emergency Communications Manager
(13) Reclassified a Deputy Fire Marshal to Fire Prevention Manager
(14) City Manager approved new position for fire inspections
(15) Reclassified an Office Specialist to Project Manager I

Public Works Department

(16) Reclassified a Finance Assistant II to an Office Technician
(17) Reclassified from Admin Aide to Project Manager and transferred from Maint. Assessment District to Operations
(18) Position reclassified from a Sr. Public Works Supervisor to a Public Works Supervisor and reassigned to Parks & Street Trees
(19) Transferred from Street Trees to Facilities Maintenance
(20) Position reclassified and reassigned to Parks & Trees
(21) 1 PW Maintenance Worker II reclassified to Tree Surgeon
(22) 1 Maintenance Repair Technician reclassified to Project Manager and reassigned to Facilities
(23) 1 Sr. Engineering Technician reclassified to a PW Inspector

Community Services Department

(24) 1 Librarian reassigned from City Branch to Technical Services
(25) 1 Library Assistant reassigned from Technical Services to County Branches
(26) City Manager approved new position for branch support, 50% County funded
(26) 1 Recreation Assistant II reclassified as a Recreation Program Coordinator

PERSONNEL BY FUND
FY 2015-16 Proposed Budget

Footnotes

Community Development Department

(27) 1 Community Development Tech reclassified to Office Specialist, 1 to Planning Technician
(28) Reclassified from Community Development Technician
(29) Reclassified from Community Development Technician to Engineering Technician
(30) Reclassified 1 Sr. Planner to Assistant Engineer

Economic Development Department

(31) 1 Real Property Agent reclassified as a Project Manager
(32) 1 Housing Financial Advisor reclassified as a Project Manager
(33) Position eliminated per Council Motion PA 2014-12-16-1202, effective April 1, 2015
(34) New position established per Council Motion PA 2014-12-16-1202, effective April 1, 2015

Municipal Utilities Department

(35) 1 support staff reassigned from Wastewater Admin to Water Admin
(36) 1 Plant Maint. Worker reclassified from Plant Maint. Mechanic
(37) 1 Plant Maint. Worker reclassified from Plant Maint. Mechanic, 1 reassigned to Wastewater Maint. from Water O&M
(38) 1 Plant Maint. Worker reassigned to Wastewater Maintenance from Water O&M
(39) 1 Plant Maint. Worker II reclassified to Plant Maint. Mechanic

Administrative & Support Departments

(40) 1 Outreach Worker reclassified to Outreach Coordinator
(41) City Manager approved new positions for treasury, clerical support, and business analysts
(42) City Manager approved new position, unfunded until study completed
(43) City Manager approved new position for bringing Cal water Utility Billing in-house
(44) 1 Benefits Analyst reclassified as a HR Specialist

PERSONNEL BY FUND
FY 2015-16 Proposed Budget

Endnotes

(A) Grant funded positions are authorized to be added as grant funding requires; positions may be eliminated when grant funding ends. Positions correspond to the grant period, and do not necessarily correspond to the City's fiscal year.

(B) The City Manager is authorized to fill additional Library positions if funding is provided for additional Library Services by the County, other cities, and other organizations.

(C) The City Manager is authorized to fill additional Measure W Police and Fire positions if additional Measure W revenue is available.

(D) When retirements are imminent, but have not yet occurred, the City Manager is authorized to fill unfunded positions, as necessary, subject to availability, for the effective conduct of training and transition, and to avoid excessive overtime.

(E) The City Manager is authorized to fill Police Officers as Trainees or Officers, and with recommendation of the Human Resources Director, reclassify trainees as Police Officers.

(F) Persons employed by the City who are later defined by the State of California PERS, the Internal Revenue Service, the City Attorney, or other rulings, to be City employees perform in on-going City activities may be converted to City positions and added to the City's position list during the fiscal year.

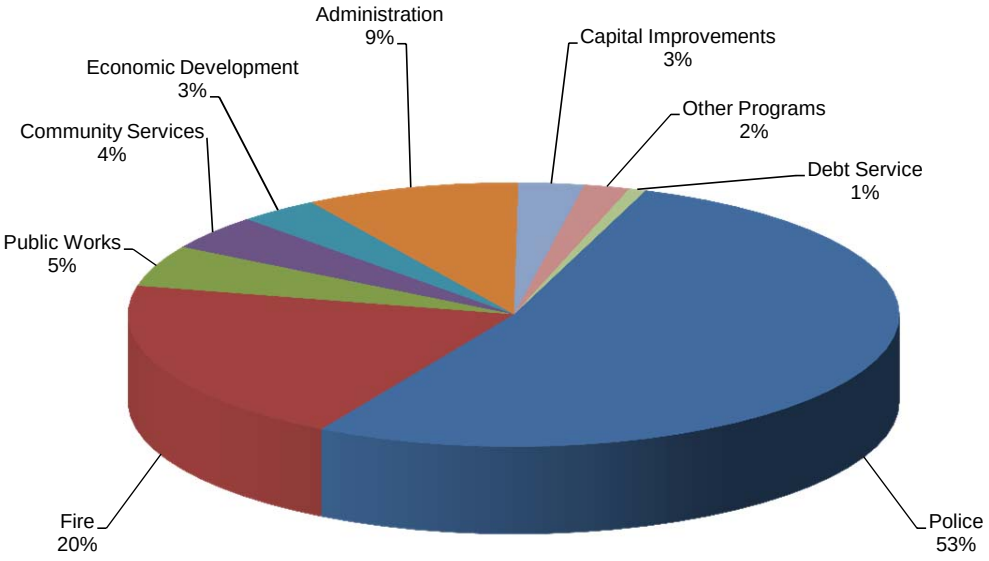
(G) Fire Captains and Firefighters in Fire Prevention may be designated Deputy Fire Marshals.

(H) Grouping of job classifications does not indicate a "deep classification" or other form of alternative staffing.

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

TAB 3 GENERAL FUND SUMMARY

General Fund Budget
FY 2015-16 Proposed Budget



Program Appropriations

Police	$ 105,110,741	53%
Fire	40,222,603	20%
Public Works	10,072,152	5%
Community Services	8,524,000	4%
Economic Development	6,678,971	3%
Administration	17,949,910	9%
Capital Improvements	5,485,000	3%
Other Programs	3,804,692	2%
Debt Service	1,422,273	1%
	$ 199,270,342	

General Fund - 010
FY 2015-16 Proposed Budget
Budget Summary

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Current Budget	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 245,816**	**$ 3,093,428**	**$ 9,751,000**	**$ 9,751,000**	**$ 32,856,685**
Revenues	162,389,306	171,288,443	193,992,693	198,081,427	206,646,065
	162,389,306	**171,288,443**	**193,992,693**	**198,081,427**	**206,646,065**
Expenditures					
Employee Services	98,450,571	99,917,893	115,127,027	109,553,932	126,263,448
Other Services	33,558,395	27,819,469	36,349,248	34,585,695	38,158,724
Materials & Supplies	3,070,922	3,601,615	5,348,399	5,240,153	4,361,537
Other Expenses	(1,278,238)	1,141,576	4,010,453	3,434,479	5,003,360
Capital Outlay	250,000	28,715	1,368,709	1,409,318	3,732,000
Loan Repayment	977,898	1,455,005	1,410,973	1,410,973	1,422,273
Transfer Out	11,566,972	13,178,979	21,906,000	21,932,329	20,329,000
	146,596,520	**147,143,252**	**185,520,809**	**177,566,879**	**199,270,342**
Reserves					
Change in Fund Balance restrictions	722,445	(863,499)	2,591,137	2,591,137	-
Bankruptcy Reserve (a)	(13,667,619)	(16,624,120)	-	-	-
	(12,945,174)	**(17,487,619)**	**2,591,137**	**2,591,137**	**-**
Net Annual Activity	**2,847,612**	**6,657,572**	**11,063,021**	**23,105,685**	**7,375,723**
Ending Available Balance	**3,093,428**	**9,751,000**	**20,814,021**	**32,856,685**	**40,232,408**
GFOA Minimum Rec. Reserve (16.67%)	24,437,640	24,528,780	30,926,319	29,600,399	33,218,366
Available Balance after Reserve	**$ (21,344,212)**	**$ (14,777,780)**	**$ (10,112,298)**	**$ 3,256,286**	**$ 7,014,042**

Available Balance Calculation

Cash	$ 16,389,596
Accounts Receivable	26,539,063
Prepaid Items	305,369
Due from Other Governments	477,020
Accounts Payable	(11,667,052)
Encumbrances	(2,591,137)
Debt Reserves	(2,345,907)
Bankruptcy Reserve	(16,573,562)
Other Commitments	(782,390)
Ending Available Balance	$ 9,751,000

(a) In FY 2012-13 and FY 2013-14 ending available balance in the General Fund was reserved for bankruptcy costs and settlements as presented in the Bankruptcy and Sustainability Fund per City Council authorization.

General Fund - 010
FY 2015-16 Proposed Budget
Revenues

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Current Budget	FY 2014-15 Projected	FY 2015-16 Proposed Budget
General Tax Revenues					
Property Taxes					
Property Taxes	$ 26,326,096	$ 27,613,048	$ 27,920,000	29,300,000	$ 30,871,000
Prior Year Admin Adjustment	3,093,428	401,352	-	-	-
In-Lieu of Motor Vehicle Fees	17,307,349	17,947,325	18,498,000	19,600,995	20,745,000
	46,726,873	45,961,725	46,418,000	48,900,995	51,616,000
Sales Tax					
75% Point of Sale	28,682,711	29,529,435	30,223,800	30,728,000	37,550,000
25% County ERAF Backfill	9,937,924	9,706,219	9,991,000	9,815,968	8,515,000
Measure A Transaction Tax	-	6,573,956	27,923,000	27,533,000	28,125,000
Proposition 172	1,298,885	1,360,160	1,384,000	1,411,000	1,448,000
	39,919,520	47,169,770	69,521,800	69,487,968	75,638,000
Utility Users Tax					
Water	3,370,767	3,401,015	3,577,200	3,278,000	3,278,000
Electric & Gas	17,199,134	18,128,851	18,272,000	18,961,000	19,340,220
Cable	2,295,378	2,509,101	2,463,000	2,532,000	2,557,320
Telecommunications	9,075,454	8,330,429	7,975,000	7,760,000	8,232,900
	31,940,733	32,369,396	32,287,200	32,531,000	33,408,440
Franchise Tax					
PG&E	1,838,485	1,954,929	1,931,000	2,014,000	2,054,280
Cable/Video	2,225,238	2,269,167	2,240,000	2,353,000	2,329,470
Waste Haulers	7,612,801	7,757,019	7,841,000	7,841,000	7,997,820
	11,676,524	11,981,115	12,012,000	12,208,000	12,381,570
Business License Tax	9,168,078	9,367,611	9,230,584	9,396,000	9,417,000
Hotel/Motel Tax	2,005,668	2,080,065	2,135,000	2,265,000	2,175,000
Document Transfer Tax	458,431	564,364	524,000	550,000	575,000
Motor Vehicle License	125,724	121,899	120,000	120,000	120,000
Interest	315,049	59,656	163,723	200,250	200,250
	12,072,950	12,193,595	12,173,307	12,531,250	12,487,250
Program Revenues					
Fire Contracts	3,340,676	3,206,148	3,379,685	3,308,380	3,451,950
Code Enforcement	2,798,483	3,717,028	3,035,777	3,171,545	3,115,454
Charges for Services	1,898,117	1,838,374	2,067,829	2,244,313	2,067,682
Fines & Forfeitures	2,023,403	2,110,758	1,570,451	1,181,192	341,322
Revenues from Other Agencies	911,060	974,233	859,262	1,519,831	1,513,606
Licenses & Permits	384,273	362,304	383,810	369,818	373,108
Sale of Fixed Assets	-	200,003	550,000	550,000	500,000
Misc. Other Revenues	(949,309)	(600,658)	(107,000)	(101,202)	(69,182)
	10,406,703	11,808,190	11,739,814	12,243,877	11,293,940
Interfund Reimbursements					
Indirect Cost Allocation	4,589,196	4,664,735	4,594,344	4,594,344	4,668,606
Refunds & Reimbursements	1,247,380	1,684,276	1,622,952	2,093,178	1,793,238
Rents/Leases/Concessions	2,973,562	2,547,474	2,711,082	2,578,621	2,450,527
	8,810,138	8,896,485	8,928,378	9,266,143	8,912,371
Transfers In					
From Parking for Debt Service - 417	835,865	908,167	912,194	912,194	908,494
	835,865	908,167	912,194	912,194	908,494
Total Revenues	**$ 162,389,306**	**$ 171,288,443**	**$ 193,992,693**	**198,081,427**	**$ 206,646,065**
	-	-	-	-	-

General Fund - 010
FY 2015-16 Proposed Budget
Revenues by Department

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Current Budget	FY 2014-15 Projected	FY 2015-16 Proposed Budget
General Tax Revenues					
Taxes	$ 124,588,478	$ 131,546,721	$ 153,630,584	$ 155,737,968	$ 164,466,010
Licenses & Permits	39,536	9,964	40,014	29,612	29,612
Intergovernmental Revenue	18,095,959	18,772,750	19,324,500	20,546,611	22,181,478
Charges for Services	564,855	565,056	565,056	565,056	-
Uses of Money & Property	3,161,690	2,480,697	2,748,635	2,659,992	2,531,980
Reimbursements/Other Revenues	4,682,664	4,815,720	4,394,344	4,620,506	4,468,606
Sale of Fixed Assets	-	200,003	550,000	550,000	500,000
	151,133,182	158,390,911	181,253,133	184,709,745	194,177,686
Police Department					
Licenses & Permits	344,331	352,340	343,796	340,206	343,496
Intergovernmental Revenue	217,838	134,902	152,762	197,128	197,128
Charges for Services	2,987,127	3,361,236	3,222,232	3,411,536	3,389,946
Fines & Forfeitures	2,390,103	2,856,918	2,134,349	1,600,639	760,509
Uses of Money & Property	74,685	68,188	44,723	54,948	47,180
Reimbursements/Other Revenues	430,847	1,248,797	1,975,254	2,171,765	2,142,660
	6,444,931	8,022,381	7,873,116	7,776,222	6,880,919
Fire Department					
Intergovernmental Revenue	30,336	135,804	-	497,087	-
Charges for Services	3,636,268	3,507,763	3,675,141	3,804,972	4,368,389
Reimbursements/Other Revenues	79,676	66,700	82,348	111,719	118,266
	3,746,280	3,710,267	3,757,489	4,413,778	4,486,655
Public Works					
Licenses & Permits	406	-	-	-	-
Uses of Money & Property	113,095	118,033	114,900	107,102	-
Reimbursements/Other Revenues	38,634	56,921	23,000	27,688	25,500
	152,135	174,954	137,900	134,790	25,500
Administrative Services					
Charges for Services	30,204	21,248	25,300	96,300	25,300
Fines & Forfeitures	3,251	29,799	1,500	1,500	1,500
Uses of Money & Property	-	(3,635)	-	-	-
Reimbursements/Other Revenues	8,252	10,198	350	7,212	200
	41,707	57,610	27,150	105,012	27,000
Charter Offices					
Charges for Services	21,154	10,621	20,164	18,119	21,264
Fines & Forfeitures	-	-	-	40	-
Uses of Money & Property	2	-	-	-	-
	21,156	10,621	20,164	18,159	21,264
Human Resources					
Charges for Services	-	-	-	-	-
Reimbursements/Other Revenues	-	-	-	-	-
	-	-	-	-	-
Economic Development					
Uses of Money & Property	13,950	16,347	11,547	11,547	118,547
	13,950	16,347	11,547	11,547	118,547
Community Services - Arts					
Uses of Money & Property	100	(2,815)	-	(20)	-
	100	(2,815)	-	(20)	-
Transfers In					
Central Parking	835,865	908,167	912,194	912,194	908,494
	835,865	908,167	912,194	912,194	908,494
Total Revenues	**$ 162,389,306**	**$ 171,288,443**	**$ 193,992,693**	**$ 198,081,427**	**$ 206,646,065**

General Fund - 010
FY 2015-16 Proposed Budget
Expenditures by Program

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Current Budget	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Expenditures					
Programs					
Police	$ 78,275,541	$ 80,867,753	$ 96,295,371	$ 89,666,597	$ 105,110,741
Fire	34,223,739	33,444,637	39,508,630	38,424,022	40,222,603
Public Works	6,604,194	6,755,549	8,543,622	8,543,623	10,072,152
Economic Development	557,037	803,383	1,246,125	1,052,747	2,793,971
Office of Violence Prevention	205,065	335,506	1,169,388	848,076	1,369,692
Arts Commission	21,018	-	-	-	-
	119,886,594	122,206,828	146,763,136	138,535,065	159,569,159
Program Support for Other Funds					
Library	3,907,000	3,999,000	4,275,000	4,275,000	4,414,000
Recreation	2,340,000	2,845,000	3,105,000	3,105,000	3,560,000
Entertainment Venues	2,637,350	2,920,094	3,100,000	3,220,000	3,445,000
RDA Successor Agency	530,842	450,462	450,000	156,329	225,000
Downtown Marina	47,299	160,000	215,000	215,000	215,000
Capital Improvement	600,000	1,290,000	2,775,000	2,775,000	5,485,000
Golf Courses	502,000	450,000	350,000	550,000	550,000
Grant Match	2,481	64,423	400,000	400,000	400,000
Development Services	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Information Technology ISF	-	-	5,236,000	5,236,000	1,035,000
Radio ISF	-	-	1,000,000	1,000,000	-
	11,566,972	13,178,979	21,906,000	21,932,329	20,329,000
Administration					
City Council	455,077	458,193	454,294	454,958	547,633
City Manager	974,961	923,845	1,185,848	1,180,180	1,345,541
City Attorney	549,152	676,508	1,100,273	698,774	1,219,750
City Clerk	681,549	645,634	756,087	658,847	840,416
City Auditor	190,431	938,856	987,388	987,388	716,274
Administrative Services	3,121,666	3,300,807	4,740,452	3,955,051	4,860,283
Human Resources	1,318,347	1,430,393	2,314,658	2,002,075	2,347,851
Tax Collection & Election	1,969,908	2,090,591	2,981,566	2,813,983	2,847,700
Other Administration	(329,647)	(483,026)	(3,079,866)	(62,744)	(775,538)
Labor Litigation	5,233,612	320,639	2,000,000	1,000,000	2,000,000
	14,165,056	10,302,440	13,440,700	13,688,512	15,949,910
Debt Service	977,898	1,455,005	1,410,973	1,410,973	1,422,273
Contingency	-	-	2,000,000	2,000,000	2,000,000
Total	**$ 146,596,520**	**$ 147,143,252**	**$ 185,520,809**	**$ 177,566,879**	**$ 199,270,342**
	-	-	-	-	-

General Fund
Measures A and B
FY 2015-16 Proposed Budget

	FY 2013-14 Actual	FY 2014-15 Current Budget	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Revenues				
Police				
Measure A Transaction and Use Tax	$ 6,803,630	$ 27,923,000	$ 27,533,000	$ 28,125,000
Total Revenues	**6,803,630**	**27,923,000**	**27,533,000**	**28,125,000**
Expenditures (Public Safety Measure B)				
Police				
Salary & Benefits				
Sworn	-	5,107,394	1,490,831	10,109,300
Non-Sworn	-	1,588,041	736,968	2,230,029
Vacancy Savings	-	(1,612,286)	-	(2,933,065)
Other Services	-	635,106	373,826	943,319
Materials & Supplies				
Fuel	-	193,500	30,800	197,100
Other Supplies	5,216	210,628	233,348	271,500
Equipment				
Office Equipment	-	52,500	26,256	-
Radios	-	349,944	360,906	2,224,800
Vehicles	-	801,000	1,209,131	1,066,000
Other Expenses				
Technology Upgrades	-	-	-	796,000
Training	-	307,500	115,000	307,500
	5,216	7,633,327	4,577,066	15,212,483
Office of Violence Prevention				
Salary & Benefits				
Non-Sworn	-	524,555	128,910	600,337
Other Services	-	140,531	135,094	198,586
Materials & Supplies				
Fuel	-	12,000	-	12,000
Other Supplies	-	10,000	10,000	10,000
Equipment				
Office Equipment	-	17,500	17,500	17,500
Radios	-	27,600	27,600	-
Vehicles	-	60,000	77,500	-
Other Expenses	-	399	399	2,000
	-	792,585	397,003	840,423
Total Expenditures (Measure B)	**$ 5,216**	**$ 8,425,912**	**$ 4,974,069**	**$ 16,052,906**
Measure B expenditures as a % of annual Measure A revenues	0%	30%	18%	57%

TAB 4 POLICE

Chief of Police

- Public Information Office
- Crime Stoppers
- S.W.A.T. Command
- Professional Standards
- Legal Advisor
- Fiscal Affairs
- Planning & Research

Operations Bureau

Field Operations Division

- Provide community policing
- 24 hour patrols/call response
- Programs and Special Units:
  - Field training officer
  - Mobile command post
  - Mobile Field force
  - Emergency Services Unit
  - Canine Unit
  - Explosive Ordnance Detail
  - Crisis Negotiation Team
  - Critical incident investigation
  - Transportation Officer

Special Operations Division

- Strategic operations command
- Neighborhood Services
  - Health & Safety Code compliance
  - Hotel/Motel permits
  - Rental inspections
  - Neighborhood Blitz
  - Graffiti removal
  - Abandoned vehicles
  - Vacant property
- Traffic enforcement
- Event security
- Court Liaison Services
- Programs and Special Units:
  - Peer Support
  - Homeless/transients
  - Taser
  - Crimefree multi-family housing
  - Bicycle patrol
  - School Resource Officers
  - Mental Health liaison

Logistics Bureau

Investigations Division

- Crimes against persons and property
- Special investigations
- Community Response Teams (CRT)
- Programs and Special Units:
  - Auto Theft Award
  - FBI Task Force
  - Parole and Corrections Team
  - Multi-Agency Gang Task Force
  - METRO Narcotics
  - Community Corrections Partnership Task Force

Administrative Services Division

- Personnel & Training
  - Recruitment
  - Background Investigations
- Animal Services
  - Operate animal shelter
  - Provide animal control
  - Manage spay/neuter programs
- Programs and Special Units:
  - Chaplaincy program
  - Volunteers In Police Service (VIPS)
  - Reserve officer program
  - Sentinals
  - Historians
  - Jr. Cadet
  - Honor Guard
  - Emergency Vehicle Operations Center (EVOC)

Technical Services Division

- Telecommunications
  - Answer 9-1-1 calls
  - Dispatch calls for police service
- Records
  - Internet, telephone report services
  - Manage police records
- Crime Information Center
- Evidence Identification
  - Process crime scenes
  - Identify and analyze guns and bullets
  - Process fingerprints
- Property Room
  - Store, track and dispose of seized property
- Programs and Special Units:
  - Radios
  - Cameras

POLICE DEPARTMENT

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

POLICE DEPARTMENT

MISSION STATEMENT

To work in partnership with the people of Stockton to build a safe and secure community.

Budget at a Glance:

Total Expenditures	$115,067,578
Total Revenues	$14,120,317
Total Net Cost	$100,947,261
Total Staff	667

DEPARTMENT DESCRIPTION

The Chief of Police is appointed by the City Manager and under state law, is responsible for the delivery of law enforcement and related emergency services within the City of Stockton. The Chief of Police provides direction over all Police operations including:

- Field Operations Division/Patrol
- Investigations Division
- Technical Services Division, including telecommunications, records management, evidence/identification section, property room and Crime Information Center
- Administrative Services Division, including personnel and training, and animal services
- Special Operations Division, including Neighborhood Services and Neighborhood Blitz, traffic and events, and strategic operations sections
- Professional Standards Section; fiscal affairs and planning, and public information

Other special programs include Special Weapons and Tactics (SWAT) Team, Crisis Negotiations Team, Community Response Teams (CRT), Explosive Ordnance Disposal Team, Mobile Field Force, and the Canine Unit.

KEY CONSIDERATIONS

The Stockton Police Department continues to rebuild its force through implementation of a clear strategic direction focused on combatting crime via the four “P’s” – Pursue, Predict, Prevent, and Partner.

- **Recruitment of Police Officers** in terms of both numbers and representation of Stockton’s diversity continues to be a significant challenge for the Police Department. The hiring of a new Police Officer can take up to eighteen months from the time of the employee selection, through the background investigation process, formal hiring, and probationary status to the end of field training when a new officer can take on a regular assignment. With the passage of Measure A, additional funding to hire 120 new sworn officers over a three year period is available. The Police Department made great strides in hiring the initial 40 officers in FY 2014-15 and, is expected to continue this trend in FY 2015-16. The department will maintain an aggressive hiring pace of 80 officers each year to fill the additional positions and keep up with normal attrition.
- **Implementation of the Marshall Plan on Crime (Marshall Plan),** made possible by the passage of Measure A, will continue to provide funding and guidance to restore police services over the next two years. A total of 67 civilian support positions will be funded and

filled concurrently with the 120 Police Officer positions noted above. These critical positions include Police Telecommunicators, Records Assistants, Property Clerks, Community Service Officer and Administrative positions. In addition, eleven positions will augment Neighborhood Services and establish a Neighborhood Blitz Team, another deliverable of the Marshall Plan. Measure A funds will not only pay for salary and benefits for these 187 positions, but will also purchase one-time equipment such as vehicles, radios, and computers, as well as support the corresponding increase to operational expenses.

- **The Stockton Police Foundation,** a 501(c)(3) organization established in 2013, raises funding for projects, programs, equipment and technology that may be out of reach or otherwise outside the funding capability of the General Fund. The Stockton Police Foundation (Foundation) currently provides financial support for the newly established Transportation Officer program that provides dedicated staff to process and transport arrestees to the County Jail. The dedicated Transportation Officer program enables patrol officers to return to the streets more quickly. This independent organization raises funds based on identified needs of the Police Department through quarterly communications with the Police Chief. Funds received from the Foundation are for specific approved items and services and will not supplant existing funding or reduce City responsibility to support the Police Department.

- **Operation Ceasefire,** one of the Marshall Plan deliverables, continued to host call-ins during the year, targeting the most violent individuals and those at-risk of violence. Funding to continue support of these efforts is included in the Police Department's FY 2015-16 Budget. These funds will pay for additional consulting assistance as the call-ins and enforcement efforts continue. This effort will receive additional support through Office of Violence Prevention in the City Manager's Office.

- **Innovative strategies** such as evidence-based and community policing are critical to meeting the challenges facing the Stockton Police Department as public safety needs change. By leveraging the latest information available from local and national resources, the department is able to develop plans and partnerships necessary to keep the public safe. Examples of these strategies include multi-agency task forces, such as the San Joaquin County Multi-Agency Gang Task Force and Community Corrections Partnership Task Force as well as specific missions to target firearms or fugitives like partnering with the United States Marshals, California Highway Patrol, and Alcohol Tobacco Firearms unit.

- **New funding sources,** such as grants for federal or state programs, continue to be a key component of maintaining Police Department staffing levels as well as funding new equipment and initiatives. The department currently receives funds from the Office of Community Oriented Policing (COPS), Department of Homeland Security, National Institute of Justice, and Department of Justice. State funds are received from Vehicle License Fees (VLF), fines, fees, forfeitures, and other revenues. In addition, the department works with statewide public safety partners such as California Police Chiefs Association and California Emergency Management Agency to optimize funding and reimbursement opportunities.

- **Relationships with community partners,** such as other local law enforcement agencies, have become more critical over the past five years of economic downturn. As fewer public safety dollars are available, consolidation of resources is often the key element when applying for new dollars from federal and state programs. From the law enforcement side, recent partnerships including the Multi-Agency County-wide Gang Task Force, Firearms Reduction Consortium, and Community Corrections Partnership Taskforce are key examples of combining resources for targeted enforcement efforts that have had great success. Other community partnerships include local agencies such as the Women's

Center of San Joaquin County, the San Joaquin County District Attorney's Office, including the Victim-Witness Program, and the San Joaquin County Probation Department.

- **The Department of Justice's National Initiative for Building Community Trust and Justice** Committee selected Stockton Police Department, the only California city selected, as one of six pilot sites in the nation. The initiative is a partnership between the Department of Justice and criminal justice experts that invest in training, evidence based strategies, policy development and research to build a nationwide model for furthering trust between law enforcement and the communities they serve.
- **The Police Department General Fund** FY 2015-16 Annual Budget includes additional funding for forty-five (45) full-time positions made possible by Measure A revenues, 1 full-time position for the Animal Shelter, existing part-time staffing, training costs for new hires, and funds to cover the cost of enhanced recruiting strategies. The budget increase from FY 2014-15 Current Budget is due to additional public safety personnel as a result of the implementation of the Marshall Plan. Highlights of the General Fund budget include:
  - Funding for part-time staff have been retained on an ongoing basis to enhance police services, improve revenue collections, and increase hiring capacity. The Field Services budget has been reduced by $540,000 to reflect eliminate the Redflex contract.
  - Police service contracts with two school districts, Housing Authority of San Joaquin, San Joaquin Regional Transit District, Downtown Stockton Alliance, and Parking Authority continue, reflecting approximately $1 million in both revenues and employee expenses.
  - Other Services funding was increased to reflect higher rates for contracts including records management, hazardous material disposal, and property storage, to fund costs related to enhanced neighborhood services activity through the San Joaquin County Regional Conservation Corps, additional cellular service costs as part of the vehicle conversion to digital technology, and professional services costs related to Project Ceasefire and the Wellness Unit.
  - The existing Shotspotter program will be retained in the two square mile area of South Stockton to assist the department in responding to and investigating gunfire activity.
  - The department anticipates implementing a body-worn camera program during the fiscal year and has included one-time costs for storage and equipment in the budget proposal as well as ongoing staff support to handle the increase in video evidence requests for the District Attorney's Office.
  - At the Animal Shelter, a new Office Assistant position to provide front office assistance and help dispatch Animal Control Officers throughout the day. A $100,000 increase for veterinary services provided through the San Francisco Society for the Prevention of Cruelty to Animals Agreement is also planned as well as a capital improvement project to upgrade the electrical panel at the shelter facility, thereby allowing the installation of a donated portable x-ray machine.
  - Materials and Supplies costs have increased as a result of additional public safety staff, pricing changes for officer safety supplies, and increased volume of medical and care supplies required for the Animal Shelter.
  - Significant one-time purchases include $1.8 million for upgrade and replacement of end-of-life radio equipment, a major upgrade to the Computer Aided Dispatch (CAD) and Records Management System (RMS) due to end of life and product support in 2017. An expansion of Police facilities is planned for the Stewart/Eberhardt Building's fourth floor, east side to accommodate the new Marshall Plan personnel.

Police Department
FY 2015-16 Proposed Budget

	General Fund 010	Measure W 081	Asset Seizure 023	State COPS 024
	See Page D-8	*See Page D-11*	*See Page D-13*	*See Page D-15*
Beginning Available Balance			**$ 194,027**	**$ 466,403**
Revenues				
Grants	-	-	-	450,000
Program Revenue	6,880,919	4,692,500	20,000	-
Other Revenue	-	-	-	2,000
	6,880,919	**4,692,500**	**20,000**	**452,000**
Expenditures				
Salary & Benefits	81,755,423	3,951,405	-	499,215
Services & Supplies	19,739,318	462,441	214,027	-
Administration Overhead	-	220,154	-	-
Capital Outlay	3,616,000	-	-	-
	105,110,741	**4,634,000**	**214,027**	**499,215**
	-			
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**(98,229,822)**	**58,500**	**(194,027)**	**(47,215)**
Ending Available Balance			**$ -**	**$ 419,188**
	-	-	-	-

Police Department, Continued
FY 2015-16 Proposed Budget

	Law Enforcement Block Grants 025	Special Revenue 645	Police Total
	See Page D-18	*See Page D-21*	
Beginning Available Balance	**$ 6,548,289**	**$ 740,385**	
Revenues			
Grants	1,588,128	-	2,038,128
Program Revenue	175,000	146,958	11,915,377
Other Revenue	153,000	11,812	166,812
	1,916,128	**158,770**	**14,120,317**
Expenditures			
Salary & Benefits	4,149,090	-	90,355,133
Services & Supplies	-	360,505	20,776,291
Administration Overhead	-	-	220,154
	-	-	3,616,000
	4,149,090	**360,505**	**114,967,578**
Transfers			
Transfer In	-	-	-
Transfer Out	-	(100,000)	(100,000)
	-	**(100,000)**	**(100,000)**
Net Annual Activity	**(2,232,962)**	**(301,735)**	**(100,947,261)**
			-
Ending Available Balance	**$ 4,315,327**	**$ 438,650**	
	-	-	-

Revenues	$ 14,120,317
Transfers	-
Total Sources	$ 14,120,317
Expenditures	$ 114,967,578
Transfers	100,000
Total Appropriations	$ 115,067,578
	-

Police Department
General Fund - 010
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Current Budget	FY 2015-16 Proposed Budget
Total Police Department				
Employee Services	$ 61,830,397	$ 63,278,709	$ 74,939,249	$ 81,755,423
Other Services	14,235,598	15,099,237	16,269,469	16,356,409
Materials and Supplies	1,810,407	2,007,039	2,953,347	2,601,229
Other Expenses	399,139	476,947	911,680	781,680
Capital Outlay	-	5,821	1,221,626	3,616,000
Total	$ 78,275,541	$ 80,867,753	$ 96,295,371	$ 105,110,741
Administration				
Employee Services	4,715,541	5,050,596	5,226,535	5,201,187
Other Services	2,073,324	2,806,074	2,593,040	2,587,503
Materials and Supplies	379,192	295,647	416,722	398,776
Other Expenses	387,618	475,408	470,850	470,850
Total	7,555,675	8,627,725	8,707,147	8,658,316
Marshall Plan - Administration				
Employee Services	-	-	246,982	266,085
Other Services	-	-	97,912	8,402
Materials and Supplies	-	-	7,500	1,500
Other Expenses	-	-	-	-
Total	-	-	352,394	275,987
Field Services				
Employee Services	36,665,052	37,643,535	42,043,320	43,205,903
Other Services	4,913,735	4,939,856	5,558,939	4,957,484
Materials and Supplies	1,040,571	1,147,318	1,171,162	826,278
Other Expenses	(5,796)	904	126,000	(4,000)
Capital Outlay	-	-	4,000	4,000
Total	42,613,562	43,731,613	48,903,421	48,989,665
Marshall Plan - Field Services				
Employee Services	-	-	3,829,028	7,877,158
Other Services	-	-	520,264	759,751
Materials and Supplies	-	5,216	819,517	860,500
Other Expenses	-	-	307,500	307,500
Capital Outlay	-	-	1,217,626	1,241,000
Total	-	5,216	6,693,935	11,045,909
Investigations				
Employee Services	12,044,869	11,781,114	13,518,187	14,055,316
Other Services	1,040,108	1,262,174	1,168,852	1,380,753
Materials and Supplies	168,031	261,068	178,962	171,007
Other Expenses	17,031	(39)	6,000	6,000
Total	13,270,039	13,304,317	14,872,001	15,613,076

Police Department
General Fund - 010
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Current Budget	FY 2015-16 Proposed Budget
Marshall Plan - Investigations				
Employee Services	-	-	-	298,947
Other Services	-	-	-	23,135
Materials and Supplies	-	-	-	18,900
Other Expenses	-	-	-	-
Total	-	-	-	340,982
Support Services				
Employee Services	3,319,937	3,506,030	3,840,475	4,186,217
Other Services	465,369	627,579	652,688	797,981
Materials and Supplies	171,250	272,213	300,234	214,768
Other Expenses	515	250	750	750
Total	3,957,071	4,406,072	4,794,147	5,199,716
Marshall Plan - Support Services				
Employee Services	-	-	169,307	304,063
Other Services	-	-	4,937	8,921
Materials and Supplies	-	-	7,500	7,500
Other Expenses	-	-	-	-
Total	-	-	181,744	320,484
Telecommunications				
Employee Services	5,084,998	5,297,434	5,684,654	5,700,536
Other Services	5,743,062	5,463,554	5,660,844	5,689,369
Materials and Supplies	51,363	25,577	39,250	47,000
Other Expenses	(229)	424	580	580
Capital Outlay	-	5,821	-	-
Total	10,879,194	10,792,810	11,385,328	11,437,485
Marshall Plan - Telecommunications				
Employee Services	-	-	380,761	660,011
Other Services	-	-	11,993	143,110
Materials and Supplies	-	-	12,500	55,000
Other Expenses	-	-	-	-
Capital Outlay	-	-	-	2,371,000
Total	-	-	405,254	3,229,121

See summary of Public Safety Measure B expenditures on page C-6.

MEASURE W FUND (081)

History

- City of Stockton voters approved Measure W on November 2, 2004 authorizing a one-quarter percent Transaction and Use Tax. (Ordinance No. 038-04 CS, adding Chapter 3.52 to the Stockton Municipal Code).
- This Ordinance provided authorization for, the proceeds to be used for police and fire protection services and to contract with the State Board of Equalization to perform all functions necessary for the administration and operation thereof.
- The Police Department uses 50% of the Measure W tax proceeds. These funds primarily pay for Police Officer salaries and benefits, but have also been used to purchase equipment, vehicles, and radios for those Police Officers funded with the proceeds.

FY 2014-15 Events

- Measure W funds pay the salary and benefits for 25 Police Officers.
- A total of twenty-five (25) portable radios were purchased for the Police Officers funded by Measure W.
- Revenues continue to be monitored closely to ensure they are sufficient to cover expenditures and maintain an adequate fund balance.
- The overall budget projection for year-end indicates that the balances in the Measure W's Economic Uncertainty Fund will meet or exceed the program guidelines.

FY 2015-16 Budget Changes

- Measure W will pay for salaries, benefits, equipment and supplies for 25 Police Officer positions in FY 2015-16 assigned to Field Operations Division for street patrol.
- Measure W Transaction and Use Tax proceeds are anticipated to increase 2% from prior year projections.
- The State Board of Equalization charges a quarterly administration fee for services associated with collection of the Measure W Public Safety Sales Tax. A sales tax audit contract provides auditing/compliance services to ensure sales tax is properly collected and distributed.
- Staff continues to monitor equipment needs that comply with Measure W guidelines to purchase radios, mobile data computers, vests, firearms, ammunition and other essential safety equipment for Police Officers in the field.

Police and Fire Departments
Measure W - 081(a)
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 949,784**	**$ 2,281,032**	**$ 2,991,209**	**$ 2,211,508**
Revenues				
Police				
Measure W Sales Tax	4,542,948	4,480,832	4,577,500	4,687,500
Reimbursements	-	11	-	-
Interest	(1,811)	6,150	5,000	5,000
	4,541,137	4,486,993	4,582,500	4,692,500
Fire				
Measure W Sales Tax	4,542,948	4,480,832	4,577,500	4,687,500
Reimbursements	-	11	-	-
Interest	(1,765)	7,177	5,000	5,000
	4,541,183	4,488,020	4,582,500	4,692,500
	9,082,320	**8,975,013**	**9,165,000**	**9,385,000**
Expenditures				
Police				
Salary & Benefits	3,130,605	3,339,687	3,823,640	3,951,405
Services & Supplies	564,719	609,894	576,601	462,441
Administration Overhead	171,632	209,719	221,032	220,154
Capital Outlay	-	-	136,556	-
	3,866,956	4,159,300	4,757,829	4,634,000
Fire				
Salary & Benefits	3,622,500	3,756,081	4,200,770	4,202,397
Services & Supplies	78,030	61,876	94,503	113,408
Administration Overhead	183,586	224,973	225,018	224,935
Capital Outlay	-	62,606	666,581	35,000
	3,884,116	4,105,536	5,186,872	4,575,740
	7,751,072	**8,264,836**	**9,944,701**	**9,209,740**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity				
Police	674,181	327,693	(175,329)	58,500
Fire	657,067	382,484	(604,372)	116,760
	1,331,248	**710,177**	**(779,701)**	**175,260**
Ending Available Balance	**$ 2,281,032**	**$ 2,991,209**	**$ 2,211,508**	**$ 2,386,768**

Available Balance Calculation

Current assets	$ 3,069,057
Current liabilities	(77,848)
Ending Available Balance	$ 2,991,209

(a) The portion of Measure W Fund - 081 relating to Fire is also presented in Fire on page E-11

ASSET SEIZURE FUND (023)

History

Asset seizure accounts were established to allow the Police Department to properly manage the proceeds of the sale of seized property under State and Federal forfeiture laws.

- There are three sources of asset seizure funding. One source are properties from cases adjudicated by the San Joaquin County District Attorney's Office. The other two sources are from cases adjudicated by the Federal government. Each agency allocates a share of the proceeds from their case to the City. These funds are restricted by State and Federal law for expenditures that enhance law enforcement and drug/crime prevention, and cannot be used to supplant existing General Fund programs or operations.
- To comply with state and federal asset seizure laws, the Police Department established the following priority and program expenditures for asset forfeiture proceeds.
    - Purchase of Vice/Narco Unit and Special Weapons and Tactics (SWAT) Team special surveillance and safety equipment, and their related services and supplies.
    - Purchase of Explosive Ordnance Detail specialized equipment unique to this unit that does not depend on internal service fund support for replacement.
    - Purchase of Firearms Training System equipment for computer training program scenarios, equipment, and accessories used to train sworn staff in use-of-force decision making to improve officer and citizen safety and reduce liability to the City.

FY 2014-15 Events

- This fund received a one-time disbursement from San Joaquin County Metropolitan Narcotics Task Force per the terms of the Task Force Memorandum of Understanding. This increase in revenue will be carried forward to next fiscal year and help upgrade tactical equipment for the SWAT Team.

FY 2015-16 Budget Changes

- Revenue estimates continue to remain at a low level, based on actual amounts received in prior years and known activity throughout the year. With the elimination of the narcotics unit in 2010, very few asset seizure cases are worked by Stockton Police Officers. Most of the revenue is from recently adjucated cases dating back to 2010 and 2011.
- The level of safety equipment and supply purchases is in line with the availability of cash in the fund and is significantly less than in previous years.
- Planned purchases in FY 2015-16 include ammunition and equipment for the SWAT Team.

Police Department
Asset Seizure - 023
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 260,388**	**$ 223,749**	**$ 146,317**	**$ 194,027**
Revenues				
State/local seizures	11,231	18,893	50,200	15,000
Federal DOJ seizures	307	368	-	2,500
Federal Treasury seizures	-	291	-	2,500
Interest	-	-	(478)	-
	11,538	**19,552**	**49,722**	**20,000**
Expenditures				
State/local seizures	1,414	38,496	2,012	100,000
Federal DOJ seizures	14,835	10,369	-	100,000
Federal Treasury seizures	-	5,000	-	14,027
	16,249	**53,865**	**2,012**	**214,027**
Transfers				
Transfer In	-	-	-	-
Transfer Out - 025	(31,928)	(43,119)	-	-
	(31,928)	**(43,119)**	**-**	**-**
Net Annual Activity	**(36,639)**	**(77,432)**	**47,710**	**(194,027)**
Ending Available Balance	**$ 223,749**	**$ 146,317**	**$ 194,027**	**$ -**

Available Balance Calculation

Cash and interest receivable	$ 181,686
Vouchers payable	(35,369)
Ending Available Balance	$ 146,317

STATE COPS FUND (024)

History

- The Citizens Options for Public Safety (COPS) fund was established by the State of California to assist in funding front line law enforcement activities.
- Most past expenditures were for equipment and programs.
- Beginning in FY 2009-10 the Police Department began funding Community Service Officers with State COPS funds to avoid Police Officer layoffs. Management of these funds shifted to the Department of Corrections and Rehabilitation in FY 2013-14. To address fluctuations in annual funding allocations the spending strategy has been revised to focus on purchaes that are one-time in nature.

FY 2014-15 Events

- The purchase of a communications signal satellite for the Mobile Command Post is projected by the fiscal year end. Current outdated equipment does not provide the necessary functionalities for effective communication when highly escalated incidents require the deployment of the Mobile Command Post.
- Due to the uncertainty of future revenues, five Community Service Officer positions were removed from this funding source and placed in the General Fund. Two Community Service Officer positions were funded throughout the fiscal year.
- A new bomb suit for the Explosive Ordnance Detail Team was purchased, replacing an end-of-life suit that was nearly 15 years-old.

FY 2015-16 Budget Changes

- Revenue projections are conservative as staff continues to monitor any available information from the State Department of Corrections and Rehabilitation on potential changes to funding allocations.
- Two Community Service Officer positions remain funded through this source.
- Funds will be used to purchase equipment and supplies that are one-time in nature and do not require ongoing financial support. Slated for this fiscal year are $325,000 in equipment purchases, including the following: replacement of Vietnam era rifles for patrol officers, purchase of tasers, and other officer safety equipment.

Police Department
State COPS - 024
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 19,402**	**$ 260,673**	**$ 376,644**	**$ 466,403**
Revenues				
State COPS Grant	710,824	205,505	585,982	450,000
Interest	334	2,522	1,185	2,000
	711,158	**208,027**	**587,167**	**452,000**
Expenditures				
State COPS Grant	469,887	446,443	497,408	499,215
	469,887	**446,443**	**497,408**	**499,215**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**241,271**	**(238,416)**	**89,759**	**(47,215)**
Ending Available Balance	**$ 260,673**	**$ 22,257**	**$ 466,403**	**$ 419,188**

Available Balance Calculation

Cash and interest receivable	$ 286,755
Due from Other Governments	89,889
Due to Other Governments	-
Ending Available Balance	$ 376,644

SPECIAL REVENUE GRANT FUND (025)

History

- This fund maintains and finances certain Police Department activities through special revenues including Federal and State Grants and Supplemental Police Services event contracts.
- This fund is intended to provide accountability for restricted sources of revenue.

FY 2014-15 Events

- New State grants awarded include:
  - State of California Department of Alcoholic Beverage Control (ABC) – funding for staff costs, training and equipment dedicated to reduction and eradication of alcohol related crimes which includes the sale of alcohol to minors.
  - Byrne Memorial Justice Assistance (JAG) – joint funding with San Joaquin County for creation of a Firearms Reduction Consortium, including upgrades for the Integrated Ballistics Identification System (IBIS), a full-time Firearms Examiner position, training, and overtime for Police, Sheriff, and Probation to conduct firearms missions.
  - Office of Traffic Safety's AVOID, DUI Enforcement, Distracted Driving and Checkpoints – funded various overtime missions to improve traffic safety.
- Police Supplemental Services Contracts provide businesses and organizations with the opportunity to pay for enhanced Police Services for special events. During FY 2014-15 six organizations are estimated to pay $149,000.
- The Community Corrections Partnership Taskforce proactively addresses violent crimes and early-release offenders. Funds cover salaries, overtime and equipment for Task Force participants from Police Departments of Stockton, Lodi, Manteca, and Tracy as well as the San Joaquin County Sheriff.
- Expenditures from the 2011 Federal COPS Hiring Grant continued into its second year for 17 entry-level Police Officers.
- The Police Department was awarded an additional COPS Hiring Grant to fund 15 entry-level Police Officer positions. The use of these funds will coincide with the fulfillment of the 120 Police Officers in support of the Marshall Plan with hiring expected in FY 2016-17.
- The Stockton Police Foundation is a 501(c)(3) organization established in 2013 to serve as an additional resource for the Police Department to purchase needed equipment, fund technology initiatives, and support the Transportation Officer program. Funds received in this fund from the Foundation are for specific approved items and services.

SPECIAL REVENUE GRANT FUND (025) (Cont.)

FY 2015-16 Budget Changes

- The third and final year of 2011 Federal COPS Hiring Grant funds will continue to support 17 Police Officers from proceeds received in the prior year. These positions will be retained for one additional year in FY 2016-17 General Fund per the grant agreement.
- Police Supplemental Service Contracts for event specific overtime assistance continue to be accounted for in this fund. Current contracts include:
  - Stockton Ports – Thursday, Friday, and Saturday home baseball games
  - San Joaquin Regional Transit District – Bus fare evasion missions
  - Downtown Alliance – Weekend and special event Bike Patrol
  - High School Football – Bear Creek, Lincoln, and McNair
  - Stone Brothers – Holiday mall shopping
  - SMG Stockton Arena and the Bob Hope Theater – Hockey, concerts, and other community events as needed.
- Budget for the Community Corrections Partnership Task Force is being increased for additional overtime missions and training for the law enforcement agency members.
- Overall expenditures in this fund will vary based on the amounts of the grants received during the year.

Police Department
Special Revenue Grants - 025
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 77,778**	**$ 571,225**	**$ 940,116**	**$ 6,548,289**
Revenues				
Federal Grants	417,965	2,370,451	6,667,525	-
State Grants	1,559,095	723,974	3,370,695	1,588,128
Other Grants	61,934	80,319	19,891	-
Contract Reimbursements	1,138,058	138,660	149,420	150,000
Reimbursements	-	70,654	417,422	175,000
Interest	-	3,037	3,000	3,000
	3,177,052	**3,387,095**	**10,627,953**	**1,916,128**
Expenditures				
Federal Grants	491,493	2,400,263	2,420,495	2,288,680
State Grants	1,019,941	1,347,156	2,011,720	1,535,410
Other Grants	66,041	146,866	437,313	175,000
Contract Reimbursements	1,138,058	138,660	149,420	150,000
	2,715,533	**4,032,945**	**5,018,948**	**4,149,090**
Transfers				
Transfer In - Grant Match				
General Fund - VAWA Match	-	64,423	(832)	-
Asset Forfeiture - VAWA Match	31,928	43,119	-	-
	31,928	**107,542**	**(832)**	**-**
Net Annual Activity	**493,447**	**(538,308)**	**5,608,173**	**(2,232,962)**
Ending Available Balance	**$ 571,225**	**$ 32,917**	**$ 6,548,289**	**$ 4,315,327**

Available Balance Calculation

Cash and interest receivable	$ 1,239,109
Accounts Payable	(298,993)
Due to Other Governments	-
Ending Available Balance	$ 940,116

STOCKTON FOUNDED JUNE 1849
INCORPORATED JULY 1850

POLICE SPECIAL REVENUE FUND (645)

History

- The Police Department maintains a variety of special revenue programs in this fund. These programs historically provided accounting and management support for programs that are specific to the funding sources, but do not require the same level of oversight as a grant or contract.
- Funds for these accounts are provided as donations or special purpose money from programs.
- The Geraldine Schmidt Trust was established to provide a direct benefit to the Stockton Animal Shelter and provides the majority of the Police Special Revenue fund balance.

FY 2014-15 Events

- Donations for the Cadet Program, miscellaneous equipment and community events continue to decline as non-specific donations are directed to the Stockton Police Foundation.
- As the Pet Overpopulation Program continues its operations, it maintains a steady income to manage the overpopulation programs.
- The Animal Shelter received a $70,000 citizen donation during the fiscal year as well as a grant award of $30,000 for pet adoption efforts. These funds are used for specific program and capital enhancements to the Shelter.

FY 2015-16 Budget Changes

- Staff continue to review available balances and expend funds for their intended purposes including community events, equipment, and special programs such as Junior Cadets and Sentinels, and Volunteers In Police Service (VIPS).
- The Pet Overpopulation Fund funds Spay and Neuter Clinics under the guidance of a Memorandum of Understanding with the San Francisco Society for the Prevention of Cruelty to Animals (SF SPCA).
- The Geraldine Schmidt Trust fund and additional grants and donations are planned for capital improvements at the Animal Shelter, specifically for an upgrade to the electrical panel which will allow for the installation of a portable x-ray machine.

Police Department
Police Special Revenue - 645
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 618,337**	**$ 678,439**	**$ 701,530**	**$ 740,385**
Revenues				
Pet Overpopulation Program	172,359	194,750	152,911	146,958
Other Revenue	14,750	9,289	115,295	11,812
	187,109	**204,039**	**268,206**	**158,770**
Expenditures				
Pet Overpopulation Program	114,808	168,359	223,438	314,510
Miscellaneous Expense	12,199	12,589	5,913	45,995
	127,007	**180,948**	**229,351**	**360,505**
Transfers				
Transfer In	-	-	-	-
Transfer Out - Capital Fund	-	-	-	(100,000)
	-	**-**	**-**	**(100,000)**
Net Annual Activity	**60,102**	**23,091**	**38,855**	**(301,735)**
Ending Available Balance	**$ 678,439**	**$ 701,530**	**$ 740,385**	**$ 438,650**

Available Balance Calculation

Cash	$ 729,045
Vouchers Payable	(27,515)
Ending Available Balance	$ 701,530

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

TAB 5 FIRE

Fire Chief

- Govt/community/public relations
- Policy Administration
- Interagency relations
- Staff Development

Finance

- Department budget development & administration
- Financial planning
- Payments and procurement oversight
- Grant & revenue contract reimbursement
- Account maintenance & tracking

Administration

- Office management
- Clerical support and records maintenance
- Grant management
- Payroll
- Personnel
  - Employee services
  - Background investigations
  - Monitor legislation & law
  - Internal affairs
- Resource/Logistics
- Fire suppression contracts
- CIP projects
- Department web management

Operations

Emergency Communications

- Dispatch calls for service
- Manage or coordinate:
  - Telecommunications
  - Computer services
  - Call database
  - Public works dispatch
  - Regional emergency communications
- Dispatch contracts

Training

- Provide training:
  - Hazmat
  - Suppression
  - Technical
  - Auxiliary firefighters
  - In-service
  - Recruit

Fire Suppression and Rescue

- Provide:
  - Firefighting & Emergency medical help
  - EMS/Hazmat services
  - Technical rescue safety
  - Water rescue
- Inspect pre-fire plans
- Manage & maintain:
  - Fire facilities
  - Apparatus
  - Equipment
  - Maps & drawings
- Evaluations

Emergency Medical Services

- Coordinate emergency medical requirements
- Manage quality assurance program
- Work with county in developing & implementing standards
- Issue certifications

Office of Emergency Services

- Manage emergency operations center
- Disaster planning
- Metropolitan medical disaster plan

Fire Prevention

- Public education
- Code enforcement
- Inspection services
- Fire permits
- Plan checking
- Weed/Hazard abatement
- Fire investigations
- Environmental Impact Reports

Planning

- Strategic planning
- Research & development
- Accreditation
- Performance management
- Statistics
- Contract administration
- Special projects

FIRE DEPARTMENT

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

FIRE DEPARTMENT

MISSION STATEMENT

The Stockton Fire Department is committed to providing excellent emergency and non-emergency customer service. Our dedicated members ensure a safe community through public education, prevention, and aggressive suppression and rescue activities.

Budget at a Glance:

Total Expenditures	$46,878,710
Total Revenues	$11,126,121
Total Net Cost	$35,752,589
Total Staff	210

DEPARTMENT DESCRIPTION

The Fire Department is responsible for fire protection and related services including emergency medical services in the City of Stockton as well as four bordering county fire districts that contract for our services: Boggs Tract, Eastside, Lincoln and Tuxedo-Country Club.

The department is organized in five divisions: Administration, Suppression, Fire Prevention, Training, and Emergency Communications.

Administrative Division provides overall policy direction and management support for the department, which include office administration, finance, and planning.

Suppression Division is responsible for emergency and non-emergency services to the community that include fire suppression, emergency responses, mitigation of hazardous materials incidents, technical rescue/Urban Search and Rescue (USAR), water/dive rescue, routine fire prevention inspections, and arson investigations.

Fire Prevention Division provides code enforcement, fire safety education, fire prevention inspections, and technical services such as plan checking and managing fire code operational permits to safe guard the lives, welfare, and economy of the community.

Training Division maintains technical and operational proficiency in the suppression division through ongoing prescriptive training that ensures compliance with all statutory mandates and adjusts its programs to assure staff adapt to a constantly changing work environment.

Emergency Communications Division processes fire and emergency medical calls to dispatch Fire Department resources for the Stockton area, City of Lodi, City of Manteca and Lathrop-Manteca Fire Protection District areas.

The Stockton Fire Department (SFD) responded to more than 36,000 incidents in 2014 which includes 1,932 fires, 608 hazardous condition incidents, over 17,000 rescue and emergency medical incidents and the remaining responses for other emergency service calls. The Emergency Communications Division received an average of 120 service calls daily and provided after hours dispatch coverage for Municipal Utilities and Public Works Departments.

KEY CONSIDERATIONS

The Fire Department constantly evaluates its resources and internal processes to provide adequate overall fire protection and emergency services to the community.

Programs and Technology

- **Phase I of the Mobile Data Computer Project** to upgrade the department's computer and communication systems for emergency response was completed and fully deployed. This project was initiated in December 2013 using funds awarded by the Metropolitan Medical Response System 2011 Department of Homeland Security Grant Program. All fire engines and fire trucks were equipped with new computer equipment and devices that allow automated transmission, retrieval, reporting and storage of information for dispatch and emergency response calls. Funding for software application upgrades and staff training for this new computer system is included in the department's FY 2015-16 Annual Budget.
- **Firehouse Report Management System***,* a new reporting system has been implemented to enhance the current incident reporting system. This new system will increase efficiency and assist in the timely completion and generation of incident reports.

Capital Improvements and Equipment

- **Fire Apparatus:** In FY 2014-15, the Fire Department initiated the acquisition of Fire apparatus through a lease/purchase financing agreement that will replace three fire engines and one ladder truck that are beyond the twenty-year useful life. Measure W funds and the Fleet Internal Service Fund will be used to finance these four vehicles. The department will continue to work with Public Works Fleet Division to implement a comprehensive maintenance and replacement schedule for all Fire apparatus.
- **Alternative funding sources** continue to assist the department to sustain fire programs, replace aging equipment, and maintain deteriorating facilities. The department continues to apply for grant funds from the Department of Homeland Security and other federal and state agencies to supplement its current available resources. In September 2014, the department received a grant award for a total project cost of $675,000 (25% local matching fund requirement) from the Federal Emergency Management Agency 2014 Port Security Grant Program. The grant will fund acquisition of a commercial Hazardous Materials response vehicle to replace and upgrade the current 1999 recreational vehicle that was modified for use. The vehicle purchasing contract was awarded March 2015**.**
- **Fire Facilities and Equipment***:* Necessary relocation and reconstruction of deteriorating fire houses such as Fire Company # 6 and Fire Company # 3 have been deferred due to lack of funds for capital improvements. Due to health and safety reasons, Fire Company No. 6 was temporarily closed for approximately eight months to complete emergency maintenance and major repair work. It has since re-opened and is back to normal operations. Station repairs and improvements, which include Fire Station No. 4 kitchen, Fire Station No. 2 burn room, and Fire Station No. 6 apparatus bay, are incorporated with the FY 2015-16 through FY 2019-20 Capital Improvements Plan. The department's FY 2015-16 Annual Budget includes funding for the replacement of aging equipment and maintenance that are critical in fire operations.

Emergency Communications

- **While the department continues the** search for a qualified Dispatch Center Manager, an Interim Manager was hired to implement new processes and technology, and develop this division into a regional emergency dispatch center. Once filled, the Dispatch Center Manager will work closely with various fire agencies to plan and set-up a joint dispatch

network for the new regional emergency dispatch center model that will improve overall services and efficiency in dispatch operations.

- **City of Lodi and Lathrop-Manteca Fire Protection District** entered into new contracts with the City for emergency and non-emergency call receipt and dispatch services. Dispatch services will be provided to both agencies using existing resources in the division. In addition, a *new* rate structure was implemented to align fees charged to currently contracted agencies with these two new contracts to allow full recovery of the cost of services. Revenues collected from these new contracts and additional funds generated with the new rates will augment and provide funds for dispatch operations, staff training, dispatch equipment upgrades, and technology improvements. The new revenues and corresponding expenditures are incorporated in the FY 2015-16 Annual Budget for these purposes.

Special Operations of the Fire Department deal with diverse and complex emergency situations that may arise. The Water Rescue, Hazardous Materials, Wildland Fire, Tactical Emergency Medical Services and Urban Search and Rescue teams provide emergency services that are outside the scope of typical emergency calls through advanced and specialized training, equipment, organization and teamwork to save lives and property. These teams are staffed with existing Fire personnel that require regular specialized training and are equipped with specialized tools. These tools require annual maintenance to ensure that local, State, and Federal mandated and discretionary service levels are maintained within the community and the district areas being served. The FY 2015-16 Annual Budget includes funds for training, supplies and equipment for the special operations teams to ensure continued services within acceptable standards and in accordance with required mandates.

Firefighter Recruitment: There are currently 18 vacant Firefighter positions in the department. The complex and lengthy recruitment process is almost complete and the remaining top candidates are currently undergoing background investigation prior to the final selection for the Fire Training Academy. The Academy involves approximately 16 weeks of rigid and intensive training, which is scheduled to begin on July 1, 2015 and will continue through fall 2015. The FY 2015-16 Annual Budget includes funding to cover the cost of instructors, training materials, books and certifications for the training sessions. Upon completion of the Fire Academy, these Firefighter trainees will be on probationary status for eighteen months prior to a regular status appointment.

Public Safety Advertising on fire vehicles relay relevant fire and life safety messages to the public. The department contracted the services of a marketing agency specializing on public safety vehicle advertising to market advertising space on Stockton fire vehicles at no cost to the City. A minimal service fee is deducted from the annual fees collected from advertisers. Advertising fees collected are used to augment funding for public education services to the community and are included in the FY 2015-16 Annual Budget.

Mutual Aid Arrangements provide timely, coordinated, and less costly processes to access vast amount of required resources for major emergencies. Discussions and planning for regionalized response network continue between the City, Cosumnes Community Services District and City of Lodi. These agencies are working together to identify the necessary resources for providing mutual emergency responses during major events or disaster. The department began cooperative training with City of Lodi in an effort to strengthen mutual aid relationships with neighboring agencies.

Fire Department
FY 2015-16 Proposed Budget

	General Fund 010	Development Services 048	Measure W 081	Special Revenue 646	Fire Total
	See Page E-7	*See Page E-9*	*See Page E-11*	*See Page E-13*	
Beginning Available Balance				**$ 146,758**	
Revenues					
Program Revenue	4,486,655	1,946,966	4,692,500	-	11,126,121
Donations	-	-	-	-	-
Other Revenue	-	-	-	-	-
	4,486,655	**1,946,966**	**4,692,500**	**-**	**11,126,121**
Expenditures					
Salary & Benefits	31,779,106	1,829,435	4,202,397	-	37,810,938
Services & Supplies	8,427,497	104,174	113,408	146,758	8,791,837
Administration Overhead	-	-	224,935	-	224,935
Capital Outlay	16,000	-	35,000	-	51,000
	40,222,603	**1,933,609**	**4,575,740**	**146,758**	**46,878,710**
Transfers					
Transfer In	-	-	-	-	-
Transfer Out	-	-	-	-	-
	-	**-**	**-**	**-**	**-**
Net Annual Activity	**(35,735,948)**	**13,357**	**116,760**	**(146,758)**	**(35,752,589)**
Ending Available Balance				**$ -**	
	-	-	-	-	-

Revenues	$ 11,126,121
Transfers	-
Total Sources	$ 11,126,121
Expenditures	$ 46,878,710
Transfers	-
Total Appropriations	$ 46,878,710
	-

Fire Department
General Fund - 010
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Current Budget	FY 2015-16 Proposed Budget
Total Fire Department				
Employee Services	$ 28,132,574	$ 27,580,291	$ 31,411,914	$ 31,779,106
Other Services	3,950,463	3,475,090	4,776,672	4,968,595
Materials and Supplies	733,119	931,981	1,599,427	1,001,818
Other Expenses	1,407,583	1,441,708	1,633,534	2,457,084
Capital Outlay	-	15,567	87,083	16,000
Total	$ 34,223,739	$ 33,444,637	$ 39,508,630	$ 40,222,603
Administration				
Employee Services	1,684,149	1,413,885	1,461,839	1,683,411
Other Services	378,321	364,010	623,564	586,314
Materials and Supplies	13,968	23,488	21,556	22,557
Other Expenses	1,360,526	1,385,486	1,361,969	1,378,669
Total	3,436,964	3,186,869	3,468,928	3,670,951
Fire Suppression				
Employee Services	24,544,323	24,074,770	27,599,155	27,166,998
Other Services	2,960,612	2,413,459	3,447,449	3,696,685
Materials and Supplies	687,301	877,778	1,498,182	892,169
Other Expenses	(52)	3,307	-	3,800
Capital Outlay	-	15,567	87,083	16,000
Total	28,192,184	27,384,881	32,631,869	31,775,652
Training/Emergency Services				
Employee Services	329,569	585,447	676,587	875,503
Other Services	117,765	128,512	110,214	130,535
Materials and Supplies	18,932	14,874	24,989	31,642
Other Expenses	45,360	52,915	270,115	503,115
Total	511,626	781,748	1,081,905	1,540,795
Dispatch				
Employee Services	1,574,533	1,506,189	1,674,333	2,053,194
Other Services	493,765	569,109	595,445	555,061
Materials and Supplies	12,918	15,841	54,700	55,450
Other Expenses	1,749	-	1,450	571,500
Total	2,082,965	2,091,139	2,325,928	3,235,205

DEVELOPMENT SERVICES FUND
FIRE PREVENTION (048)

History

- Fire Prevention Division inspects various operations, industrial and commercial buildings, and multi-family dwellings for California Fire Code compliance and life safety. The Fire Prevention Division budget as presented in this section is a portion of the larger Development Services Fund (048).
- Customers are charged various fees for fire prevention inspections and technical services such as plan checking and managing fire code operational permits.
- Fees collected from services, finance the operations of the Division.

FY 2014-15 Events

- Processed 194 operational fire permits and completed 328 plan checks in 2014.
- Continued to develop tracking systems to efficiently track and monitor activities for various fire prevention programs and services.
- Outsourced plan checking services to keep up with increasing demand.
- Provided field personnel with mobile computer equipment and devices that can be integrated with a new Fire Prevention/Inspection system.
- A fire prevention assessment completed by an outside consultant and includes a workload analysis, indicates 7,000 annual fire inspections within the City's jurisdiction are not being completed.

FY 2015-16 Budget Changes

- The Deputy Fire Marshal position was reclassified to a Fire Prevention Manager. This new position will manage and oversee the overall operations of the division. The proposed organizational structure will be staffed with non-sworn personnel. As vacancies are filled, sworn personnel will be re-assigned back to the Fire Suppression Division.
- An additional Fire Prevention Inspector position is being added in the FY 2015-16 Annual Budget to perform the required fire inspections within the City's jurisdiction and reduce backlog.
- Technology upgrades will be implemented to automate data management and reporting systems including billing and permit processing, tracking and maintenance of occupancy, permit and inspection records and activities.
- Revenue projections for FY 2015-16 are based on the current fee structure. The projection reflects a 12% increase in revenues in anticipation of an increase in construction activities and inspections. A comprehensive fee study to assess and analyze fire prevention fees is pending and, when completed, is expected to recommend fee restructuring.

Fire Department
Development Services - 048 (a)
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Revenues				
Fire Prevention				
User Fees	$ 1,968,106	$ 1,512,159	$ 1,655,195	$ 1,847,842
Safe & Sane Fireworks Program	26,750	26,260	26,260	26,435
Fines & Penalties	24,982	38,502	49,502	72,689
	2,019,838	**1,576,921**	**1,730,957**	**1,946,966**
Expenditures				
Fire Prevention				
Fire Prevention	1,539,873	1,397,219	1,518,218	1,829,435
Fire Public Education	44	26,149	40,994	74,571
Safe & Sane Fireworks Program	8,660	24,148	28,843	29,603
	1,548,577	**1,447,516**	**1,588,055**	**1,933,609**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**$ 471,261**	**$ 129,405**	**$ 142,902**	**$ 13,357**

(a) The total Development Services Fund - 048 is presented with the Community Development Department budget on page H-9.

MEASURE W FUND (081)

History

- City of Stockton voters approved Measure W in November 2, 2004 authorizing an additional one-quarter percent Transactions and Use Tax.
- Funds collected are used to provide public safety services in the City of Stockton.
- The Fire Department uses 50% of the Measure W tax proceeds. Funds are currently used to provide staffing at Fire Company No. 13 (Northeast Stockton), Fire Company No. 3 (Southeast Stockton), Fire Company No. 7 (Hammer Lane), Alternative Response Program and other fire services.
- Measure W funded salaries and benefits for 23 to 25 firefighter positions for the past three-year period.

FY 2014-15 Events

- A pilot phase of the Alternative Response Program (Squad) was launched in July, 2014. The Squad program provides a medium sized truck with a utility body (Squad rescue vehicle) and a two-person crew to respond to lower priority medical and small fire calls during daily peak call load hours on the four busiest days of the week. The Squad unit also responds to assist other units with higher priority medical and fire calls.
- Purchased portable and mobile radio equipment to replace some of the radios used by these safety personnel.
- A 2**%** increase in sales tax revenues from prior fiscal year was projected.
- The overall budget projection reflects an ending fund balance of approximately $1.5 million for Fire Department. Some of this balance will be used towards approved one-time equipment purchases in FY 2015-16. The remaining fund balance complies with Measure W guidelines to strive for a 25% fund balance for times of economic uncertainties.

FY 2015-16 Budget Changes

- Measure W Transaction and Use Tax revenues are projected to be 2% above prior year.
- The Alternative Response Program is expected to be fully deployed with the completion of the pilot phase.
- Measure W Fund will provide funding for 25 firefighter positions assigned to Fire Company Nos. 3, 4, 7 and 13 and the Alternative Response Program.
- There are no major changes in overall salary and benefit costs.
- Costs for Other Services
    - The State Board of Equalization charges a quarterly administration fee for services associated with the Measure W Public Safety Sales Tax.
    - A sales tax audit contract provides auditing/compliance services to ensure sales tax is properly collected and distributed to the City.

Fire Department
Measure W - 081 (a)
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Revenues				
Measure W Sales Tax	$ 4,542,948	$ 4,480,832	$ 4,577,500	$ 4,687,500
Reimbursements	-	11	-	-
Interest	(1,765)	7,178	5,000	5,000
	4,541,183	**4,488,021**	**4,582,500**	**4,692,500**
Expenditures				
Salary & Benefits	3,622,500	3,756,081	4,200,770	4,202,397
Services & Supplies	78,030	61,876	94,503	113,408
Administration Overhead	183,586	224,973	225,019	224,935
Capital Outlay	-	62,606	666,581	35,000
	3,884,116	**4,105,536**	**5,186,873**	**4,575,740**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**$ 657,067**	**$ 382,485**	**$ (604,373)**	**$ 116,760**

(a) The total Measure W Fund - 081 is presented with the Police Department budget on page D-11.

FIRE SPECIAL REVENUE FUND (646)

History

- The Fire Department receives donations and oversees special programs and activities that provide funding for materials, supplies, equipment and training expenses that are not funded in its General Fund operating budget.
  - Fire General – Provides funds through donations to buy fire equipment and materials and to send staff to specialized training.
  - Paramedic – Provides funds through field training fees to buy paramedic related materials and to provide paramedic training for staff.
  - Hazardous Materials – Provides funds through class fees to buy materials and training for response to hazardous materials incidents.
  - Water Rescue – Provides funds through fees and donations to buy water rescue equipment, supplies and to provide training for staff.
  - Fire Clothing – Provides funds through proceeds from clothing sales to buy clothing items with Stockton Fire Department emblem.
  - Fire Heavy Rescue – Provides funds through fees from Technical Rescue Training classes to buy rescue equipment, supplies and to provide training for staff.
  - Fire Training – Provides funds through donations and academy fees to support the Stockton Fire Department's training program.
  - Public Education – Provides funds through donations to promote fire safety awareness throughout the community.
  - Arson Investigation – Provides funds through donations to improve arson investigation capabilities.
  - Fire Prevention – Provides funds through donations to support hazardous materials safety awareness in the community.
  - Emergency Preparedness – Provides funds through donations to support the City's Emergency Preparedness programs and public awareness.
- Fire Department's Special Revenue funds maintained an average overall annual balance of $135,000 over the past three years.

FY 2014-15 Events

- The overall budget projection reflects a positive balance of approximately $147,000 at the end of the fiscal year.

FY 2015-16 Budget Changes

- The estimated beginning balance of all special programs is fully appropriated in anticipation of increased specialized training program activities during the fiscal year.
- An evaluation of ongoing revenues in this fund has been completed and certain revenues that support ongoing operations are budgeted in the General Fund in FY 2015-16 Annual Budget.
- Funds are generally appropriated for materials, supplies and training expenditures.

Fire Department
Special Revenue - 646
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 127,619**	**$ 137,843**	**$ 140,634**	**$ 146,758**
Revenues				
Program Revenue	28,643	20,740	34,739	-
Donations	1,000	3,000	2,200	-
Other Revenue	285	1,043	840	-
	29,928	**24,783**	**37,779**	**-**
Expenditures				
Program Expenses	19,704	21,992	31,655	146,758
	19,704	**21,992**	**31,655**	**146,758**
Transfers				
Transfer In	-	-	-	-
Transfer Out - Grant Fund - 020	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**10,224**	**2,791**	**6,124**	**(146,758)**
Ending Available Balance	**$ 137,843**	**$ 140,634**	**$ 146,758**	**$ -**

Available Balance Calculation

Current assets	$ 145,578
Current liabilities	(4,944)
Ending Available Balance	$ 140,634

STOCKTON FOUNDED JUNE 1849
INCORPORATED JULY 1850

TAB 6 PUBLIC WORKS

Public Works Director

Administration

- Department activities coordination & planning
- Technical and clerical support
- Records management
- Payment processing
- Public information

Fiscal

- Department budget preparation & monitoring
- Capital Improvements Plan Budget Preparation
- Grants program research, coordination & management
- Contract compliance
- Manage Disadvantaged Business Enterprise program
- Project agreements, preparation & administration
- Capital projects reimbursement billings
- Revenue projections
- Fiscal oversight & assistance
- Outside agencies liaison
- Payment oversight & processing

Operations and Maintenance

- Streets
  - Maintenance & repair
  - Sidewalk complaints response
  - Claims review
- Engineering
  - Repairs management (pavement resurfacing and curb gutter/sidewalk programs)
- Traffic Devices
  - Traffic signs
  - Street striping & legends
  - Curb markings
- Electrical/Traffic Signals
  - Street lights
  - Traffic signals
- Fleet management, procurement, maintenance & support
- Community Enhancement
  - Alternative Work Program
  - Debris removal from public spaces
- Trees
  - Street and public tree maintenance
  - Emergency calls response
  - Tree complaints investigation
  - Contracts management
- Parks Maintenance
  - City parks and fountains
  - Weber Point Events Center
  - Dean DeCarli Plaza
  - Median strips and landscaped islands
  - Grounds for City buildings
  - Public bike/jogging paths
  - Baseball fields and complexes
  - Pixie Woods
- Landscape Maintenance Districts
  - Site inspections
  - New districts planning
  - Contracts oversight
- Facilities Maintenance
  - City facilities
  - Heating/air conditioning systems
  - Key and lock systems control
  - Energy usage
  - Minor capital projects
- Asset management

Engineering

- Consolidated Capital Improvement Program development and project delivery
- Major capital projects design
- Major capital projects construction
- Traffic engineering & analysis
- Neighborhood traffic calming program
- Citywide traffic control/system management
- Safe Routes to School program
- Project development & application preparation for grant funding

Solid Waste/Recycling

- Franchise oversight and administration
  - Conduct compliance field inspections
  - Coordinate customer service issues
  - Arrange/manage service for City facilities
  - Coordinate revenues with Administrative Services
- Recycling programs management
- State waste diversion requirement administration
- Outreach and education programs
- Solid waste system planning
- Solid Waste grants administration

PUBLIC WORKS DEPARTMENT

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

PUBLIC WORKS DEPARTMENT

MISSION STATEMENT

Plan, design, build, and maintain public works for residents, businesses, and departments of the City of Stockton to meet their needs and expectations with pride and professionalism in a cost-effective manner.

Budget at a Glance:

Total Expenditures	$45,482,502
Total Revenues	$30,524,717
Total Net Cost	$14,957,785
Total Staff	157

DEPARTMENT DESCRIPTION

Public Works is located in two different facilities. Operations and Maintenance, located at the Municipal Service Center, is responsible for maintaining transportation infrastructure, parks, Landscape Assessment Districts, trees, facilities, and the City fleet. The remaining functions consisting of engineering, Capital Improvement Program, solid waste and recycling, and administration are located at the Stewart-Eberhardt Building (SEB).

Public Works' budget consists mainly of restricted funding sources augmented by General Fund monies. The General Fund is used for parks, trees, facilities, and administrative expenses comprising of:

- Maintenance, minor repairs, and capital replacements for 800,000 square feet of City buildings at 60 sites, including janitorial, grounds maintenance, roof maintenance, HVAC, plumbing, carpentry, and key/alarm control services.
- Contracted maintenance services at 50 parks, including janitorial, landscape, vandalism repair, and irrigation work.
- Maintenance of approximately 100,000 trees along streets and in parks, with services limited to safety trimming and emergency response using a combination of City and contracted personnel.
- Department management, fiscal, and administrative support.

Transportation operations are funded by State Gas Tax and Measure K Maintenance.

- Responsibilities include maintenance, repair and replacement of:
  - 763 miles of roads
  - Over 1,200 miles of sidewalk, pavement striping and markings
  - More than 16,000 traffic control signs
- Public Works also maintains and pays the electrical power costs for over 19,000 street lights and 308 traffic signals.
- The Community Enhancement Section removes weeds, debris, and graffiti from public spaces.
- The Parks Section manages contracts for over 2.0 million square feet of median and streetscape landscape maintenance, alley maintenance, and weed spraying.

Gas Tax and Measure K Maintenance also help fund the Engineering Section. Work consists of traffic engineering, traffic system management, and Capital Improvement Program (CIP) design, delivery, and contract administration. The budget for the capital function is separate from, and in addition to, the operating budget noted above. There is constant need to seek out and secure various capital grants, without which, the needed capital improvements could not be completed. Measure K Maintenance and developer fee revenues provide important matching funds for capital projects grants.

The Solid Waste and Recycling Division manage the solid waste franchise agreements and participate in, oversee, or directly provide 48 waste reduction and recycling programs. These include programs:

- Recycling education and outreach
- 3-cart residential trash, recycling, and green/food waste composting
- Neighborhood “Clean Sweep”
- Construction and demolition recycling
- Multi-family housing recycling
- Business recycling
- Food waste composting.

The Division also oversees contracted street sweeping services and funds the Community Enhancement Program, manages garbage, recycling and special waste services for City facilities, and coordinates service for many community cleanups and events. These activities are funded by fees from the franchised hauler gross rate revenues.

- The Fleet Section is responsible for maintaining and replacing the City's mixed fleet of approximately 1,000 vehicles and equipment.
- Fleet operates as an Internal Service Fund (ISF) that receives revenue from rental rates charged to user departments.
- Fleet oversight activities range from preventive maintenance inspections to full engine rebuilds, specialized auto body repairs, and vehicle setups. This work is performed either by an in-house team of mechanics and specialists or by outside vendors.
- Efforts are being made to replace aging vehicles and equipment including several dump trucks and large construction units which have been in service since the mid-1980s.

The Landscape Maintenance Assessment District function provides maintenance services to 27 separate zones where fees are collected from benefiting properties. Services include landscaping and irrigation work for streetscapes and medians, painting and repair of walls, landscape/janitorial services at 12 parks, and street lighting repair and electricity costs.

KEY CONSIDERATIONS

Maintaining the City’s infrastructure is increasingly difficult as our assets age and long term replacement is deferred due to funding limitations. The demand for routine and emergency maintenance increases annually as infrastructure that is overdue for replacement is kept in service. Preventative maintenance has been reduced due to the increased demand for breakdown maintenance, further exacerbating this issue. This is the case in all Public Works

maintenance categories of transportation, buildings, parks, and the urban forest. In addition, the cost of utilities and contracted services are increasing. This is a particular problem for the park maintenance budget, where water for irrigation is a significant expense and all of the maintenance is performed by contractors.

Vandalism and wire theft is frequent and expenditures in these areas drain resources that could otherwise be used to replace outdated or damaged equipment and infrastructure.

Transportation maintenance receives revenue from State Gas Tax and Measure K. The reduction of General Fund support for transportation forced diversion of Measure K Maintenance funds from capital projects to day to day maintenance activities. Programs such as local street resurfacing, sidewalk repair, and curb/gutter replacement have been severely restricted or eliminated as a result. Maintenance activities are focused on high priority safety and pavement preservation tasks.

Additional capital funding is provided in FY 2015-16 Annual Budget from one time "Mission Critical" dollars for sidewalk repair, irrigation control infrastructure, electrical upgrade at the Animal Shelter, safety repairs at the City's venues, improvements to the SEB, and additional street light conversions to Light Emitting Diode (LED). The additional funds will allow city work crews to resurface local streets, slowing the deterioration of the infrastructure. The additional conversions of street lighting will provide long-term energy cost savings and reduce maintenance cost. This cost savings will offset, hopefully all, if not part of the Gas Tax Fund shortfalls in the future. Energy savings of $300,000 are expected in FY 2015-16 as a result of the $1.2 million upgrade completed in FY 2014-15 for the LED Light Conversion project. Electricity savings are expected to increase as the remaining lights are converted using additional funding of $1.6 in FY 2015-16. These savings offset an estimated gap of about $1.0 million in Gas Tax revenue reduction based on the recent state revenue projections.

Additional one time funding has been provided in FY 2015-16 for several programs that address Council strategic infrastructure priorities and provide long term efficiency savings. These include:

- Pavement supplies and materials for repairs to City streets
- Tree trimming throughout City street and properties, $1 million
- Collaborate with County on pilot clean-up project at vacant locations
- Provide much needed repairs on maintenance at Weber Point

The lack of a comprehensive maintenance management system was previously identified as an obstacle to making further improvements in the efficiency of our maintenance operations. The department partnered with the Municipal Utilities Department to identify and acquire a new system that will meet each department's needs. A contract was awarded for the new maintenance management system, which is being installed and phased in to all operations during FY 2014-15 and FY 2015-16. This system will improve cost effectiveness and accountability, and help to balance available funding between operations and capital needs. Several sections have completed the system installation and are utilizing the system in their day to day operations. The project is on track to be completed in FY 2015-16.

Public Works Department
FY 2015-16 Proposed Budget

	General Fund 010	Street Maintenance Gas Tax 030	Measure K Street Maintenance 082	Solid Waste Recycling 047
	See Page F-8	*See Page F-11*	*See Page F-13*	*See Page F-17*
Beginning Available Balance		**$ 2,693,230**	**$ 5,607,158**	**$ 1,644,260**
Revenues				
State Gas Tax	-	7,000,000	-	-
Measure K Sales Tax	-	-	4,968,000	-
User Fees	-	-	-	1,365,000
Interfund Project Charges	-	-	-	-
Other Revenue	25,500	13,000	60,000	10,000
	25,500	**7,013,000**	**5,028,000**	**1,375,000**
Expenditures				
Salary and benefits	3,910,992	3,805,176	-	1,247,578
Operating expenses	6,161,160	3,871,049	2,170,000	640,916
Debt service	-	-	-	-
Capital projects	-	-	3,620,000	-
	10,072,152	**7,676,225**	**5,790,000**	**1,888,494**
Transfers				
Transfer In	-	-	-	-
Transfer Out - Capital 301	-	(50,000)	-	-
	-	**(50,000)**	**-**	**-**
Net Annual Activity	**(10,046,652)**	**(713,225)**	**(762,000)**	**(513,494)**
Ending Available Balance		**$ 1,980,005**	**$ 4,845,158**	**$ 1,130,766**
		-	-	-

Public Works Department, Continued
FY 2015-16 Proposed Budget

	Lighting Maintenance 071	Assessment District Maintenance 072	Capital Project Administration 399/999	Fleet Services 501	Public Works Total
	See Page F-17	*See Page F-19*		*See Page N-10*	
	$ 227,680	**$ 9,451,864**		**$ 3,185,588**	
Revenues					
State Gas Tax	-	-	-	-	7,000,000
Measure K Sales Tax	-	-	-	-	4,968,000
User Fees	23,823	2,870,058	-	10,242,749	14,501,630
Interfund Project Charges	-	-	3,707,967	-	3,707,967
Other Revenue	1,620	60,000	-	177,000	347,120
	25,443	**2,930,058**	**3,707,967**	**10,419,749**	**30,524,717**
					-
Expenditures					
Salary and benefits	37,587	-	3,707,967	-	12,709,300
Operating expenses	-	4,995,320	-	7,853,000	25,691,445
Debt service	-	-	-	301,757	301,757
Capital projects	-	-	-	3,000,000	6,620,000
	37,587	**4,995,320**	**3,707,967**	**11,154,757**	**45,322,502**
					-
Transfers					
Transfer In	-	-	-	-	-
Transfer Out - Capital 301	-	-	-	(110,000)	(160,000)
	-	**-**	**-**	**(110,000)**	**(160,000)**
Net Annual Activity	**(12,144)**	**(2,065,262)**	**-**	**(845,008)**	**(14,957,785)**
					-
	$ 215,536	**$ 7,386,602**	**$ -**	**$ 2,340,580**	
	-	-	-	-	

Revenues	$ 30,524,717
Transfers	-
Total Sources	$ 30,524,717
Expenditures	$ 45,322,502
Transfers	160,000
Total Appropriations	$ 45,482,502

Public Works Department
General Fund - 010
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Current Budget	FY 2015-16 Proposed Budget
Total Public Works Department				
Employee Services	$ 2,320,949	$ 2,501,297	$ 2,929,740	$ 3,910,992
Other Services	3,892,751	3,752,461	5,048,338	5,565,826
Materials and Supplies	416,146	495,325	538,918	521,434
Other Expenses	(25,652)	6,466	26,626	73,900
Capital Outlay	-	-	-	-
Total	$ 6,604,194	$ 6,755,549	$ 8,543,622	$ 10,072,152
Administration				
Employee Services	181,228	206,310	213,375	236,579
Other Services	92,997	205,194	193,408	258,373
Materials and Supplies	2,800	1,487	17,000	3,500
Other Expenses	1,913	2,333	1,300	14,300
Total	278,938	415,324	425,083	512,752
Operations & Maintenance				
Employee Services	146,233	149,005	200,523	890,174
Other Services	200,595	224,575	217,929	923,015
Materials and Supplies	7,179	4,180	7,000	7,000
Other Expenses	4,510	2,574	6,000	12,300
Total	358,517	380,334	431,452	1,832,489
Parks & Street Trees				
Employee Services	796,781	869,453	1,085,492	1,119,497
Other Services	2,924,867	2,649,391	3,989,210	3,609,377
Materials and Supplies	126,325	212,115	268,494	231,302
Other Expenses	(15,230)	(588)	16,426	20,800
Capital Outlay	-	-	-	-
Total	3,832,743	3,730,371	5,359,622	4,980,976
Facilities Maintenance				
Employee Services	1,196,707	1,276,529	1,430,350	1,664,742
Other Services	674,292	673,301	647,791	775,061
Materials and Supplies	279,842	277,543	246,424	279,632
Other Expenses	(16,845)	2,147	2,900	26,500
Total	2,133,996	2,229,520	2,327,465	2,745,935

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

GAS TAX FUND (030)

History

- Revenue for the Gas Tax Fund is from the State based on an allocation formula that distributes taxes collected on fuel sales.
- The City maintains a transportation asset inventory that includes 763 miles of roads, 308 traffic signals, 100,000 trees, and more than 19,000 street lights and 16,000 regulatory/warning signs.
- Expenditures from the fund are used for maintenance of signals, street lights, traffic devices, streets and sidewalks, bridges, ditches, graffiti abatement, and street trees.

FY 2014-15 Events

- Applied approximately 70 lane miles of asphalt crack seals
- Completed 6,000 tons of asphalt repair
- Upgraded 97 overhead street name signs along Pershing Avenue, Pacific Avenue, and various roadways
- Replaced 1,200 “No Parking” signs
- Upgraded 319 overhead regulatory signs at various intersections
- Restriped approximately 250 lane miles and repainted 550 “Stop” legends
- Continued our annual traffic signal controller preventative maintenance inspections for 308 controllers
- Replaced 21,000 linear feet of stolen wires
- In addition to typical street light maintenance, city crews and contract staff converted over 3,000 street lights to LED fixtures
- Replaced over 30 street light/signal pole knockdowns
- Hauled 95.3 tons of trash and debris from vacant areas and streets right-of-way

FY 2015-16 Budget Changes

- Electricity costs have been fully budgeted in Measure K eliminating a transfer between the two funds as done in prior years.
- Continue re-striping, sign upgrading, and pavement repair program.
- Complete annual traffic signal controller preventative maintenance inspections for 308 controllers.
- Gas Tax continues volatile revenue projections that vary from year to year by over a million dollars. This is caused by the way that the Excise Tax (Prop 42 replacement) is calculated and distributed, and by varying levels of fuel consumption. Projections have been done for the next five years based on current levels of service for expenditure and historical averages for revenues. The result is an annual deficit that will exhaust the fund balance within 5 years absent programmatic changes. Staff is monitoring the Gas Tax revenues closely, including State and Federal legislative developments, and will continue to make necessary adjustments to maintain a positive fund balance.

Public Works Department
Street Maintenance/Gas Tax - 030
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 1,776,923**	**$ 1,089,847**	**$ 2,595,998**	**$ 2,693,230**
Revenues				
State Gas Tax	4,299,503	5,092,081	5,237,500	4,545,000
Prop 42 Replacement Gas Tax	2,323,152	4,097,317	3,275,200	2,455,000
Refunds and reimbursements	23,093	51,723	18,185	-
Interest	18,094	13,360	13,000	13,000
	6,663,842	**9,254,481**	**8,543,885**	**7,013,000**
Expenditures				
Salary and benefits	4,177,878	4,455,879	4,076,134	3,805,176
Electricity	1,918,485	369,070	2,020,000	-
Maintenance and repair services	395,555	395,629	684,159	655,912
Insurance premiums	118,029	142,913	122,310	118,344
Auto equipment rental	1,008,308	730,957	938,253	981,282
Computer/Tech/Operating support	225,110	264,552	368,447	452,060
Engineering services	30,015	28,225	90,580	100,000
Construction services	114,392	51,978	216,235	198,000
Materials and supplies	968,875	1,108,323	1,752,775	1,015,800
Fuels - gas/oil/propane	109,999	111,545	129,957	145,115
All other expenses	189,332	89,259	157,803	204,536
	9,255,978	**7,748,330**	**10,556,653**	**7,676,225**
Transfers				
Transfer In - Measure K - 082	1,905,060	-	2,110,000	-
Transfer Out	-	-	-	(50,000)
	1,905,060	**-**	**2,110,000**	**(50,000)**
Net Annual Activity	**(687,076)**	**1,506,151**	**97,232**	**(713,225)**
Ending Available Balance	**$ 1,089,847**	**$ 2,595,998**	**$ 2,693,230**	**$ 1,980,005**

Available Balance Calculation	
Cash and Interest Receivable	$ 13,726
Accounts Receivable	3,012,667
Current liabilities	(430,395)
Encumbrances	-
Capital Appropriations	-
Ending Available Balance	$ 2,595,998

MEASURE K MAINTENANCE FUND (082)

History

- In 1990, voters in San Joaquin County passed a ½ cent sales tax increase dedicated to transportation projects. This original sales tax increase was to expire in 2011; however, in 2006, voters passed a 30 year extension of the sales tax increase.
- Of the funds collected, 35% are dedicated to maintenance activities and are divided among the jurisdictions in the County. The program is administered by the San Joaquin Council of Governments (SJCOG), and Measure K funds are distributed to the City quarterly.
- The City of Stockton historically used this funding for local capital projects and to provide matching funds to leverage state and federal grant programs. However, recent reductions in Gas Tax revenue and other changes resulted in the use of Measure K maintenance funds for operating expenses.

FY 2014-15 Events

- Of the funding received, $2.2 million was budgeted for several capital projects including the Neighborhood Traffic Calming Program, and matching funds for the Center Street and El Dorado Street Overpass Rehabilitation and the federal Regional Surface Transportation Program street resurfacing project.
- In addition, $2.1 million provided for pavement, street lighting, traffic signals, pavement markings, and signs.
- Advance payments of Stockton's Regional Arterial funding was provided for Thornton Road Widening and Hammer Lane Phase 3B Widening in the amounts of $14.5 million and $9.5 million respectively.

FY 2015-16 Budget Changes

- Electricity costs have been fully budgeted in Measure K eliminating a transfer between Gas Tax and this fund as done in prior years.
- Based upon information provided by the San Joaquin Council of Governments, projected revenues are budgeted to increase by 4%.
- Several capital projects have been budgeted at $3.6 million which includes the Neighborhood Traffic Calming Program, Lighted Crosswalk Upgrades, Pedestrian Bridge over Calavaras River, Sidewalk Curbs and Gutter Repair, Traffic Signal Control System, Traffic Signal Modifications, and matching funds for federal Regional Surface Transportation Program (RSTP) street resurfacing project.
- $2.2 million is budgeted for pavement, street lighting, traffic signals, and pavement markings and signs to improve the City's infrastructure.

Public Works Department
Measure K - Maintenance - 082
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 6,478,004**	**$ 6,002,354**	**$ 5,912,993**	**$ 5,607,158**
Revenues				
Sales Tax	4,049,782	4,221,584	4,317,000	4,968,000
Interest	9,110	14,529	59,000	60,000
Other Revenues	-	-	-	-
	4,058,892	**4,236,113**	**4,376,000**	**5,028,000**
Expenditures				
Operating	-	-	-	2,170,000
Capital projects	1,352,423	3,367,295	2,571,835	3,620,000
Debt service	1,277,059	958,179	-	-
	2,629,482	**4,325,474**	**2,571,835**	**5,790,000**
Transfers				
Transfer In - Capital - 080	-	-	-	-
Transfer Out - Gas Tax - 030	(1,905,060)	-	(2,110,000)	-
	(1,905,060)	**-**	**(2,110,000)**	**-**
Net Annual Activity	**(475,650)**	**(89,361)**	**(305,835)**	**(762,000)**
Ending Available Balance	**$ 6,002,354**	**$ 5,912,993**	**$ 5,607,158**	**$ 4,845,158**

Available Balance Calculation

Cash & interest receivable	$ 4,911,028
Accrued Revenue	1,044,424
Current liabilities	(42,459)
Capital Appropriations	-
Encumbrances	-
Ending Available Balance	$ 5,912,993

SOLID WASTE AND RECYCLING FUND (047)

History

- This fund was established to track financial activities in compliance with state mandates for solid waste diversion and expansion of recycling programs.
- Revenues for this fund come from the 3.5% surcharge (AB939 fees) on gross revenues paid by the franchise haulers (Waste Management and Allied Waste) as a component of their franchise fees. This results in approximately $1.4 million per year for the operating budget including franchise oversight.
- The AB939 fees are the sole revenue source for the division with the exception of a small state grant to promote beverage container recycling.

FY 2014-15 Events

- Solid Waste & Recycling division work plan that includes a status report on each program area, identifies areas in need of improvement, makes recommendations for improvements, and lists performance measures to track progress.
- Revenue was projected to increase 2% which is in line with the solid waste industry trend.
- Staff participated in a regional integrated waste management plan with San Joaquin County and the other incorporated cities. The plan outlines disposal capacity and materials processing requirements for the jurisdictions.

FY 2015-16 Budget Changes

- Program expenses include funding for tree trimming related to street sweeping, financial consultant for franchise agreement analysis, translation services for printed outreach material, and for professional service agreement with California Product Stewardship Council to pilot a sharps and pharmaceutical take-back program. These programs are temporary pending legislation to require producer responsibility solutions.
- Collaboration with producers of public events to improve recycling efforts.

Public Works Department
Solid Waste & Recycling - 047
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 2,227,379**	**$ 2,223,942**	**$ 1,972,638**	**$ 1,644,260**
Revenues				
Franchise Fees				
Allied Waste/Residential	343,000	359,407	349,781	350,000
Waste Management/Residential	396,343	395,881	414,053	412,000
Waste Management/Commercial	300,849	293,029	283,846	285,000
Allied Waste/Commercial	234,774	249,444	260,392	260,000
California Waste Recovery	5,384	5,800	7,082	7,000
Waste Management/Industrial	20,335	20,638	19,125	20,000
Allied Waste/Industrial	37,283	38,916	31,017	31,000
	1,337,968	1,363,115	1,365,296	1,365,000
Interest	2,596	19,178	10,828	10,000
Other Revenues	418	2,314	-	-
	1,340,982	**1,384,607**	**1,376,124**	**1,375,000**
Expenditures				
Salaries and Benefits	998,180	1,024,888	1,092,545	1,247,578
Rents and Support	74,714	65,123	95,032	89,481
Professional & Special Services	82,939	59,790	233,761	227,243
Materials and Supplies	16,235	11,270	72,062	61,727
Training & Travel	9,714	17,276	21,060	42,900
Indirect Costs	153,964	154,084	153,964	153,964
All Other Expenses	8,673	9,194	36,079	65,601
	1,344,419	**1,341,625**	**1,704,502**	**1,888,494**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**(3,437)**	**42,982**	**(328,378)**	**(513,494)**
Ending Available Balance	**$ 2,223,942**	**$ 2,266,924**	**$ 1,644,260**	**$ 1,130,766**

Available Balance Calculation

Cash/Interest Rec	$ 1,975,809
Vouchers Payable	(3,171)
Encumbrances	-
Ending Available Balance	$ 1,972,638

STREET LIGHTING ASSESSMENT DISTRICT FUND (071)

History

- This fund tracks financial activity relative to the Central Stockton Lighting Maintenance Assessment District (CSLMD) formed under the Landscape and Lighting Act of 1972 and collects assessments for the “Special Lighting Benefit” received.
- The CSLMD is a reformation of the original Lighting & Maintenance Districts 74 & 75 formed under the Street Light Acts of 1927 and 1931. There were originally 5 zones between these 2 Districts.
- The CLSMD contains only one of the original 5 zones: Zone 4-Oxford Manor which contains 274 street lights.

FY 2014-15 Events

- Administration of the CSLMD was transferred from Public Works Engineering Division to Public Work Operation and Maintenance Division.

FY 2015-16 Budget Changes

- A long term plan will be developed for gradual replacement of the District’s ongoing infrastructure, and monitoring the cost of conversion to LED fixtures.

Public Works Department
Lighting Maintenance - 071
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 208,402**	**$ 220,607**	**$ 237,960**	**$ 227,680**
Revenues				
Charges for services	23,723	23,723	23,823	23,823
Investment earnings	(54)	2,201	1,617	1,620
	23,669	**25,924**	**25,440**	**25,443**
Expenditures				
Operations	11,464	8,571	35,720	37,587
	11,464	**8,571**	**35,720**	**37,587**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**12,205**	**17,353**	**(10,280)**	**(12,144)**
Ending Available Balance	**$ 220,607**	**$ 237,960**	**$ 227,680**	**$ 215,536**

Available Balance Calculation	
Cash & interest receivable	$ 237,960
Accounts receivable	-
Accounts payable	-
Ending Available Balance	$ 237,960

STOCKTON CONSOLIDATED LANDSCAPE MAINTENANCE ASSESSMENT DISTRICT 96-2 FUND (072)

History

- In previous years, this fund combined Landscape Maintenance Assessment District and Storm Drain Maintenance Districts. This fund currently reflects only the Landscape Maintenance Districts which are managed by Public Works.
- On February 26, 1996, Council adopted Resolution No. 96-0084 that consolidated the eight Landscape Maintenance Districts that existed at the time into the new Consolidated Landscape District 96-2.
- There are 34 separate zones in the Consolidated Landscape District. Assessments are levied in 27 zones. Assessments are not levied in the remaining seven zones as no improvements have been constructed and maintenance is not required.
- The fund carries a significant balance which is the aggregate of the separate fund balances for the 27 zones. Funds from one zone cannot be used in a different zone. The fund balances for each zone are intended to be used for replacement of infrastructure, such as irrigation systems, back up walls, street lights, and playground equipment, and for replacement of plant material. However, only certain zones were created with assessments that automatically keep pace with inflation. The fund balance in zones without a cost of living adjustment may be insufficient in future years to replace aged infrastructure.
- Improvements maintained include, but are not limited to, street and median landscaping, fountains, ornamental structures, public lighting (such as street lights and traffic signals), walls, irrigation, parks, and park equipment. Maintenance typically includes mowing, edging, trash collection, irrigation system operation and repairs, and replanting of landscape.
- All maintenance services are provided by contract with the exception that lighting work is typically performed by City staff with time charged to the District.

FY 2014-15 Events

- The maintenance contract with Odyssey Landscape Companies was extended for calendar year 2014. The contract provides for the option to extend for one additional year.
- Siegfried Engineering is studying district reserve funds and preparing a recommendation for what amounts should be in each zone's reserve.
- Lighting was restored at Pitts Park, following theft of a significant amount of copper wire. Anti-theft electrical pull boxes, including reinforced concrete collars, were installed to help prevent future theft.

FY 2015-16 Budget Changes

- The assessments for FY 2015-16 will not be increased from FY 2014-15. Existing assessments and fund balance will be sufficient to provide maintenance through the end of the fiscal year.
- Maintenance activities will be consistent with the previous fiscal year.

Public Works Department
Assessment District Maintenance - 072
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 12,040,610**	**$ 12,517,652**	**$ 13,071,388**	**$ 9,451,864**
Transfer Storm Drainage Basin Maint Dist		*See Page J-13*	(1,841,793)	
Adjusted, Beginning Available Balance			**11,229,595**	
Revenues				
Charges for services	3,196,242	3,195,015	2,870,058	2,870,058
Investment earnings	13,635	122,454	60,000	60,000
	3,209,877	**3,317,469**	**2,930,058**	**2,930,058**
Expenditures				
Miscellaneous expenditures	2,732,835	2,763,733	4,707,789	4,995,320
Capital projects	-	-	-	-
	2,732,835	**2,763,733**	**4,707,789**	**4,995,320**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**477,042**	**553,736**	**(1,777,731)**	**(2,065,262)**
Ending Available Balance	**$ 12,517,652**	**$ 13,071,388**	**$ 9,451,864**	**$ 7,386,602**

Available Balance Calculation

Cash & interest receivable	$ 13,355,523
Accounts payable	(284,135)
Encumbrances	-
Ending Available Balance	$ 13,071,388

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

TAB 7 COMMUNITY SERVICES

Community Service Director

Library

Library Branches

- 12 Branch Libraries
- Children's Storytime
- Educational, Arts & Sciences performers
- Adult computer classes
- Book Buddies program
- Homework helpers program
- Book & Chess clubs

Literacy & Outreach

- Literacy & library services programs
- Training Wheels - Countywide mobile storytime
- Families reading together program
- Grant & contract management
- Outreach at community events
- Black Family, Earth & Senior Awareness days
- Family & Youth Day at Family Resource & Referral Center
- Family Day in the Park
- Public elementary school presentations
- Volunteer assisted literacy programs
- 1 on 1 Adult reading assistance
- Let's Chat - ESL conversation club
- Income tax & adult GED assistance

Technical Services

- Materials & circulation database
- Customer database & account maintenance
- Multi-state inter-library loan service
- Review, procurement, & delivery of books and media
- Technology services to Lodi & Amador libraries
- Tri-county book sharing and delivery system

Recreation

Recreation Programs

- 5 Community centers
- After School Program at 13 local schools
- Youth day camps
- Pixie Woods Park
- Teen programs & activities
- Instructional classes
- Facility rentals & reservations
- Weber Point Events Center
- Civic Auditorium
- Downtown Plaza Venues
- Sports facilities
- Parks & picnic areas
- "Showmobile" mobile stage

Contract Management

- Golf courses
- Oak Park Tennis Complex
- Arnaiz Softball Complex
- Stockton Soccer Complex
- Gary & Janice Podesto Teen Center
- Children's Museum
- Swimming Pools
- Silver Lake Camp

Arts

- Public art projects, promotion & planning
- Stockton Arts Commission

Community Relations

- Children's Museum Board
- Pixie Woods Board
- Parks & Rec Foundation
- Youth sports scholarships

Youth & Adult Sports

COMMUNITY SERVICES DEPARTMENT

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

COMMUNITY SERVICES DEPARTMENT

MISSION STATEMENT

To afford opportunities for personal fulfillment and creative expression, to meet recreation and leisure needs, enhance the quality of life within the community, and allow for the pursuit of education, civic, professional, and personal interests.

Budget at a Glance:

Total Expenditures	$19,286,757
Total Revenues	$18,673,779
Total Net Cost	$612,978
Total Staff	85

DEPARTMENT DESCRIPTION

Community Services has three primary programs: Library Services, Recreation Services and Golf.

The Library Division, through Library staff, provides experiences and resources designed to improve the lives of the people in our communities. Programs such as story time, tutoring, and summer reading focus on literacy, learning, quality family time and community building. Library collections support this goal by providing the following tools to the community; internet access, computers, books, music, movies, electronic resources and digital download options.

The Library System, which is known as the Stockton-San Joaquin County Public Library (SSJCPL), is operated in accordance with an agreement between the City of Stockton and San Joaquin County to provide a County-wide, multi-branch system. The system is made up of four branches within Stockton city limits, eight branches throughout the rest of San Joaquin County, and a bookmobile. This centralized system allows all twelve sites to circulate materials between one another and collaboratively use administrative and management resources. On an annual basis the system circulates 1.7 million items, answers 220,000 reference and reader questions, receives over 2.4 million website hits, and has 222,000 active library patrons.

General Fund allocations from the City of Stockton and San Joaquin County make up the majority of the funding for the library system. Operating and system-wide administration and support costs are separately recorded, maintained and assigned to the two agencies in accordance with the multi-agency agreement. For budgetary purposes, the Library is divided into two functional areas: branch operations and shared services. Shared services include administration, literacy, community outreach, grant administration, procurement, and delivery.

The Recreation Division is comprised of programs that improve the lives of Stockton residents. Recreation programs are known to foster physical health, promote social equity, build life skills and strengthen community bonds. Through our neighborhood facilities we offer youth and adult sports leagues, meals for seniors, camps, instructional classes and a variety of other leisure activities.

The Recreation Division includes community centers, joint use facilities with the Stockton Unified School District, softball complexes, swimming pools and special event venues including the Civic Auditorium, Weber Point Events Center, and Pixie Woods Children's Theme Park. Some facilities and programs are operated by the City; others are contracted out to private firms for full or partial management. Fees for City run programs and facilities are collected for

services and registrations, but traditionally do not cover the operating costs of the centers and facilities made available to the community.

Golf operations at the Swenson and Van Buskirk municipal courses are managed through a contract with Kemper Sports, Inc. that began in July 2011. Due to the significant number of competitor courses, and a decrease in regional golf rounds, these municipal courses have been unsuccessful in covering operating costs. Although the early expectations of contract management with the new contractor were for the courses to be self-sustaining, the last several years of economic experience have made it clear that a significant ongoing subsidy will be required for the properties.

In addition to operational areas, the department provides oversight to the Parks and Recreation Commission, Stockton Arts Commission and Public Art Program.

KEY CONSIDERATIONS

The greatest challenges facing the library are providing increased bandwidth, modernized facilities and an operating schedule that satisfies citizen demand. The library is also faced with meeting literacy needs in a community with low literacy rates and calibrating library services to the diversity of the service area.

Funding from San Joaquin County for FY 2015-16 is within 5% of the highest recent year funding level (2008). City funding increases have been slower to rebound. However, additional funding has been added in the FY 2015-16 Annual Budget to partially fund a new Library Assistant position and for facility repair and maintenance to begin addressing the backlog of deferred maintenance. In FY 2015-16 the Library Division is actively pursuing upgrades for all branches to improve online access through increased bandwidth.
Staff continues the work on the Library strategic plan which began in December 2013 as the result of a Library Services and Technology Grant from the State Library. The plan was completed in November 2014 and the final implementation schedule will begin in July 2015.

In FY 2015-16, additional efforts will be made to streamline internal processes and promote better customer self-service, freeing up staff to spend more time in the community. Becoming more involved in local neighborhoods and schools will help staff as they implement action items from the strategic plan. More coordination is expected between Library and Recreation programs to ensure both a healthy body and an open mind for all residents.

Considerations in the Recreation Division for the coming year will focus on developing a standard level of programming at each Community Center while responding to the specific needs of local neighborhoods.

Key Recreation budgetary issues are primarily related to facility, sports fields, swimming pools and general repairs due to wear and tear and vandalism. The FY 2015-16 Annual Budget includes increased funding for facility repair and maintenance to begin addressing the backlog of deferred maintenance. Operational costs for recreation programs are funded in part by fees, and in part by an allocation of General Fund revenues. In the past, program registration and facility rental price points were developed to maximize recreational opportunities, and have not traditionally been based on full cost recovery. In FY 2015-16 the Recreation Division will be analyzing fees and costs to make recommendations for fee adjustments that balance cost recovery and General Fund revenue with program affordability and long-term viability. Fees have not been comprehensively reviewed and adjusted in the FY 2015-16 Annual Budget.

Community Services Department
FY 2015-16 Proposed Budget

	General Fund	Library	Recreation	Total
	See Page G-7	*See Page G-8*	*See Page G-18*	
Beginning Available Balance		**$ 2,385,334**	**$ 1,215,635**	**$ 3,600,969**
Revenues				
San Joaquin County Contract	-	5,863,930	-	5,863,930
Additional Hours Contracts	-	157,947	-	157,947
Fines	-	225,250	-	225,250
Other Revenues	-	300,750	3,000	303,750
Recreation Programs	-	-	3,061,867	3,061,867
Facility Admission and Rentals	-	-	282,000	282,000
Community Centers	-	-	219,000	219,000
	-	**6,547,877**	**3,565,867**	**10,113,744**
Expenditures				
Library Operations	-	9,765,415	-	9,765,415
Administration	-	1,438,608	1,136,481	2,575,089
Children's Museum	-	-	4,400	4,400
Civic Auditorium	-	-	385,942	385,942
Community Centers	-	-	2,157,003	2,157,003
Program Expenses	-	-	4,362,873	4,362,873
	-	**11,204,023**	**8,046,699**	**19,250,722**
Transfers				
Transfer In - General Fund	-	4,414,000	4,110,000	8,524,000
Transfer In - Other Funds	-	36,035	-	36,035
Transfer Out - Other Funds	-	(36,035)	-	(36,035)
	-	**4,414,000**	**4,110,000**	**8,524,000**
Net Annual Activity	**-**	**(242,146)**	**(370,832)**	**(612,978)**
				-
Ending Available Balance		**$ 2,143,188**	**$ 844,803**	**$ 2,987,991**
	-	-	-	

Revenues	$ 10,113,744
Transfers	8,560,035
Total Sources	$ 18,673,779
Expenditures	$ 19,250,722
Transfers	36,035
Total Appropriations	$ 19,286,757

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

Community Services Department
General Fund - 010
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Current Budget	FY 2015-16 Proposed Budget
Total Community Services Department				
Employee Services	$ 20,039	$ -	$ -	$ -
Other Services	979	-	-	-
Materials and Supplies	-	-	-	-
Other Expenses	-	-	-	-
Total	$ 21,018	$ -	$ -	$ -
Arts Commission				
Employee Services	20,039	-	-	-
Other Services	979	-	-	-
Materials and Supplies	-	-	-	-
Other Expenses	-	-	-	-
Total	21,018	-	-	-

Community Services Department
Library Programs
FY 2015-16 Proposed Budget

	Library 041	Special Revenue 644	Kolak Trust 614	Bess Larsen Trust 621
	See Page G-11	*See Page G-12*	*See Page G-13*	*See Page G-14*
Beginning Available Balance	**$ 2,292,511**	**$ 102,887**	**$ (9,774)**	**$ -**
Revenues				
San Joaquin County	5,863,930	-	-	-
Additional Hours Contracts	157,947	-	-	-
Fines	225,250	-	-	-
Other Revenues	299,550	500	600	-
	6,546,677	**500**	**600**	**-**
Expenditures				
Branch operations	8,305,704	29,712	-	-
Technical services	868,563	-	-	-
Programming and outreach	561,436	-	-	-
Administration and delivery	1,438,608	-	-	-
Capital projects	-	-	-	-
	11,174,311	**29,712**	**-**	**-**
Transfers				
Transfer In - General Fund	4,414,000	-	-	-
Transfer In - Other	36,035	-	-	-
Transfer Out	-	(36,035)	-	-
	4,450,035	**(36,035)**	**-**	**-**
Net Annual Activity	**(177,599)**	**(65,247)**	**600**	**-**
Ending Available Balance	**$ 2,114,912**	**$ 37,640**	**$ (9,174)**	**$ -**
	-	-	-	-

Community Services Department
Library Programs, Continued
FY 2015-16 Proposed Budget

	G. Cady Trust 622	Kiersch Memorial 628	Library Programs Total
	See Page G-15	*See Page G-16*	
Beginning Available Balance	**$ (290)**	**$ -**	**$ 2,385,334**
Revenues			
San Joaquin County	-	-	5,863,930
Additional Hours Contract	-	-	157,947
Fines	-	-	225,250
Other Revenues	100	-	300,750
	100	**-**	**6,547,877**
Expenditures			
Branch operations	-	-	8,335,416
Technical services	-	-	868,563
Programming and outreach	-	-	561,436
Administration and delivery	-	-	1,438,608
Capital projects	-	-	-
	-	**-**	**11,204,023**
Transfers			
Transfer In - General Fund - 010	-	-	4,414,000
Transfer In - Other	-	-	36,035
Transfer Out	-	-	(36,035)
	-	**-**	**4,414,000**
Net Annual Activity	**100**	**-**	**(242,146)**
Ending Available Balance	**$ (190)**	**$ -**	**$ 2,143,188**
	-	-	-
			-

LIBRARY FUND (041)

History

- This fund tracks the financial activities for the Stockton-San Joaquin County Public Library.
- Under City of Stockton management, library services have been made available County-wide since 1910.
- Currently four City and eight County branches are open to the public between 25 and 42 hours per week.
- Resources to sustain operations are provided from the City of Stockton General Fund (42%); San Joaquin County General Fund (52%); contracts for automation and delivery services; support from outlying cities; donations from individuals and charitable organizations, and fines and fee revenues (6%).
- As a result of service reductions necessary to address the City's General Fund deficit, City branches are open to the public 28% fewer hours than in the FY 2008-09.
- As operating hours were cut, so were materials purchases, leaving collection items per capita in City branches at 1.8, compared to the industry standard of 2.5.

FY 2014-15 Events

- The Strategic Plan and implementation schedule is complete, with projects beginning in July 2015.
- The City Council approved increasing bookmobile stops within the City of Stockton using one time strategic initiative funds.
- The Summer Reading program was very successful in FY 2014-15. Across all age groups completion rates increased by more than 25%.
- The Library introduced a new web page as well as a new library catalog user interface.

FY 2015-16 Budget Changes

- Budget has been made available to implement Library Strategic Plan recommendations.
- Added new Library Assistant that will provide support to both County and City libraries in an effort to improve services to the community.
- Fill vacant Supervising Librarian position to add focus on youth, community outreach, programming, and literacy activities.
- Pursue funding to upgrade library bandwidth in all branches to meet user demand.
- Implement bilingual online homework help for all users in San Joaquin County.
- Additional hours at County branches and Bookmobile will be implemented due to the availability of additional funding.
- Increased funding has been made available for City-owned facilities maintenance and repairs.

Community Services Department
Library - 041
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 3,520,514**	**$ 3,878,214**	**$ 1,966,269**	**$ 2,292,511**
Revenues				
San Joaquin County	4,835,323	5,183,951	5,566,000	5,863,930
Material Match Program	110,300	126,400	129,000	138,200
Additional Hours Contracts	146,796	141,810	157,991	157,947
Fines & Fees	234,510	258,233	241,000	225,250
Other Revenues	227,925	254,334	180,864	161,350
	5,554,854	**5,964,728**	**6,274,855**	**6,546,677**
Expenditures				
Administration	1,212,640	1,250,967	1,229,161	1,200,837
Programming and Outreach	285,439	335,799	370,014	561,436
Technical Services	962,163	1,208,272	1,244,289	868,563
Branch Operations				
Branch Operations - County	3,066,026	3,471,489	3,733,154	4,311,790
Branch Operations - City	3,153,128	3,156,909	3,326,246	3,993,914
Delivery Services	151,896	203,488	220,749	237,771
Capital projects	280,612	311,401	-	-
	9,111,904	**9,938,325**	**10,123,613**	**11,174,311**
Transfers				
Transfer In - General Fund	3,907,000	3,999,000	4,275,000	4,414,000
Transfer In - Other	7,750	93,072	-	36,035
Transfer Out - Capital 301	-	(49)	(100,000)	-
	3,914,750	**4,092,023**	**4,175,000**	**4,450,035**
Net Annual Activity	**357,700**	**118,426**	**326,242**	**(177,599)**
Ending Available Balance	**$ 3,878,214**	**$ 3,996,640**	**$ 2,292,511**	**$ 2,114,912**
	-	-	-	-

Available Balance Calculation

Cash	$ 4,335,114
Accounts Receivable	231,847
Accounts Payable	(570,320)
Encumbrances	(71,667)
Capital Projects	(1,958,705)
Ending Available Balance	$ 1,966,269

Community Services Department
Library Special Revenue Fund - 644
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 246,199**	**$ 187,670**	**$ 108,303**	**$ 102,887**
Revenues				
Program Revenue	50,750	46,000	1,000	-
Other Revenue	19,714	7,453	1,793	500
	70,464	**53,453**	**2,793**	**500**
Expenditures				
Program Expenditures	128,993	52,514	8,209	29,712
	128,993	**52,514**	**8,209**	**29,712**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	(80,306)	-	(36,035)
	-	**(80,306)**	**-**	**(36,035)**
Net Annual Activity	**(58,529)**	**(79,367)**	**(5,416)**	**(65,247)**
Ending Available Balance	**$ 187,670**	**$ 108,303**	**$ 102,887**	**$ 37,640**

Available Balance Calculation	
Cash	$ 109,303
Accounts Receivable	-
Accounts Payable	(1,000)
Ending Available Balance	$ 108,303

Community Services Department
Kolak Trust - 614
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 191,025**	**$ 176,063**	**$ (10,374)**	**$ (9,774)**
Revenues				
Interest	298	1,656	600	600
	298	**1,656**	**600**	**600**
Expenditures				
Operating Expenditures	9,010	-	-	-
	9,010	**-**	**-**	**-**
Transfers				
Transfer In	-	-	-	-
Transfer Out	(6,250)	(7,000)	-	-
	(6,250)	**(7,000)**	**-**	**-**
Net Annual Activity	**(14,962)**	**(5,344)**	**600**	**600**
Ending Available Balance	**$ 176,063**	**$ 170,719**	**$ (9,774)**	**$ (9,174)**

Available Balance Calculation	
Cash	$ 170,719
Accounts Payable	-
Principal endowment	(181,093)
Ending Available Balance	$ (10,374)

Community Services Department
Bess Larson Trust - 621
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 1,348**	**$ 1,312**	**$ -**	**$ -**
Revenues				
Interest	2	-	-	-
	2	**-**	**-**	**-**
Expenditures				
Operating Expenditures	38	-	-	-
	38	**-**	**-**	**-**
Transfers				
Transfer In	-	49	-	-
Transfer Out	-	(1,361)	-	-
	-	**(1,312)**	**-**	**-**
Net Annual Activity	**(36)**	**(1,312)**	**-**	**-**
Ending Available Balance	**$ 1,312**	**$ -**	**$ -**	**$ -**

Available Balance Calculation	
Cash	$ -
Accounts Payable	-
Principal endowment	-
Ending Available Balance	$ -

Community Services Department
Cady Endowment - 622
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 9,894**	**$ 9,880**	**$ (390)**	**$ (290)**
Revenues				
Interest	15	95	100	100
	15	**95**	**100**	**100**
Expenditures				
Library Materials	29	-	-	-
	29	**-**	**-**	**-**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**(14)**	**95**	**100**	**100**
Ending Available Balance	**$ 9,880**	**$ 9,975**	**$ (290)**	**$ (190)**

Available Balance Calculation	
Cash	$ 9,975
Principal endowment	(10,365)
Ending Available Balance	$ (390)

Community Services Department
Kiersch Memorial Trust - 628
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 4,413**	**$ 4,405**	**$ -**	**$ -**
Revenues				
Interest	7	-	-	-
	7	**-**	**-**	**-**
Expenditures				
Library Materials	15	-	-	-
	15	**-**	**-**	**-**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	(4,405)	-	-
	-	**(4,405)**	**-**	**-**
Net Annual Activity	**(8)**	**(4,405)**	**-**	**-**
Ending Available Balance	**$ 4,405**	**$ -**	**$ -**	**$ -**

Available Balance Calculation	
Cash	$ -
Accounts Payable	-
Principal endowment	-
Ending Available Balance	$ -

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

Community Services Department
Recreation Division
FY 2015-16 Proposed Budget

	Recreation 044	Golf 481	Arts Endowment 613	E. Blum Trust 623/624/625
	See Page G-21	*See Page G-23*	*See Page G-24*	*See Page G-25*
Beginning Available Balance	**$ 924,505**	**$ 141,050**	**$ 25,348**	**$ -**
Revenues				
Recreation Programs	1,482,000	1,564,867	-	-
Facility Admission and Rentals	282,000	-	-	-
Community Centers	219,000	-	-	-
Other Revenue	2,500	-	-	-
	1,985,500	**1,564,867**	**-**	**-**
Expenditures				
Administration	1,136,481	-	-	-
Children's Museum	4,400	-	-	-
Civic Auditorium	385,942	-	-	-
Community Centers	2,157,003	-	-	-
Pixie Woods	163,634	-	-	-
Programs - After School	888,200	-	-	-
Programs - Instructional	65,400	-	-	-
Programs - Sports	654,142	-	-	-
Silver Lake Camp	3,660	-	-	-
Special Events	169,611	-	-	-
Swimming Facilities	267,700	-	-	-
Tennis Facilities	13,155	-	-	-
Grants Awarded	-	-	25,000	-
Materials & Supplies	-	-	348	-
Program Costs	-	2,102,023	-	-
	5,909,328	**2,102,023**	**25,348**	**-**
Transfers				
Transfer In - General Fund	3,560,000	550,000	-	-
Transfer Out	-	-	-	-
	3,560,000	**550,000**	**-**	**-**
Net Annual Activity	**(363,828)**	**12,844**	**(25,348)**	**-**
Ending Available Balance	**$ 560,677**	**$ 153,894**	**$ -**	**$ -**

Community Services Department
Recreation Division, Continued
FY 2015-16 Proposed Budget

	Arlo Cross 626	Arts Commission Special 641	Parks & Recreation Trust 643	Recreation Total
	See Page G-26	*See Page G-27*	*See Page G-28*	
Beginning Available Balance	**$ -**	**$ -**	**$ 124,732**	**$ 1,215,635**
Revenues				
Recreation Programs	-	-	15,000	3,061,867
Facility Admission and Rentals	-	-	-	282,000
Community Centers	-	-	-	219,000
Other Revenue	-	-	500	3,000
	-	**-**	**15,500**	**3,565,867**
Expenditures				
Administration	-	-	-	1,136,481
Children's Museum	-	-	-	4,400
Civic Auditorium	-	-	-	385,942
Community Centers	-	-	-	2,157,003
Pixie Woods	-	-	-	163,634
Programs - After School	-	-	-	888,200
Programs - Instructional	-	-	-	65,400
Programs - Sports	-	-	-	654,142
Silver Lake Camp	-	-	-	3,660
Special Events	-	-	-	169,611
Swimming Facilities	-	-	-	267,700
Tennis Facilities	-	-	-	13,155
Grants Awarded	-	-	-	25,000
Materials & Supplies	-	-	-	348
Program Costs	-	-	10,000	2,112,023
	-	**-**	**10,000**	**8,046,699**
Transfers				
Transfer In - General Fund	-	-	-	4,110,000
Transfer Out	-	-	-	-
	-	**-**	**-**	**4,110,000**
Net Annual Activity	**-**	**-**	**5,500**	**(370,832)**
Ending Available Balance	**$ -**	**$ -**	**$ 130,232**	**$ 844,803**

RECREATION FUND (044)

History

- This fund tracks the financial activities related to the recreational facilities and programs enjoyed by thousands of Stockton residents and visitors.
- Resources used to support these programs include facility rental and registration fees, contract revenue, donations, admissions, and the City's General Fund.

FY 2014-15 Events

- The inaugural Movies at the Point Series at Weber Point Event Center provided family fun for nearly 10,000 people. Staff raised nearly $15,000 in sponsorship dollars to offset direct costs for this program. The five movies were free to the public, and averaged nearly 2,000 in attendance per event.
- Improvements were made to the Stockton Soccer Complex including repair of lights, new goals, and nets.
- Improvements were made to several structures and attractions at Pixie Woods children's theme park.
- The spring Eggstravaganza egg hunt was held at neighborhood community centers and attended by several thousand people.
- Adult Sports had 328 teams, with 34,017 participants and spectators.
- Youth Sports had 327 teams with 13,618 players.

FY 2015-16 Budget Changes

- Complete a strategic plan for the Recreation Division that includes comprehensive community input and sets the direction for the future of recreation services in Stockton.
- Continue to improve rental sports fields and meet quarterly with user groups to obtain feedback.
- Complete a comprehensive analysis of program subsidies, cost recovery rates, and user fees in order to set priorities in line with City Council direction.
- The FY 2015-16 Annual Budget includes funding for one time replacements of fitness equipment at the community centers and the canopy at the Civic Auditorium.
- Funding is included for increase maintenance costs for City-owned facilities and public swimming pools.

Community Services Department
Recreation Services - 044
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 471,028**	**$ 835,283**	**$ 1,313,226**	**$ 924,505**
Revenues				
Recreation Programs	1,319,383	1,480,708	1,382,030	1,482,000
Facility Admission and Rentals	307,815	272,209	263,440	282,000
Community Centers	239,536	259,147	198,000	219,000
Other Revenue	1,768	15,360	5,000	2,500
	1,868,502	**2,027,424**	**1,848,470**	**1,985,500**
Expenditures				
Administration	775,286	907,695	935,912	1,136,481
Children's Museum	372	194	1,152	4,400
Civic Auditorium	245,058	294,927	359,517	385,942
Community Centers	1,676,713	1,481,305	1,911,890	2,157,003
Pixie Woods	118,887	95,003	162,900	163,634
Programs - After School	826,401	824,496	832,847	888,200
Programs - Instructional	53,674	47,808	70,100	65,400
Programs - Sports	346,679	581,005	661,760	654,142
Silver Lake Camp	2,901	300	-	3,660
Special Events	102,067	79,692	136,200	169,611
Swimming Facilities	95,412	69,929	131,430	267,700
Tennis Facilities	14,527	16,226	13,300	13,155
	4,257,977	**4,398,580**	**5,217,008**	**5,909,328**
Transfers				
Transfer In - General Fund	2,340,000	2,845,000	3,105,000	3,560,000
Transfer In - Other	413,730	8,968	-	-
Transfer Out - Other	-	(4,869)	(125,183)	-
	2,753,730	**2,849,099**	**2,979,817**	**3,560,000**
Net Annual Activity	**364,255**	**477,943**	**(388,721)**	**(363,828)**
Ending Available Balance	**$ 835,283**	**$ 1,313,226**	**$ 924,505**	**$ 560,677**

Available Balance Calculation	
Cash	$ 1,657,012
Accounts Receivable	-
Current Liabilities	(343,786)
Encumbrances	-
Ending Available Balance	$ 1,313,226

GOLF FUND (481)

History

- This fund tracks the financial activities related to the operation and maintenance of two municipal golf courses.
- Swenson and Van Buskirk Golf Courses offer twenty seven and eighteen holes of play, respectively.
- Resources for this Enterprise Fund are managed by Kemper Sports, and are generated by fees and a General Fund subsidy.

FY 2014-15 Events

- The Stockton area golf market remains very competitive with many low-cost, public course options available for consumers.
- Operating revenue declined significantly below prior year revenue.
- The golf program will require an increased subsidy for the current fiscal year and future subsidies will be difficult to estimate due to inherent market volatility.

FY 2015-16 Budget Changes

- The FY 2015-16 Annual Budget includes $550,000 from the General Fund to support the golf program.
- Significant deferred maintenance concerns continue at both courses.
- A thorough analysis of the golf courses will be undertaken in FY 2015-16, which will provide a basis from which to make informed decisions about continued operations and subsidies.

Community Services Department
Golf - 481
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 24,811**	**$ 113,498**	**$ 216,729**	**$ 141,050**
Revenues				
Swenson Golf Course	1,192,167	1,170,443	1,044,986	1,072,250
Van Buskirk Golf Course	538,343	483,760	481,190	469,917
Other Revenues	(8,513)	6,681	20,824	22,700
	1,721,997	**1,660,884**	**1,547,000**	**1,564,867**
Expenditures				
Swenson Golf Course	1,368,485	1,294,585	1,333,693	1,283,888
Van Buskirk Golf Course	719,237	681,169	755,703	772,781
City Costs Contingency	47,588	31,899	83,283	45,354
Inventory Adjustments	-	-	-	-
	2,135,310	**2,007,653**	**2,172,679**	**2,102,023**
Transfers				
Transfer In - General Fund	502,000	450,000	550,000	550,000
	502,000	**450,000**	**550,000**	**550,000**
Net Annual Activity	**88,687**	**103,231**	**(75,679)**	**12,844**
Ending Available Balance	**$ 113,498**	**$ 216,729**	**$ 141,050**	**$ 153,894**

Available Balance Calculation

Current assets	$ 455,048
Current liabilities	(238,319)
Ending Available Balance	$ 216,729

Community Services Department
Arts Endowment - 613
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 93,258**	**$ 123,345**	**$ 73,529**	**$ 25,348**
Revenues				
Interest	191	730	100	-
Grant	-	101	1,000	-
	191	**831**	**1,100**	**-**
Expenditures				
Grants Awarded	-	50,000	48,500	25,000
Materials & Supplies	247	-	781	348
	247	**50,000**	**49,281**	**25,348**
Transfers				
Transfer In - Arts Commission (641)	30,143	-	-	-
Transfer Out	-	(647)	-	-
	30,143	**(647)**	**-**	**-**
Net Annual Activity	**30,087**	**(49,816)**	**(48,181)**	**(25,348)**
Ending Available Balance	**$ 123,345**	**$ 73,529**	**$ 25,348**	**$ -**

Available Balance Calculation

Cash	$ 73,529
Ending Available Balance	$ 73,529

Community Services Department
E. Blum - 623/624/625
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 25,083**	**$ (5,452)**	**$ -**	**$ -**
Revenues				
Interest	(2)	-	-	-
	(2)	**-**	**-**	**-**
Expenditures				
General Recreation	-	-	-	-
Pixie Woods Park	4,419	-	-	-
Red Feather Ice Skating	-	-	-	-
	4,419	**-**	**-**	**-**
Transfers				
Transfer In	-	5,486	-	-
Transfer Out	(26,114)	(34)	-	-
	(26,114)	**5,452**	**-**	**-**
Net Annual Activity	**(30,535)**	**5,452**	**-**	**-**
Ending Available Balance	**$ (5,452)**	**$ -**	**$ -**	**$ -**

Available Balance Calculation

Cash	$ -
Ending Available Balance	$ -

Community Services Department
Arlo Cross - 626
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 64,439**	**$ 8,934**	**$ -**	**$ -**
Revenues				
Interest	1,755	-	-	-
	1,755	**-**	**-**	**-**
Expenditures				
Operating Expenditures	-	-		
Capital Outlay	-	-	-	-
	-	**-**	**-**	**-**
Transfers				
Transfer In	-	-	-	-
Transfer Out - Library Fund	(1,500)	-	-	-
Transfer Out - Recreation Fund	(55,760)	(8,934)	-	-
	(57,260)	**(8,934)**	**-**	**-**
Net Annual Activity	**(55,505)**	**(8,934)**	**-**	**-**
Ending Available Balance	**$ 8,934**	**$ -**	**$ -**	**$ -**

Available Balance Calculation	
Cash	$ -
Ending Available Balance	$ -

Community Services Department
Stockton Arts Commission Special Revenue - 641
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 29,498**	**$ (647)**	**$ -**	**$ -**
Revenues				
Program Revenues	-	-	-	-
Donations	-	-	-	-
Interest	(1)	-	-	-
	(1)	**-**	**-**	**-**
Expenditures				
Program costs	1	-	-	-
Art awards	-	-	-	-
Publicity & marketing	-	-	-	-
	1	**-**	**-**	**-**
Transfers				
Transfer In	-	647	-	-
Transfer Out - Arts Endowment (613)	(30,143)	-	-	-
	(30,143)	**647**	**-**	**-**
Net Annual Activity	**(30,145)**	**647**	**-**	**-**
Ending Available Balance	**$ (647)**	**$ -**	**$ -**	**$ -**

Available Balance Calculation	
Cash	$ -
Accounts Receivable	-
Ending Available Balance	$ -

Community Services Department
Parks & Recreation Trust - 643
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 233,064**	**$ 101,104**	**$ 112,332**	**$ 124,732**
Revenues				
Donations	239	-	-	-
Program revenue	16,500	10,875	15,000	15,000
Interest income	(663)	1,729	400	500
	16,076	**12,604**	**15,400**	**15,500**
Expenditures				
Program costs	2,227	1,376	3,000	10,000
	2,227	**1,376**	**3,000**	**10,000**
Transfers				
Transfer In - General Fund	-	-	-	-
Transfer Out - Recreation Fund	(145,809)	-	-	-
	(145,809)	**-**	**-**	**-**
Net Annual Activity	**(131,960)**	**11,228**	**12,400**	**5,500**
Ending Available Balance	**$ 101,104**	**$ 112,332**	**$ 124,732**	**$ 130,232**

Available Balance Calculation	
Cash	$ 112,332
Accounts Receivable	-
Accounts Payable	-
Ending Available Balance	$ 112,332

TAB 8 COMMUNITY DEVELOPMENT

Community Development Director

Business Operations

- Department Process Improvement Program
- Administrative and clerical support
- Technical and graphic support
- Develop, execute and monitor department budget
- Implement development fees and charges
- Nexus studies
- Monthly construction valuation and permit reports
- Personnel and payroll
- Records management
- Administrative support for boards and commissions:
  - Planning Commission
  - Development Oversight Commission
  - Climate Action Plan Advisory Committee
  - Cultural Heritage Board
  - Development Review and Architectural Review Committees
  - Building/Housing Board of Appeals
  - Handicapped Access Board of Appeals
- Mapping, graphics, data and other technical services
- Staff report production and delivery
- Building Inspection scheduling
- Website management
- Equipment and vehicle management
- Permit Tracking system management
- Customer Service
- Cashier

Building and Life Safety

- Building life/safety and fire plan check
- Building life safety inspections
- Disable Access Plan Check and inspection
- Flood Plain Management review and inspection
- Flood Community Rating System documentation and administration
- Mandatory enforcement:
  - State Health & Safety Code
  - State Business Code
  - Uniform Building Code
  - Federal Building Laws
  - California Energy and Green Building Code
  - Uniform Construction Codes
  - Locally adopted construction codes and standards
- Regulate:
  - Energy conservation
  - Handicapped access
  - Seismic safety
  - Fire and life safety
  - Demolition of structures
- Assist departments
  - Code Enforcement inspection & investigation
  - Fire damage inspection
  - Building Construction projects
- Prepare Stockton Municipal Code documentation
- Work without permit Investigations with State Contractors Board
- Green Building
- Special inspections
- Pre-application advisory meetings
- Interface with the following entities:
  - PG&E
  - Army Corps of Engineers
  - Reclamation Districts
  - Cal Water
  - California State License Board
  - State Architect's Office

Planning and Engineering

- Prepare, maintain and administer the General Plan
- Administer, enforce and maintain the Development Code
- Administer and enforce environmental regulations
- Implement and administer the State Subdivision Map Act
- Maintain computerized land use data file
- Conduct planning related studies
- Provide transportation planning services
- Coordinate historical/architectural preservation
- Review and approval of Master Development/ Specific Plans
- Review and approval of use permits
- Review and approval of maps and associated agreements
- Green Building Code development
- Economic Review Committee; Site Plan Review Committee
- Work with San Joaquin Partnership on future projects
- Pre-application advisory meetings
- Attend/monitor Delta Stewardship Council
- Provide transportation planning and engineering services
- Area of Benefit formation and administration
- Review utility master plans
- Administer/manage developer reimbursements
- Administer outsourced land surveying services
- Property/easement dedication
- Code enforcement research and interpretation

COMMUNITY DEVELOPMENT DEPARTMENT

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

COMMUNITY DEVELOPMENT DEPARTMENT

MISSION STATEMENT

To serve the public by providing courteous, effective, efficient and accurate planning and development services to ensure a safe community that enhances the quality of life for all residents of the City of Stockton.

Budget at a Glance:

Total Expenditures	$7,493,800
Total Revenues	$7,919,638
Total Net Revenue	$425,838
Total Staff	33

DEPARTMENTAL DESCRIPTION

The Community Development Department is composed of the Building & Life Safety Division, Planning & Engineering Division, and the Business Operations Division. The operational center of the department is at the City Permit Center. The purpose of the department is six fold:

- Plan for the future growth, infrastructure needs and service demands of the greater community
- Review and process permit applications for development activities large and small
- Provide permit and life safety inspections of buildings, storage tanks, mechanical equipment lines and other such structures
- Provide emergency operations inspection services and action plan support
- Coordinate floodplain management efforts
- Assist other departments and agencies in the areas of economic development, climate action planning, design review, historic building analysis, environmental impact review, and geographic information mapping and analysis

The department supports the Planning Commission, Development Oversight Commission, Climate Action Plan Advisory Committee, Cultural Heritage Board, Building & Housing Board of Appeals, and the Handicap Access Board of Appeals. Community-based planning efforts are funded by intergovernmental grants and the General Fund. Development permitting is funded by user fees.

KEY CONSIDERATIONS

The operative General Plan 2035 has something for everyone. However, the world of Stockton dramatically changed over the past seven years, to the extent that the baseline conditions, reasoning and vision of that plan are no longer complete. In City Council's most recent Strategic Work Plan, a strategic priority was identified to revise the General Plan. Recognizing the need for a comprehensive update of the General Plan and various other documents, public policies and programs that stem from the General Plan, such as the Capital Improvement Program and development impact fees within the City Fee Schedule will be reviewed for potential revisions. This goal remains a top priority in the department's budget for FY 2015-16.

The General Plan – Overall Work Program sets forth an 18 to 24-month long effort to conduct necessary technical analyses, environmental impact analysis and reporting, and workshop and hearing processes. The work program would be responsive to the recently approved Economic

Development Strategic Plan (February 2015) and satisfy the 2008 Settlement Agreement with the State regarding alleged defects with General Plan 2035, the SB 375 Sustainable Communities Strategy goals for the region and how that impacts the City's Circulation Element and Housing Element of the General Plan, the AB 32 climate action planning policies and programs and how that impacts the General Plan, the SB 5 floodplain management regulations and related effects on the City's planning and building codes, and the production of baseline conditions for the preparation of a state mandated Municipal Services Review and how that impacts the City's annexation policies and rules.

The Downtown Area Plan is another top priority consideration built into the work plan of the department in FY 2015-16. This work program focuses on transit-oriented, mixed use development opportunities, including further adjustments to the General Plan and planning and building codes. The City's future planned infrastructure needs and service levels will change as the General Plan guides the transformation of the City's land pattern towards state mandated trends of climate action planning, infill over greenfield development pattern, and the adaptive reuse of underutilized or vacant properties and structures. This will impact future Capital Improvement Programs to meet the General Plan guidelines for the City.

A Phase 3 Development Impact Fee Study is programmed within the department's FY 2015-16 Annual Budget that will complete the Council's Strategic Initiative to align development impact fees with policy goals that produce Downtown investment. Phase 1 provided the legal and policy framework to reopen the development impact fee system. Pending completion, Phase 2 studied and will recommend adjustments to permit processing fees with the three goals of simplifying the permit fee structure, provide more transparency to fee calculations, and estimate preliminary evaluation of fee costs. Phase 3 is designed to address and possibly adjust Public Facility Fees to comport with the new Capital Improvement Program infrastructure needs and revised service level demands. Phase 4, expected to begin in early 2016, will include a time and motion study to ascertain departmental and general government costs. Each of these work programs is highly technical, and resource intensive. These work programs are occurring at the same time that the census count of customer contacts and permit activity is picking up at the City Permit Center. These were26,000 customer contacts and 6,780 permits issued in calendar year 2014. Despite new housing start weakness, the City Permit Center is seeing a considerable uptick in service requests from other industry sectors. Service requests are up year-over-year and permit applications and the valuation of building activity is up. Relative to housing starts, the City expects to remain below average until 2017. A 2013 econometric forecast predicts housing production (all types) to be around 700 units per year thereafter for the long term.

These work programs are also occurring at the same time as the reengineering of the structure, staffing and workflow processes at the City Permit Center continues. Multiple evaluations made over 60 recommendations regarding needed reforms to the community development functions. Those reforms are well underway as part of the department's reorganization. .

One of the more significant line items in the Implementation Action Plans is the procurement of a web-based permit tracking system and accompanying digitizing of permit records and building/engineering plan sets. This permit tracking system is in the process of being implemented and current year costs include software licenses, hardware and technology upgrades, training services, and a public portal with the ability to accept on-line payments. Future years will include annual licensing, hardware and technology upgrades.

Other notable departmental actions for this year include: 1) Expansion of the EZ permit system from two days to four days; 2) Establishment of QFLOW queuing system to improve customer service wait times in the Permit Center; 3) Review of a Project Ambassador program; 4) Assistance with the coordination of the implementation of the Climate Action Plan; and 5) Continue customer service and technical purposed training of the newly created generalist position of Community Development Technician.

The department's FY 2015-16 Annual Budget does not include any new positions. Filling vacant positions quickly, including Assistant Planner and Senior Plan Checker, will be vital to addressing the demands of the work programs, Implementation Action Plan, complete the reorganization, and meet the customer service expectations of the department.

The General Fund of $1.0 million that began in FY 2012-13 is continued in the FY 2015-16 Annual Budget for general government activities and ongoing subsidies will be adjusted as future Fee Study phases are completed.

Community Development Department
FY 2015-16 Proposed Budget

	Development Services 048	Public Facilities Fee Administration 999	Total
	See Page H-9 (excludes Fire portion of fund)	*See Page H-10*	
Beginning Available Balance		**$ 94,105**	
Revenues			
Fees	6,751,602	167,132	6,918,734
Grants	-	904	904
	6,751,602	**168,036**	**6,919,638**
Expenditures			
Operating Expense	7,329,563	164,237	7,493,800
	7,329,563	**164,237**	**7,493,800**
Transfers			
Transfer In - General Fund	1,000,000	-	1,000,000
Transfer Out	-	-	-
	1,000,000	**-**	**1,000,000**
Net Annual Activity	**422,039**	**3,799**	**425,838**
Ending Available Balance		**$ 97,904**	

-		
Revenues	$	6,919,638
Transfers		1,000,000
Total Sources	$	7,919,638
Expenditures	$	7,493,800
Transfers		-
Total Appropriations	$	7,493,800

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

DEVELOPMENT SERVICES FUND (048)

History

- This fund includes both the Community Development Department and the Fire Prevention Division of the Fire Department.
  - The Development Services fund is a special revenue fund to track building and planning activities.
  - Operating costs are borne largely by permit revenues.

2014-15 Events

- Implement recommended staffing, process and workflow efficiencies as part of the Implementation Action Plan. Thirty-one items from the plan have been completed or are underway.
- Procured and began implementation of a web-based Permit Tracking System (PTS) with funding from the Citywide Technology System Plan.
- Introduced EZ Permit System two days a week.
- Four Counter Technicians have been hired. Training focused on cross training and improving workflow.

2015-16 Budget Changes

- Implementation Action Plan is underway and continues through FY 2015-16. Of the remaining items, fourteen are currently in progress. These include a plan for eventual electronic submittal of plans, establish self-help resources at the Permit Center, and evaluate development fees to comport with the California Mitigation Fee Act. Phase 2 of the Development Fee Study will be completed early in the FY 2015-16, and Phase 3 and Phase 4 are programmed for later in the year. Phase 3 is designed to address and possibly adjust Public Facility Fees to comport with the new Capital Improvement Program infrastructure needs. Phase 4 will address a Time and Motion Study and will capture the efficiencies achieved through reorganization and automation.
- An 18-24 month General Plan - Overall Work Program will continue the effort to conduct the technical analysis, environmental impact analysis and workshop hearing processes necessary to update the current City General Plan.
- The web-based permit tracking and fee management systems will be implemented.
- Other priority projects for the department include adopting the AB 32 Climate Action Plan, providing revisions for future Capital Improvement Program (CIP) to match the General Plan, preparing a Municipal Services Review Plan and addressing SB5, FEMA Community Service Rating, and other flood plain management responsibilities.
- The General Fund of $1.0 million that began in FY 2012-13 continues in FY 2015-16 Annual Budget to support general government activities that cannot be fee supported.

Community Development and Fire Departments - Combined
Development Services - 048
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 1,452,850**	**$ 2,560,302**	**$ 3,562,538**	**$ 5,055,300**
Revenues				
Community Development				
User Fees	3,771,443	4,480,315	4,823,932	5,105,602
Development Oversight	125,187	138,239	169,327	169,327
Technology Fee	267,697	287,859	319,054	319,054
Comm. Rating System Admin. Fee	53,342	57,226	56,569	56,569
General Plan Maint & Implementation	367,768	424,247	507,803	507,803
Development Code Maintenance	124,433	138,235	169,432	169,432
Climate Action Plan	122,538	138,240	169,346	169,346
Housing Element Prep/Impl/Maint	62,173	69,118	84,670	84,670
Capital Preservation	124,850	138,174	169,299	169,299
Grants	-	42,258	15,000	-
Fines & Penalties	987	(764)	550	500
	5,020,418	5,913,147	6,484,982	6,751,602
Fire Prevention				
User Fees	1,968,106	1,512,159	1,655,195	1,847,842
Safe & Sane Fireworks Program	26,750	26,260	26,260	26,435
Fines & Penalties	24,982	38,502	49,502	72,689
	2,019,838	1,576,921	1,730,957	1,946,966
	7,040,256	**7,490,068**	**8,215,939**	**8,698,568**
Expenditures				
Community Development				
Business Ops and Customer Service	2,101,599	2,644,866	2,181,092	2,192,252
Planning & Engineering Services	1,782,877	1,645,661	1,690,136	1,768,385
Building and Life Safety	1,499,751	1,451,259	1,274,994	1,829,175
Department restructuring	-	298,530	988,900	1,539,751
	5,384,227	6,040,316	6,135,122	7,329,563
Fire Prevention				
Fire Prevention	1,539,873	1,397,219	1,518,218	1,829,435
Fire Public Education	44	26,149	40,994	74,571
Safe & Sane Fireworks Program	8,660	24,148	28,843	29,603
	1,548,577	1,447,516	1,588,055	1,933,609
	6,932,804	**7,487,832**	**7,723,177**	**9,263,172**
Transfers				
Transfer In - General Fund	1,000,000	1,000,000	1,000,000	1,000,000
	1,000,000	**1,000,000**	**1,000,000**	**1,000,000**
Net Annual Activity				
Community Development	636,191	872,831	1,349,860	422,039
Fire	471,261	129,405	142,902	13,357
	1,107,452	**1,002,236**	**1,492,762**	**435,396**
	-	-	-	-
Ending Available Balance	**$ 2,560,302**	**$ 3,562,538**	**$ 5,055,300**	**$ 5,490,696**

Available Balance Calculation	
Current Assets	$ 4,463,670
Current Liabilities	(901,132)
Encumbrances	-
Ending Available Balance	$ 3,562,538

(a) The total Development Services Fund - 048 is presented with the Community Development Department budget. The portion relating to Fire has also been included on page E-9.

Community Development
Public Facilities Fee Administration - 999
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 126,586**	**$ 205,120**	**$ 150,037**	**$ 94,105**
Revenues				
Public Facilities Fee	215,413	141,884	139,277	167,132
Interest	88	1,764	861	904
	215,501	**143,648**	**140,138**	**168,036**
Expenditures				
Operating Expenses	161,967	198,731	196,070	164,237
	161,967	**198,731**	**196,070**	**164,237**
Transfers				
Transfer In - General Fund	25,000	-	-	-
Transfer Out	-	-	-	-
	25,000	**-**	**-**	**-**
Net Annual Activity	**78,534**	**(55,083)**	**(55,932)**	**3,799**
Ending Available Balance	**$ 205,120**	**$ 150,037**	**$ 94,105**	**$ 97,904**

Available Balance Calculation	
Cash	$ 150,037
Encumbrances	-
Ending Available Balance	$ 150,037

TAB 9 ECONOMIC DEVELOPMENT

Economic Development Director

Economic Development

- Enhance economic climate
- Stimulate capital investment
- Broaden economic base
- Facilitate permit processing
- Assist and promote business expansion, relocation, and retention
- Facilitate business attraction and marketing
- Promote public/private partnership projects
- Manage Fee Deferral Program
- Commercial Loan Programs
- Improvement districts
- Development fee estimate
- Economic Review Committee
- City real estate activities and services
- Brownfields Program

Housing

- Administer Federal and State Grants: ESG, HOME, CDBG, NSP, and CalHome
- Affordable Housing Programs:
  - Emergency Repair
  - Rehabilitation
  - Down Payment Assistance
- Affordable housing development
- Infrastructure improvements in low-income neighborhoods
- Public service facilities and organizations
- Homeless shelter providers
- Housing and Urban Development Reporting: Five-Year Consolidated Plan, annual plans and reports
- Contracts compliance monitoring

Successor Agency

- Wind down former Redevelopment Agency
- Disposition of assets
- Reporting and use of property tax revenues
- Reports to Oversight Board and State Department of Finance

Parking/Asset Management

- Downtown Parking District
- Parking operator contract
  - Monthly permits
  - Meter maintenance
- Parking coordination for events
- Parking enforcement
- Advisory board meetings
- Entertainment Venues
  - Bob Hope Theater
  - Oak Park Ice Arena
  - Stockton Arena
  - Stockton Ball Park
- Boat Launching Facilities
  - Buckley Cove
  - Louis Park
  - Public boat ramps/parking
  - Security
- Stockton Downtown Marina
  - Morelli Boat Launch

ECONOMIC DEVELOPMENT DEPARTMENT

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

ECONOMIC DEVELOPMENT DEPARTMENT

MISSION STATEMENT

To expand and diversify the City of Stockton's economic base; to provide real property services to City staff and efficient parking facilities downtown; and to facilitate the preservation and production of affordable housing.

Budget at a Glance:

Total Expenditures	$32,763,621
Total Revenues	$29,144,254
Total Net Cost	$3,619,367
Total Staff	20

DEPARTMENT DESCRIPTION

The Economic Development Department is comprised of four divisions: Economic Development, Successor Agency, Housing, and Parking/Asset Management.

The Economic Development (ED) Division engages in activities that expand and diversify the City of Stockton's economic base to retain, attract, and assist with the creation of quality jobs in an effort to establish an economically sustainable community. The division works directly with businesses to facilitate start-up or expansion within Stockton and interacts with resource providers, such as the San Joaquin Partnership, San Joaquin County WorkNet, San Joaquin Delta College Small Business Development Center, and chambers of commerce to connect those resources to business. The division also supports the Miracle Mile, Downtown Stockton, and Tourism improvement districts; and is responsible for overseeing implementation of the Economic Development Strategy. The division manages a Micro Loan Program, Commercial Facade Improvement Forgivable Loan Program, Commercial Emergency Grant Program, Downtown Financial Incentive Program, Non-Residential Fee Deferral Program, Office and Industrial Sales Tax Incentive Program, and Use Tax Business Incentive Rebate Program. It also administers the City's Lien Forgiveness Program for commercial and multi-family properties to stimulate capital investment.

The Successor Agency Division is responsible for winding down the activities of the former Stockton Redevelopment Agency (SRDA). The SRDA financed development activities in four targeted geographic "project areas," adopted between 1961 and 2009. Activities were financed through incremental property taxes earned on property value appreciation over and above the baseline valuations at the time of project area formation. Through the passage of State Assembly Bills x1 26 and 1484, all California redevelopment agencies were dissolved and replaced with successor agencies effective February 1, 2012. The City of Stockton elected to become the Successor Agency. An Oversight Board directs and/or approves actions of the Successor Agency.

The Housing Division is responsible for administering a number of Federal and State grant programs. The division uses these funds to preserve and produce affordable and workforce housing, fund non-profit organizations that provide public services for low-income residents of the community, to rehabilitate or construct public facilities, and to assist the homeless. The division prepares the Five-Year Consolidated and One-Year Action plans, and implements projects and programs to carry out the goals of the Consolidated Plan.

The Parking/Asset Management Division manages City facilities, such as the Downtown Stockton Marina, boat launch facilities, Entertainment Venues, vacant City and Successor Agency properties, and provides real estate related services to City departments. The division is

responsible for overseeing parking and enforcement in the Downtown Parking District and with the Parking Authority.

KEY CONSIDERATIONS

For the Economic Development Division, the local economy has seen a gradual improvement with unemployment figures declining and absorption of vacant industrial and commercial properties increasing. The division continues to meet with retail, logistics, and manufacturing companies. These efforts resulted in over a dozen companies announcing a Stockton location this year. Several new programs were also adopted to help with business retention and attraction efforts, including the Office and Industrial Sales Tax Incentive, adoption of several Property Assessed Clean Energy (PACE) programs, participation in the Statewide Community Infrastructure Program, and amendments to the City's Local Bid Preference Ordinance and Lien Forgiveness Policy. To replace the Enterprise Zone that was eliminated in 2013, the State of California created a new incentive program for businesses, administered by the Governor's Office of Business and Economic Development (GoBiz), called the California Competes Tax Credit. In 2014, GoBiz allocated approximately $60 million to 85 companies that are projected to create over 10,000 jobs and make close to $3 billion in investments. Two companies with facilities in Stockton were awarded funds, Niagra, LLC, and Professional Asbestos and Lead Services, Inc.

The FY 2015-16 Annual Budget for the department is proposed to increase for one time economic development incentives programs and infrastructure projects to encourage development as outlined in the Economic Development Strategic Plan approved by City Council on February 24, 2015. This $1.6 million increase is from one time sources such as the Sales Tax Incentive Program and the City's share of excess property tax distributions. Future funding for the plan activities will be evaluated and considered annually. The ultimate goal of the plan is to expand employment and investment in core local businesses and industries, as well as strengthen quality of life and foundational conditions. In addition to the Plan, the department's budget increases are attributed to feasibility studies for business improvement districts working with businesses and property owners in different geographic areas of the City and programs that encourage growth and development of Downtown Stockton, including the implementation of the Urban Land Institute (ULI) report recommendations. The department continues to the reallocate staff costs from the dissolved Redevelopment Agency and the Federal Housing programs to align the budget with staffing assignments and responsibilities.

Annual tax increment revenues in the Successor Agency Division are beginning to improve with the housing market and the Successor Agency expects sufficient revenues to cover most obligations. However, possible changes in legislation and the administrative cost limits make it necessary for the City to continue to support a portion of the administrative and overhead costs of the Successor Agency. The requested subsidy has continued to decline over the years due to the amount of tax increment revenues available to pay obligations. The Successor Agency reports its finances and requests funding from tax increment revenues to pay obligations semi-annually in the DOF required Recognized Obligation Payment Schedule (ROPS). In addition, all actions of the Successor Agency must be reviewed or approved by the Oversight Board and the State Department of Finance.

Housing Division annual Federal entitlement funds will decrease a small amount in the Community Development Block Grant (CDBG) and HOME Investment Partnerships programs in FY 2015-16. The Emergency Solutions Grant program will receive a small increase. For CDBG, this represents a 29% reduction since FY 2010-11, and for HOME a 48% reduction over the

same time period. With debt repayments from prior Housing and Urban Development (HUD) Section 108 loans obligated through 2024, these entitlement reductions directly affect the housing programs and services provided to the community.

The Housing Division is also responsible for projects funded with the 2006 Revenue Bond, Series C – Housing loan proceeds and funds in the low and moderate income housing fund.

The Neighborhood Stabilization Program (NSP) grants, awarded in 2009 and 2011, have funded acquisition and rehabilitation of 107 foreclosed homes through the use of program income received from the sale of those homes to low and moderate income buyers. The single family portion of these grants is now closed. Two multi-family projects are complete and have provided housing for 36 low income households. Acquisition and rehabilitation of three additional foreclosed apartment complexes are underway and when complete, will provide housing for approximately 85 households with incomes at or below 50% of Area Median Income (AMI).

The Asset Management Division provides real estate support to all departments throughout the City. Some of the projects for other departments include lease of surplus property, easements, dedications and abandonments, coordination with City departments for space allocation and planning the relocation of City Hall to 400 E. Main Street. In addition, this division is responsible for the maintenance of vacant City and Successor Agency properties. In FY 2014-15, the division began preparation of the Successor Agency Long Range Property Management Plan. The division continues to oversee the sale and/or lease of City and Successor Agency assets, Brownfields projects, and development of an asset management program for citywide properties. The FY 2015-16 Annual Budget includes appropriation increases to fund maintenance costs and other services for the management of vacant city owned properties.

As a result of bankruptcy negotiations and a settlement agreement with the Parking Bond creditors, the City began reviewing parking operations and efficiencies. In 2013, the City Council adopted Resolution No. 2013-12-17-1209 establishing a Parking Authority to function within the City, and has been transitioning parking operations from the City to the Parking Authority. In FY 2014-15, the City Council approved an amendment to the annual budget for the Central Parking District fund, and established a budget for the new Parking Authority funds. In FY 2014-15, the Parking Authority entered into an agreement with a third party vendor to manage and operate the parking programs in the Downtown Parking District (District). Another deal point of the settlement agreement was to move parking enforcement within the District from the City's Police Department to the Parking Authority. These changes should be fully implemented during FY 2014-15. The Parking Authority continues to fund two bicycle patrol officers within the District.

This division is also responsible for City property assets such as the Downtown Stockton Marina, boat launching facilities at Buckley Cove and Louis Park, and entertainment venues. The boat launching facilities and entertainment venues were moved from the Public Works and Community Services Departments respectively effective July 1, 2015. Entertainment Venues Fund includes the Stockton Arena, Banner Island Ballpark, Oak Park Ice Arena, and the Bob Hope Theater. The centralized management of parking, assets, and venues will improve efficiencies in planning, parking, and coordination of the events, as well as improve business and customer services.

Economic Development Department
FY 2015-16 Proposed Budget

	General Fund 010	HUD/ Housing	Parking/Asset Management	Low/Mod Housing	Economic Development Total
	See Page I-7	*See Page I-8*	*See Page I-26*	*See Page I-44*	
Beginning Available Balance		**$ 1,057,558**	**$ 1,980,706**	**$ 146,276**	
Revenues					
Grants & Entitlements	-	10,321,851	-	-	10,321,851
Assessment & User Fees	-	-	6,357,997	-	6,357,997
Fines & Forfeitures	-	-	474,000	-	474,000
Interest	-	-	-	-	-
Other Revenue	118,547	-	4,281,245	-	4,399,792
	118,547	**10,321,851**	**11,113,242**	**-**	**21,553,640**
Expenditures					
Employee Services	272,664	-	-	-	272,664
Other Services	72,565	-	-	-	72,565
Materials and Supplies	5,800	-	-	-	5,800
Other Expenses	5,250	163,921	-	-	169,171
Loan Programs	-	6,128,042	-	-	6,128,042
Program Expense	-	1,055,811	11,979,617	-	13,035,428
Operating Expense	-	1,492,285	-	-	1,492,285
Economic Development	2,437,692	410,000	-	-	2,847,692
Debt Service	-	2,119,835	1,416,605	-	3,536,440
Capital Projects	-	-	1,295,000	69,426	1,364,426
	2,793,971	**11,369,894**	**14,691,222**	**69,426**	**28,924,513**
	-				
Transfers					
Transfer In - General Fund	-	-	4,660,000	-	4,660,000
Transfer In - Other Funds	-	-	-	2,930,614	2,930,614
Transfer Out	-	-	(908,494)	(2,930,614)	(3,839,108)
	-	**-**	**3,751,506**	**-**	**3,751,506**
Net Annual Activity	**(2,675,424)**	**(1,048,043)**	**173,526**	**(69,426)**	**(3,619,367)**
Ending Available Balance		**$ 9,515**	**$ 2,154,232**	**$ 76,850**	
		-	-	-	

Revenues	$ 21,553,640
Transfers	7,590,614
Total Sources	$ 29,144,254
Expenditures	$ 28,924,513
Transfers	3,839,108
Total Appropriations	$ 32,763,621
	-

Economic Development Department
General Fund - 010
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Current Budget	FY 2015-16 Proposed Budget
Total Economic Development Department				
Employee Services	$ 254,214	$ 471,596	$ 617,366	$ 758,879
Other Services	284,302	297,821	587,959	1,991,542
Materials and Supplies	4,117	15,650	8,300	9,800
Other Expenses	14,404	18,316	32,500	33,750
Total	$ 557,037	$ 803,383	$ 1,246,125	$ 2,793,971
Economic Development				
Employee Services	196,388	336,748	411,456	486,215
Other Services	270,960	270,208	544,874	1,918,977
Materials and Supplies	2,899	2,506	5,000	4,000
Other Expenses	13,974	18,028	27,200	28,500
Total	484,221	627,490	988,530	2,437,692
Asset Management				
Employee Services	57,826	134,848	205,910	272,664
Other Services	13,342	27,613	43,085	72,565
Materials and Supplies	1,218	13,144	3,300	5,800
Other Expenses	430	288	5,300	5,250
Total	72,816	175,893	257,595	356,279

Economic Development Department
Housing Division
FY 2015-16 Proposed Budget

	Community Development Block Grants 052/054/062	Emergency Solutions Grant 057	HOME 058/059	Special Grant and Loans 053
	See Page I-11	*See Page I-13*	*See Page I-15*	*See Page I-17*
Beginning Available Balance	**$ 776,656**	**$ -**	**$ -**	**$ -**
Revenues				
Entitlements	4,971,725	295,268	2,272,397	-
Loan Repayments	335,000	-	250,000	-
Other Revenue	-	-	-	-
	5,306,725	**295,268**	**2,522,397**	**-**
Expenditures				
Program Expenses	770,543	285,268	-	-
Operating Expenses	1,033,204	10,000	243,562	-
Debt Service - Section 108	2,119,835	-	-	-
CHDO Set-aside loan pool	-	-	163,921	-
Economic Development	410,000	-	-	-
Loan programs	1,749,799	-	2,114,914	-
	6,083,381	**295,268**	**2,522,397**	**-**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**(776,656)**	**-**	**-**	**-**
Ending Available Balance	**$ -**	**$ -**	**$ -**	**$ -**
	-	-	-	-

Economic Development Department
Housing Division, Continued
2015-16 Proposed Budget

	CALHOME Loan 060	State Housing Loan 061	Neighborhood Stabilization Program 063/064	Housing Total
	See Page I-19	*See Page I-20*	*See Page I-23*	
Beginning Available Balance	**$ 278,379**	**$ 2,523**	**$ -**	**$ 1,057,558**
Revenues				
Entitlements	126,990	-	1,927,712	9,594,092
Loan Repayments	15,767	6,992	120,000	727,759
Other Revenue	-	-	-	-
	142,757	**6,992**	**2,047,712**	**10,321,851**
Expenditures				
Program Expenses	-	-	-	1,055,811
Operating Expenses	-	-	205,519	1,492,285
Debt Service - Section 108	-	-	-	2,119,835
CHDO Set-aside loan pool	-	-	-	163,921
Economic Development	-	-	-	410,000
Loan programs	421,136	-	1,842,193	6,128,042
	421,136	**-**	**2,047,712**	**11,369,894**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**(278,379)**	**6,992**	**-**	**(1,048,043)**
Ending Available Balance	**$ -**	**$ 9,515**	**$ -**	**$ 9,515**
	-	-	-	-

COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG) (052, 054, & 062)

History

- The Community Development Block Grant (CDBG) Program is authorized under Title I of the Housing and Community Development Act of 1974, as amended.
- The program must primarily benefit low and moderate income persons.
- The primary objectives of the Act is the development of viable communities by providing:
  - Decent Housing;
  - Suitable living environment; and
  - Expanded economic opportunities.
- These funds manage the annual federal entitlement grant funds and program income received from housing loan repayments for use on eligible CDBG activities.
- Revolving loan funds are separated for ease of federal financial reporting.
- 20% of annual entitlement plus program income received during the current fiscal year can be used for administrative costs.
- The CDBG budget includes the following components:
  - Program Delivery and Administration – costs attributed to CDBG projects including staff costs, reporting, code enforcement, and project costs.
  - Housing Loan Pool – housing programs for low income households.
  - Sub-Recipient Assistance – funds provided to local non-profit organizations for public services and projects.
  - Debt Service – repayment of two federal Section 108 Loans used to partially fund projects such as Dean DeCarli Waterfront Square, Stockton Arena, Banner Island Ballpark, and Downtown Stockton Marina.
- Elimination of the Redevelopment Agency has resulted in moving eligible staffing costs to CDBG Administration and Program Delivery where appropriate.
- Unused and uncommitted funds expire at the end of the fiscal year. Remaining funds are reallocated annually as reprogrammed funds.

FY 2014-15 Events

- The annual Entitlement of CDBG increased 1% in FY 2013-14 from the prior fiscal year.
- Six single family rehabilitations were completed or are underway.
- The accounting fund structure was modified to consolidate entitlement and program income funds for better management and reporting of the grant program.
- One Commercial Façade Loan and one Micro-Business Loan were completed.

FY 2015-16 Budget Changes

- The CDBG annual entitlement grant will be reduced 2.3%. The budget includes current year entitlement plus remaining prior years' grant entitlement funds.

Housing Division
Community Development Block Grants - 052 - 054 - 062
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 990,127**	**$ 1,349,776**	**$ 1,353,142**	**$ 776,656**
Revenues				
CDBG Entitlement	3,835,822	3,927,050	2,942,606	4,971,725
Interest earned	(2,707)	(4,090)	6,590	-
Loan Repayments	327,394	374,320	453,388	335,000
Other Revenue	1,376	1,924	3,228	-
Reimbursements	-	-	-	-
	4,161,885	**4,299,204**	**3,405,812**	**5,306,725**
Expenditures				
Administration	491,233	533,346	642,085	702,129
Program Delivery	238,568	224,819	248,041	331,075
Debt Service - Section 108	2,207,670	2,182,991	2,159,098	2,119,835
Subrecipient Assistance	323,933	600,826	266,790	488,781
Housing Loan Pool	52,062	93,042	182,183	1,749,799
Economic Dev Program	126,061	339,397	192,372	410,000
Code Enforcement	362,709	321,417	291,729	281,762
	3,802,236	**4,295,838**	**3,982,298**	**6,083,381**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**359,649**	**3,366**	**(576,486)**	**(776,656)**
Ending Available Balance	**$ 1,349,776**	**$ 1,353,142**	**$ 776,656**	**$ -**

Available Balance Calculation

Current assets	$ 1,432,335
Current liabilities	(79,193)
Ending Available Balance	**$ 1,353,142**

EMERGENCY SOLUTIONS GRANT (ESG) (057)

History

- This fund manages the annual federal entitlement for the Emergency Solutions Grant (ESG).
- In 2009, the City of Stockton received an additional one time grant of $1.7 million for Homeless Prevention & Rapid Re-Housing (HPRP) through the American Recovery and Reinvestment Act of 2009.
- HPRP funds were fully expended in FY 2012-13. Funds were used to assist individuals and families who were homeless or at risk of becoming homeless.
- Use of ESG funds has a requirement that they be matched 100% with other funding.
- ESG funds are used to assist homeless shelters and service providers with maintenance and operation expenses, to provide homeless prevention, and to re-house those who have become homeless.
- Requirements for administration of the revised ESG fund were significantly increased, so beginning in FY 2012-13 ESG funds were allocated for administration costs.

FY 2014-15 Events

- The annual entitlement of ESG increased 17.5% in FY 2014-15 from the prior fiscal year, enabling funding for additional projects.

FY 2015-16 Budget Changes

- The City will receive an 11% increase (approximately $29,000) in the ESG annual entitlement grant.
- ESG funding is fully committed each year to local homeless shelters, homeless service providers and a minor allocation to program administration.

Housing Division
Emergency Solutions Grant - 057
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ (122,526)**	**$ 21,098**	**$ 21,098**	**$ -**
Revenues				
ESG Entitlement	311,843	253,754	266,023	295,268
HPRP Grant	182,806	-	-	-
	494,649	**253,754**	**266,023**	**295,268**
Expenditures				
ESG Community Program Services	299,896	244,310	276,923	285,268
HPRP Employee Services	-	-	-	-
HPRP Community Program Services	42,791	-	-	-
Administration	8,338	9,444	10,198	10,000
	351,025	**253,754**	**287,121**	**295,268**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**143,624**	**-**	**(21,098)**	**-**
Ending Available Balance	**$ 21,098**	**$ 21,098**	**$ -**	**$ -**

Available Balance Calculation	
Cash	$ 56,508
Accounts payable	(35,410)
Encumbrances	-
ESG commitments	-
Due from HUD - ESG	-
Ending Available Balance	$ 21,098

HOME INVESTMENT PARTNERSHIP PROGRAM (HOME) (058 & 059)

History

- The HOME program was created by the National Housing Act of 1990, as amended. The objectives of the HOME Program are to:
  - Provide decent affordable housing to lower-income households;
  - Strengthen the ability of state and local governments to provide housing; and
  - Leverage private-sector participation.
- These funds manage the annual federal entitlement grant funds and program income received from housing loan repayments for use on eligible HOME activities.
- Elimination of the Redevelopment Agency has resulted in moving eligible staffing costs to HOME Administration and Program Delivery where appropriate.
- The HOME budget includes the following components:
  - Program Delivery and Administration - Includes the general costs associated with the administration and oversight of the HOME Program. 10% of its annual entitlement plus program income received can be used toward administrative costs.
  - Community Housing Development Organization (CHDO) Set-Aside – HUD regulations require that 15%of the City's HOME allocation be reserved for CHDO, which are community based organizations that develop affordable housing.
  - Housing Loan Fund – housing programs for low income households including single-family rehabilitation, down payment assistance, and multi-family residential projects.

FY 2014-15 Events

- The annual entitlement of HOME funds decreased 3% in FY 2014-15 from the prior fiscal year.
- HOME funds were loaned to the Cal Weber 40 project which will provide 39 units for low income households, along with space for small businesses in downtown Stockton upon completion.
- The accounting structure was modified to consolidate program income and entitlement funds for better management and reporting of the grant program.
- The department issued a Notice of Funding Availability (NOFA) in March 2015 for affordable housing projects. Selected projects will be brought to Council for funding consideration.

FY 2015-16 Budget Changes

- The HOME entitlement grant will be reduced 7.2% in FY 2015-16, which will impact the amount of funding available for affordable housing projects. The budget includes current year entitlement plus remaining prior years' grant entitlement funds.
- Construction of projects awarded through the NOFA process is expected to begin in FY 2015-16.

Housing Division
HOME - 058/059
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 856,136**	**$ 337,610**	**$ -**	**$ -**
Revenues				
HOME Entitlement	3,371,064	1,937,566	3,098,512	2,272,397
HOME Program Income	829,040	250,855	256,394	250,000
Interest	8,749	1,684	1,396	-
	4,208,853	**2,190,105**	**3,356,302**	**2,522,397**
Expenditures				
Administration	10,751	81,064	124,038	134,281
CHDO Set-aside loan pool	-	767,165	27,494	163,921
Housing Loan Programs	4,692,101	1,628,690	3,117,483	2,114,914
Program Delivery	24,527	50,796	87,287	109,281
Loan Forgiveness	-	-	-	-
	4,727,379	**2,527,715**	**3,356,302**	**2,522,397**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**(518,526)**	**(337,610)**	**-**	**-**
Ending Available Balance	**$ 337,610**	**$ -**	**$ -**	**$ -**

Available Balance Calculation	
Current assets	$ 854,782
Current liabilities	(854,782)
Encumbrances	-
Due from HUD	-
Ending Available Balance	$ -

SPECIAL PURPOSE CDBG FUND (053)

History

- This fund was established to manage one-time Community Development Block Grant (CDBG) special purpose grants and loans.
- Federal HUD entitlements such as the Economic Development Initiative (EDI), Brownfields Economic Development Initiative (BEDI) and CDBG-R have moved through this fund.

FY 2014-15 Events

- No activity is anticipated in this fund.

FY 2015-16 Budget Changes

- No additional funding is expected.

Housing Division
Special Purpose CDBG Loan Programs - 053
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 2,645,164**	**$ 2,606,214**	**$ -**	**$ -**
Prior Year Correction				
Actual Available Balance				
Revenues				
EDI Grant Funds	-	-	-	-
BEDI Grant Funds	-	-	-	-
CDBG-R Grant 2009-10	621,320	-	-	-
Interest Earnings	2,066	(168)	-	-
	623,386	**(168)**	**-**	**-**
Expenditures				
CDBG-R Expenditures	662,336	-	-	-
	662,336	**-**	**-**	**-**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**(38,950)**	**(168)**	**-**	**-**
Ending Available Balance	**$ 2,606,214**	**$ 2,606,046**	**$ -**	**$ -**

Available Balance Calculation	
Current Assets	$ 2,606,045
BEDI Accounts Receivable	(1,212,806)
Section 108 Debt Reserve	(1,393,239)
Ending Available Balance	$ -

STATE OF CALIFORNIA FUNDING
CAL HOME (060) / HELP (061)

History

- State HELP funding was received in prior fiscal years in amounts totaling $1.1 million.
- HELP funds have been fully expended and the debt to the State of California was paid in full in FY 2010-11.
- State CalHOME funding was received in prior fiscal years in amounts totaling $1.5 million.
- Following the initial award, fourth round CalHOME funds were awarded in 2009 for $900,000.
- CalHOME funding is used for single-family and multi-family rehabilitation and down payment assistance to benefit low and moderate income persons and families.
- Program income from housing loan repayments under both HELP and CalHOME has been recycled back into additional low and mod income housing loans.

FY 2014-15 Events

- Through March 2015, three rehabilitation loans had been provided in FY 2014-15 totaling $130,000 of CalHOME funds.
- $431,000 in accumulated program income in the HELP fund was used in conjunction with HOME funding as down payment assistance for the acquisition of the Cal Weber 40 housing project.

FY 2015-16 Budget Changes

- CalHOME funding expires in September 2015; a request to extend the grant one additional year will be submitted, if needed.
- Due to the difficulty of meeting income and loan to value requirements, the entire amount of the CalHOME grant may not be fully expended before the grant expires.
- There are not sufficient HELP funds to appropriate to an eligible housing project in FY 2015-16.

Housing Division
CALHOME Loan - 060
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ (226,223)**	**$ 25,164**	**$ 118,131**	**$ 278,379**
Revenues				
CalHome Loan Program 2009	432,797	59,583	178,400	126,990
Loan Repayments	11,342	115,192	158,173	15,767
Misc. Other Revenues	14,042	3,202	1,365	-
Interest Earnings	(1,086)	795	710	-
	457,095	**178,772**	**338,648**	**142,757**
Expenditures				
Loans to Property Owners	205,708	85,805	178,400	421,136
	205,708	**85,805**	**178,400**	**421,136**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**251,387**	**92,967**	**160,248**	**(278,379)**
Ending Available Balance	**$ 25,164**	**$ 118,131**	**$ 278,379**	**$ -**

Available Balance Calculation	
Cash	$ 127,026
Accounts Payable	(8,895)
Ending Available Balance	$ 118,131

Housing Division
State Housing Loan (HELP) - 061
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 408,253**	**$ 416,410**	**$ 427,965**	**$ 2,523**
Revenues				
Loan Repayments	7,568	7,518	6,086	6,992
Interest	589	4,037	(528)	-
	8,157	**11,555**	**5,558**	**6,992**
Expenditures				
Loans to Property Owners	-	-	431,000	-
	-	**-**	**431,000**	**-**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**8,157**	**11,555**	**(425,442)**	**6,992**
Ending Available Balance	**$ 416,410**	**$ 427,965**	**$ 2,523**	**$ 9,515**

Available Balance Calculation

Cash	$ 427,562
Accounts Receivable	403
Ending Available Balance	$ 427,965

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

NEIGHBORHOOD STABILIZATION GRANT (NSP 1-063, NSP 3-064)

History

- Neighborhood Stabilization Program (NSP) Grant funding was awarded in 2009 in the amount of $12.1 million.
- NSP third round funding was awarded in 2011 in the amount of $4.2 million.
- NSP funds are used to acquire foreclosed homes, rehabilitate them, and sell them to qualified low and moderate income buyers.
- A portion of the funding is required to be used to acquire foreclosed apartments, rehabilitate them, and rent to households with incomes below 50% of Area Median Income (AMI).
- Program income received from the sale of those homes is recycled back into additional loans.
- 10% of the grant award plus program income is allowed for administrative costs.
- Two rehabilitated apartment complexes have been completed and are providing 36 units for low income households. The projects utilized HOME, NSP 1, and NSP 3 funds.
- A total of 107 foreclosed homes have been acquired for rehabilitation and resale to low and moderate income households with funding from NSP 1 and NSP 3.

FY 2014-15 Events

- Of the 107 homes acquired, all have been rehabilitated and the remaining three are expected to be sold to qualified home buyers during FY 2014-15. It is not anticipated that any additional single-family homes will be purchased.
- Bradford Apartments is nearing completion and will provide 30 units for low income households.
- Coventry Apartments was acquired with NSP1 and NSP3 funding, and will provide 44 units for low income households when completed in FY 2015-16.

FY 2015-16 Budget Changes

- Program income generated from NSP 1 and NSP 3 continue to be used for qualified activities. No additional grant funds are expected for this program.
- One additional NSP 3 funded multi-family rehabilitation project is anticipated to be underway in FY 2015-16.
- The revenue budget represents remaining grant entitlement funds. NSP 1 and NSP 3 funding should be fully expended in FY 2015-16 when the multi-family projects are completed.

Housing Division
Neighborhood Stabilization Program - 063
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 1,298,608**	**$ 2,618,984**	**$ 557,580**	**$ -**
Revenues				
NSP Entitlement	-	-	-	1,165,519
Interest Earned	(2,122)	13,762	(80)	-
Loan Repayments	2,870,902	472,728	1,152,539	60,000
	2,868,780	**486,490**	**1,152,459**	**1,225,519**
Expenditures				
Administration	448,338	237,101	99,384	100,631
Program Delivery	58,230	5,135	4,042	5,000
Program Loans	1,041,836	2,305,658	1,606,613	1,119,888
	1,548,404	**2,547,894**	**1,710,039**	**1,225,519**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**1,320,376**	**(2,061,404)**	**(557,580)**	**-**
Ending Available Balance	**$ 2,618,984**	**$ 557,580**	**$ -**	**$ -**

Available Balance Calculation	
Cash	$ 930,597
Accounts Payable	(373,017)
Encumbrances	-
Loan commitments	-
Due from HUD	-
Ending Available Balance	$ 557,580

Housing Division
Neighborhood Stabilization Program #3 - 064
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ (422,655)**	**$ 577,264**	**$ (2,368)**	**$ -**
Revenues				
NSP Entitlement	2,713,175	235,319	100,000	762,193
Loan Repayments	1,483,560	1,795,414	958,471	60,000
	4,196,735	**2,030,733**	**1,058,471**	**822,193**
Expenditures				
Administration	79,128	69,839	110,891	97,388
Program Delivery	13,694	3,671	-	2,500
Program Loans	3,103,994	2,536,855	945,212	722,305
	3,196,816	**2,610,365**	**1,056,103**	**822,193**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**999,919**	**(579,632)**	**2,368**	**-**
Ending Available Balance	**$ 577,264**	**$ (2,368)**	**$ -**	**$ -**

Available Balance Calculation	
Cash	$ 8,557
Accounts Payable	(10,925)
Encumbrances	-
Loan commitments	-
Due from HUD	-
Ending Available Balance	$ (2,368)

STOCKTON FOUNDED JUNE 1849
INCORPORATED JULY 1850

Economic Development Department
Property Management
FY 2015-16 Proposed Budget

	Boat Launching 045	Parking & Business Improvement Districts 073	City Administration Building 085	Entertainment Venues 086
	See Page I-29	*See Page I-30*	*See Page I-33*	*See Page I-36*
Beginning Available Balance	**$ 472,556**	**$ 97,910**	**$ -**	**$ 88,811**
Revenues				
Taxes/Assessments	-	1,061,132	-	-
Fees	180,000	-	-	-
Fines & Forfeitures	-	-	-	-
Rent	-	-	-	-
Other Revenue	3,431	-	-	4,165,406
	183,431	**1,061,132**	**-**	**4,165,406**
Expenditures				
Operating Expenses	127,389	1,061,132	-	7,277,348
Debt Service	-	-	-	-
Capital Improvement	-	-	-	295,000
	127,389	**1,061,132**	**-**	**7,572,348**
Transfers				
Transfer In - General Fund	-	-	-	3,445,000
Transfer Out	-	-	-	-
	-	**-**	**-**	**3,445,000**
Net Annual Activity	**56,042**	**-**	**-**	**38,058**
Ending Available Balance	**$ 528,598**	**$ 97,910**	**$ -**	**$ 126,869**
	-	-	-	-

Economic Development Department
Property Management, Continued
FY 2015-16 Proposed Budget

	Parking Authority 418/419	Marina 460	Property Management Total
	See Page I-39	*See Page I-43*	
Beginning Available Balance	**$ 1,137,746**	**$ 183,683**	**$ 1,980,706**
Revenues			
Taxes/Assessments	1,200,000	-	2,261,132
Fees	3,723,600	193,265	4,096,865
Fines & Forfeitures	474,000	-	474,000
Rent	-	-	-
Other Revenue	112,408	-	4,281,245
	5,510,008	**193,265**	**11,113,242**
Expenditures			
Operating Expenses	3,111,157	402,591	11,979,617
Debt Service	1,416,605	-	1,416,605
Capital Improvement	1,000,000	-	1,295,000
	5,527,762	**402,591**	**14,691,222**
Transfers			
Transfer In - General Fund	1,000,000	215,000	4,660,000
Transfer Out	(908,494)	-	(908,494)
	91,506	**215,000**	**3,751,506**
Net Annual Activity	**73,752**	**5,674**	**173,526**
Ending Available Balance	**$ 1,211,498**	**$ 189,357**	**$ 2,154,232**
	-	-	-

BOAT LAUNCHING FACILITIES FUND (045)

History

- The City maintains boat launching facilities at Louis Park and Buckley Cove. A third boat launching facility, Morelli Park, can be found in the Downtown Stockton Marina Fund; this facility is operated by a third party.
- The Boat Launching Facilities Fund receives funding from parking fees collected from vehicles that launch boats at Buckley Cove.
- Expenditures from the fund are used to provide dock and landscape maintenance at Louis Park and Buckley Cove and to cover security services at Buckley Cove.
- When sufficiently accumulated, the fund balance will be utilized for dock infrastructure improvements, traffic control device, and parking lot maintenance.

FY 2014-15 Events

- The materials budget was increased to cover the cost of dock bumper refurbishment and the replacement of the traffic control devices for the parking lot entry.

FY 2015-16 Budget Changes

- Management of the Boat Launch Facilities was moved from Public Works to the Economic Development Department beginning in FY 2015-16.
- The Boat Launch Facilities will be under the Parking/Asset Management Division which will oversee all boat launching facilities.
- The move will allow staff to coordinate, plan, and operate the facilities more efficiently.

Property Management
Boat Launching Facilities - 045
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 307,881**	**$ 354,873**	**$ 404,447**	**$ 472,556**
Revenues				
Boat Launching Fees	166,628	156,913	179,912	180,000
Interest	444	3,678	2,545	-
Other Reimbursements	3,431	3,253	3,431	3,431
	170,503	**163,844**	**185,888**	**183,431**
Expenditures				
Salaries & Benefits	7,875	6,961	390	10,000
Electricity	5,817	5,825	6,500	6,500
Stormwater	6,127	6,127	2,500	2,500
Maintenance & Repair	100	16,707	15,000	15,000
Security Contractor	90,942	62,944	80,000	80,000
Materials & Supplies	1,542	4,526	5,000	5,000
Indirect Costs	8,289	8,289	8,289	8,289
Other Expenses	2,819	2,891	100	100
	123,511	**114,270**	**117,779**	**127,389**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**46,992**	**49,574**	**68,109**	**56,042**
Ending Available Balance	**$ 354,873**	**$ 404,447**	**$ 472,556**	**$ 528,598**

Available Balance Calculation

Cash	$ 414,874
Accounts Payable	(10,427)
Ending Available Balance	$ 404,447

Property Management
Tourism and Business Improvement Fund - 073
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 89,773**	**$ 112,075**	**$ 97,910**	**$ 97,910**
Revenues				
Taxes/Assessments				
Tourism Business Improvement	984,682	1,024,598	1,036,777	1,061,132
Interest	185	1,441	-	-
	984,867	**1,026,039**	**1,036,777**	**1,061,132**
Expenditures				
Pass-Thru				
TBID - Convention & Visitors	933,688	1,009,719	1,005,677	1,025,064
Administration	28,877	30,485	31,100	36,068
	962,565	**1,040,204**	**1,036,777**	**1,061,132**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**22,302**	**(14,165)**	**-**	**-**
Ending Available Balance	**$ 112,075**	**$ 97,910**	**$ 97,910**	**$ 97,910**

Available Balance Calculation

Cash	$ 412,255
Accounts Payable	(314,345)
Ending Available Balance	$ 97,910

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

CITY ADMINISTRATION BUILDING (085)

History

- This fund was established to operate and maintain the City office building located at 400 East Main Street.
- The City's Information Technology Department is located in the building on the 4th floor.
- On April 26, 2012, the City failed to make a lease payment and the Trustee assumed building control on behalf of Assured Guaranty Trust on June 1, 2012.
- At that point all building revenues and expenses became the property and responsibility of Assured Guaranty.

FY 2014-15 Events

- The Downtown Stockton Alliance assessment was paid from this fund. In FY 2015-16, the assessment will be paid from the general fund.
- The fund will be closed out in FY 2014-15.

FY 2015-16 Budget Changes

- There is no activity in this fund.

Property Management
City Administration Building - 085
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 115,925**	**$ 124,341**	**$ 84,778**	**$ -**
Revenues				
Outside Agency Rent	-	-	-	-
Misc. Other Revenues	39,656	(282)	-	-
Interest Earned	(40)	250	110	-
	39,616	**(32)**	**110**	**-**
Expenditures				
Administration & Overhead	31,200	39,531	65,457	
Capital Improvements	-	-	-	-
	31,200	**39,531**	**65,457**	**-**
Transfers				
Transfer In - General Fund	-	-	-	-
Transfer Out - General Fund	-	-	(19,431)	-
Transfer Out - Debt Service	-	-	-	-
	-	**-**	**(19,431)**	**-**
Net Annual Activity	**8,416**	**(39,563)**	**(84,778)**	**-**
Ending Available Balance	**$ 124,341**	**$ 84,778**	**$ -**	**$ -**

Available Balance Calculation	
Cash	$ 84,778
Cash with Property Manager Acct	-
Other Current Assets	-
Accounts Payable	-
Ending Available Balance	$ 84,778

ENTERTAINMENT VENUES FUND (086)

History

- The City owns four specialty sports and entertainment venues; the 12,000 seat Stockton Arena, the 5,000 Stockton Banner Island Ballpark, the 2,042 seat Bob Hope Theater, and the Oak Park Ice Arena.
- These venues are privately managed by SMG, a worldwide entertainment and convention venue management corporation, pursuant to a contract approved by Council in 2011.
- SMG develops an annual operating budget and capital repair and improvement plan budget as part of its Annual Business Plan, which is submitted to the City each year. The Entertainment Venues Fund budget represents the SMG operating fund, direct City expenditures, and an allocation for capital repairs and improvements.

FY 2014-15 Events

- SMG-Stockton anticipates 150 events scheduled at the Bob Hope Theatre and Stockton Arena through June 30, 2015. As of March 2015, there were approximately 120 events at the Bob Hope Theatre and Stockton Arena. The events have a direct impact to hotel occupancy, local tax revenue, and downtown restaurant and bar activity.
- Multi-day events such as the National Baton Twirling Tournament, the National Roller Derby Championships, Weber Point Hockey Tournament, California Collegiate Athletic Association (CCAA) Men's and Women's Basketball Tournament brought in visitors from across the nation and totaled over $2.0 million in direct and indirect economic impact on the Stockton economy.
- SMG provides 25 full-time and 549 part-time positions.
- Stockton Arena was recognized on a national platform twice in 2014: Pollstar Magazine recognized Stockton Arena as a “Top 200 Venue in the World,” and Venues Today recognized Stockton Arena as the “No. 4 Venue in California” for the category of Venues with 11,000 to 14,000 seats. Both publications base the recognition on ticket sales to non-competitive events.
- SMG is committed to being a strong community partner through “no cost” and cost effective community engagement projects at the venues. SMG continues to develop community related events and projects. “Food Truck Frenzy” has continued at Ring Road around the Arena, along with curling, pond hockey, and free public ice skating opportunities at the Oak Park Ice Arena. SMG along with The Record, United Way, St. Mary's Dining Hall, and Stockton Fire Department collected and distributed 8,000 coats, blankets, and socks to the community through a joint project called “Stockton Cares”. SMG continually looks for new events to create and collaborate with local partners.
- Sporting event attendance and revenues are down approximately 40%. Expense reduction and additional revenue from other events have helped to compensate for the difference.

ENTERTAINMENT VENUES FUND (086) (Cont.)

FY 2015-16 Budget Changes

- Management of the Entertainment Venues was moved from Community Services to the Economic Development Department beginning in FY 2015-16. The Venues will be under the Parking/Asset Management Division which also oversees the Downtown Stockton Marina and boat launching facilities. The move will allow staff to coordinate, plan, and operate the facilities more efficiently.
- The City of Stockton Entertainment Venue Fund has received a general fund subsidy for a number of years. That subsidy has gone down on an overall basis since SMG took over management of the facilities. The subsidy included in the FY 2015-16 Annual Budget of approximately $3.4 million is a slight increase over the projected subsidy needed for the prior year due to planned capital projects and lower revenues.
- The venues operating budgets include a projection for lower revenues, particularly in the Arena due to lower attendance at sporting events, the state mandatory minimum wage increase, projected increase in utilities, and much needed building repairs.
- SMG estimates over 320,000 people will attend 158 events at the Bob Hope Theatre and Stockton Arena. Attendance provides direct and indirect benefit to the community through increased economic activity around events and local tax revenue generated.
- Half of the food and beverage staffing for events at the Arena is provided by non-profit agencies who receive a portion of sales. This arrangement is estimated to provide more than $30,000 in donations to non-profits during the fiscal year.
- SMG supports grassroots engagement and local promoters; as a result, 40% of SMG Stockton shows were promoted by local promoters.

Economic Development Department
Entertainment Venues - 086
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ (652,165)**	**$ (537,157)**	**$ 80,340**	**$ 88,811**
Revenues				
Operations:				
Stockton Arena	3,181,994	2,188,238	2,429,865	2,842,538
Bob Hope Theatre	388,428	482,679	428,863	568,268
Oak Park Ice Arena	425,962	437,022	427,083	444,600
Ballpark	223,537	194,016	219,809	262,000
Other Revenue	95,307	185,410	48,000	48,000
	4,315,228	**3,487,365**	**3,553,620**	**4,165,406**
Expenditures				
Operations:				
Stockton Arena	4,633,808	4,069,684	4,250,334	4,569,417
Bob Hope Theatre	813,823	898,432	807,338	931,113
Oak Park Ice Arena	592,445	603,169	619,827	731,540
Ballpark	639,762	633,120	634,365	746,299
Administration	171,694	203,235	203,285	298,979
Facility Maint. & Equipment	-	-	230,000	295,000
	6,851,532	**6,407,640**	**6,745,149**	**7,572,348**
Transfers				
Transfer In - General Fund	2,637,350	2,920,094	3,200,000	3,445,000
Transfer In - Other	13,962	-	-	-
Transfer Out	-	-	-	-
	2,651,312	**2,920,094**	**3,200,000**	**3,445,000**
Net Annual Activity	**115,008**	**(181)**	**8,471**	**38,058**
Ending Available Balance	**$ (537,157)**	**$ (537,338)**	**$ 88,811**	**$ 126,869**

Available Balance Calculation

Current Assets	$ 1,441,011
Current Liabilities	(1,360,671)
Encumbrances	-
Ending Available Balance	$ 80,340

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

PARKING AUTHORITY (418/419)

History

- This fund maintained and operated the downtown parking garages, parking lots, and parking meters. Prior to 2015 all downtown event parking was provided through the Central Parking Division.
- In FY 2011-12, just prior to filing for bankruptcy, the City defaulted on the parking garage bond debt service.
- Possession of the Market Street, Coy, and Arena garages by Wells Fargo, Indenture Trustee on behalf of National Public Finance Guaranty took place at the end of FY 2011-12.
- The City entered into negotiations with the creditor to settle the debt under the Plan of Adjustment.
- In accordance with the settlement agreement, the City Council, by Resolution 2013-12-17-1209, established a Parking Authority to oversee the operations and management of the City's parking programs within the Downtown Parking District (DPD).
- In FY 2013-14 the City hired a consultant to provide an assessment of the City operated parking program and facilities. The consultant's report and recommendations supported the terms of the settlement agreement.

FY 2014-15 Events

- In FY 2014-15 the City implemented the terms of the settlement agreement, and the Consultant's recommendations.
- In December 2014, the Parking Authority approved an agreement with SP Plus Corporation (SP+) for Parking Management and Operations services in the DPD. SP+ was required to interview all interested and qualified City employees that were impacted by the contract for possible employment. SP+ took over operations of the Coy, Market, and Arena garages in February 2015, and the remaining facilities in April 2015.
- The new Parking Authority Fund was established as of January 1, 2015, which included funding for two bicycle officers, to patrol within the DPD, parking enforcement, debt service payments on the parking bonds, and funding for Phase 1 of capital and equipment improvements.
- The Central Parking District fund will be closed out at the end of FY 2014-15.

FY 2015-16 Budget Changes

- Major maintenance of lots and garages has been deferred for several years. SP+ will assess the facilities and equipment and make recommendations for equipment upgrades. Approximately $1.0 million is proposed for Phase 2 of capital and equipment improvements.
- During FY 2015-16 staff will present options for automation of the surface lots, garages, and or on street parking.
- Revenues and expenses will be higher in FY 2015-16 based on first full year of operation as the Parking Authority.

Property Management
Parking Authority - 418/419
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance (a)	**$ -**	**$ -**	**$ 100,677**	**$ 1,137,746**
Revenues				
Interest	-	-	-	-
Assessments	-	-	1,038,150	1,200,000
Monthly Parking	-	-	865,100	2,000,000
Hourly Parking	-	-	339,200	675,000
Parking Meters	-	-	260,000	600,000
Events	-	-	170,000	448,600
Parking Citations	-	-	-	474,000
Other	-	-	47,280	112,408
	-	**-**	**2,719,730**	**5,510,008**
Expenditures				
Parking District	-	-	638,300	1,461,957
Maintenance & Repair	-	-	77,300	209,104
Management Fee	-	-	49,555	168,950
Enforcement	-	-	-	339,904
Professional Services (Bike Officers)	-	-	126,000	251,218
Administration	-	-	225,456	318,644
Taxes, Indirect & Legal	-	-	330,250	361,380
Debt principal & interest	-	-	813,115	1,416,605
Capital Improvement	-	-	-	1,000,000
	-	**-**	**2,259,976**	**5,527,762**
Transfers				
Transfer In - GF/Bankruptcy Fund	-	-	813,115	1,000,000
Transfer Out - SEB Debt	-	-	(235,800)	(908,494)
	-	**-**	**577,315**	**91,506**
Net Annual Activity	**-**	**-**	**1,037,069**	**73,752**
Ending Available Balance	**$ -**	**$ -**	**$ 1,137,746**	**$ 1,211,498**

Available Balance Calculation	
Cash	$ -
Accounts receivable	-
Accounts Payable	-
Capital Projects	-
Ending Available Balance	$ -

Property Management
Central Parking - 416/417
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 2,682,573**	**$ 1,781,332**	**$ 1,867,352**	**$ -**
Revenues				
Interest Earned	1,618	34	6	-
Assessments	1,196,816	1,166,759	161,827	-
Monthly Parking	1,132,241	1,196,056	619,142	-
Hourly Parking	489,919	613,929	320,491	-
Parking Meters	626,582	653,285	297,281	-
Events	316,121	280,452	116,300	-
Other agencies	81,309	88,610	65,385	-
Validations / Lot Envelopes	19,046	16,379	7,497	-
Other	602,368	2,106,525	33,378	-
	4,466,020	**6,122,029**	**1,621,307**	**-**
Expenditures				
Administration & Overhead	1,183,685	1,424,027	684,852	-
Utilities	132,893	137,375	55,627	-
Rentals	407,280	322,978	117,569	-
Maintenance	85,578	74,832	45,598	-
Materials & Supplies	46,622	46,664	25,401	-
Taxes/Indirect costs	267,679	278,728	94,951	-
Other services	440,562	468,332	145,453	-
Compensated Absences	6,981	5,190	-	-
Debt Service - Principal & Interest	1,960,116	1,994,716	-	-
	4,531,396	**4,752,842**	**1,169,451**	**-**
Transfers				
Transfer In	-	-	-	-
Transfer Out - Parking Authority	-	-	(100,677)	-
Transfer Out - General Fund	(835,865)	(908,167)	(676,447)	-
Transfer Out - Air Quality PFF 990	-	(250,000)	(1,040,036)	-
Transfer Out - Insurance 541	-	(125,000)	(502,048)	-
	(835,865)	**(1,283,167)**	**(2,319,208)**	**-**
Net Annual Activity	**(901,241)**	**86,020**	**(1,867,352)**	**-**
Ending Available Balance	**$ 1,781,332**	**$ 1,867,352**	**$ -**	**$ -**

Available Balance Calculation	
Current Assets	$ 2,121,526
Liabilities	(254,174)
Capital Projects	-
Encumbrances	-
Ending Available Balance	$ 1,867,352

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

DOWNTOWN MARINA COMPLEX (460)

History

- This fund operates, maintains, and services the debt for the Downtown Marina.
- The Marina has been in operation for nearly six years providing permanent slips and short term berthing as well as management of the Morelli boat ramp.
- The City defaulted on the Department of Boating and Waterways Marina Construction Loan as part of the bankruptcy. The City came to an agreement with DBAW to allow the City to continue operating the Marina.
- The Downtown Marina continues to require a subsidy from the General Fund.

FY 2014-15 Events

- Marina staff increased marketing efforts in order to increase both events and slip rental.
- Operating revenue did not cover all expenses. A General Fund subsidy of $215,000 was needed.
- The marina operator took over maintenance of Morelli Park.

FY 2015-16 Budget Changes

- Revenue projections are down from the prior year due to the loss of monthly customers. The General Fund subsidy is the same as the prior fiscal year.
- Budgeted expenses are approximately $15,000 more than the prior year projected expenses to fund additional gate and dock repairs.

Property Management
Downtown Marina Complex - 460
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 296,680**	**$ 169,327**	**$ 136,901**	**$ 183,683**
Revenues				
Slip Rental	203,846	194,463	218,007	193,265
Interest Earned	588	1,497	-	-
	204,434	**195,960**	**218,007**	**193,265**
Expenditures				
Administration and Overhead	5,930	2,736	5,000	9,500
Utilities	59,277	55,892	50,625	53,770
Lease Expense	23,108	22,391	22,534	23,000
Publicity & Advertising	-	-	-	-
Repairs and Maintenance	38,682	37,461	58,250	80,245
Management Contract	233,597	237,787	226,475	230,926
Legal Services/Bankruptcy	18,492	32,119	23,341	5,150
Debt Service				
Dept of Boating & Waterways	-	-	-	-
	379,086	**388,386**	**386,225**	**402,591**
Transfers				
Transfer In - General Fund	47,299	160,000	215,000	215,000
Transfer Out	-	-	-	-
	47,299	**160,000**	**215,000**	**215,000**
Net Annual Activity	**(127,353)**	**(32,426)**	**46,782**	**5,674**
Ending Available Balance	**$ 169,327**	**$ 136,901**	**$ 183,683**	**$ 189,357**

Available Balance Calculation	
Current Assets	$ 217,321
Current Liabilities	(80,420)
Encumbrances	-
Ending Available Balance	$ 136,901

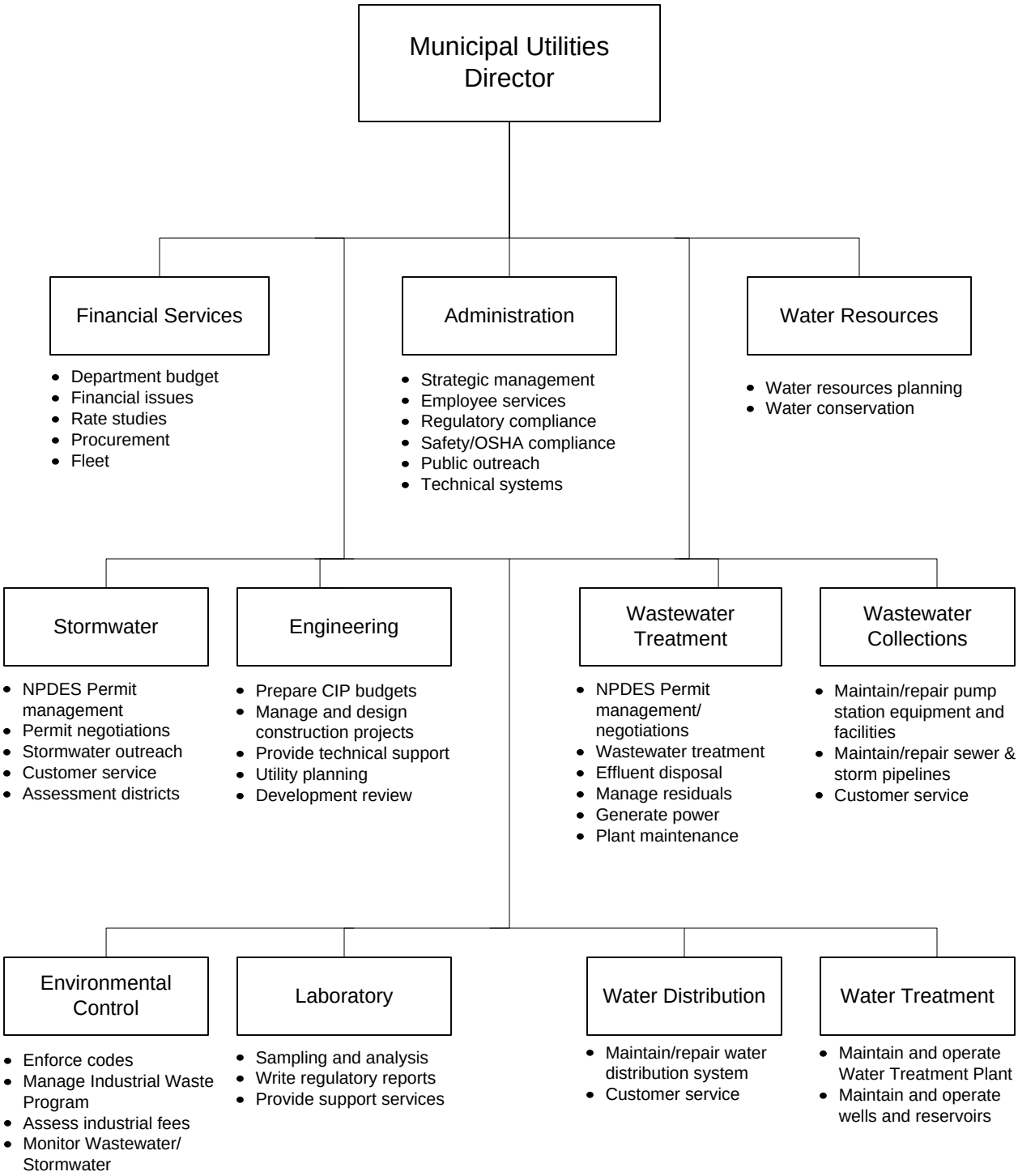
Economic Development Department
Low & Moderate Income Housing - 329
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 60,564**	**$ 53,803**	**$ 135,476**	**$ 146,276**
Revenues				
Interest Earned	228,922	67,781	10,800	-
Other	-	13,892	-	-
	228,922	**81,673**	**10,800**	**-**
Expenditures				
Administration and Overhead	-	-	-	-
Legal	-	-	-	-
Capital projects	211,508	-	-	69,426
	211,508	**-**	**-**	**69,426**
Transfers				
Transfer In	-	-	-	-
Transfer In - 20% Set-Aside	2,222,187	2,518,185	3,241,139	2,930,614
Transfer Out - Debt Fund	(2,246,362)	(2,518,185)	(3,241,139)	(2,930,614)
	(24,175)	**-**	**-**	**-**
Net Annual Activity	**(6,761)**	**81,673**	**10,800**	**(69,426)**
Ending Available Balance	**$ 53,803**	**$ 135,476**	**$ 146,276**	**$ 76,850**

Available Balance Calculation

Cash	$ 135,476
Receivable and Other Assets	-
Current Liabilities	-
Encumbrances	-
Ending Available Balance	$ 135,476

TAB 10 UTILITIES



MUNICIPAL UTILITIES DEPARTMENT

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

MUNICIPAL UTILITIES DEPARTMENT

MISSION STATEMENT

The Municipal Utilities Department mission is to provide high quality potable water on demand; collect, treat, and dispose of wastewater; and collect and dispose of stormwater, all in accordance with applicable regulations and responsible business practices.

Budget at a Glance:

Total Expenditures	$148,338,577
Total Revenues	$119,994,849
Total Net Cost	$28,343,728
Total Staff	217

DEPARTMENT DESCRIPTION

The Municipal Utilities Department (MUD) is comprised of Water, Wastewater and Stormwater Enterprises regulated and supported by user fees restricted to the specific utility. For purposes of operational efficiency, the organization is comprised of 11 divisions to operate, maintain and support the Enterprises. The Enterprises are managed to recognize the independent financial structure and regulatory requirements unique to each.

The Water Utility provides drinking water service to approximately 55% of the Stockton Metropolitan Area with the California Water Service Company and San Joaquin County serving the remaining 45%. The Delta Water Supply Treatment Plant began operation in May 2012, providing up to 30 million gallons per day of treated surface water from the Sacramento/San Joaquin Delta and Mokelumne River. Stockton's other water supply is derived under water supply agreements with Stockton East Water District and Woodbridge Irrigation District and from the City's 21 groundwater wells. The Water Utility maintains a water transmission and distribution system, which includes 7 reservoirs, 590 miles of pipeline, 48,000 water meters and fire hydrants. The Water Utility also provides long-term water resources planning and supports a water conservation program.

The Wastewater Utility is comprised of a collection system of approximately 850 miles of gravity sewer main, 554 miles of lower lateral pipe, 27 pump stations and 30 miles of pressurized force main that route sewage to the Regional Wastewater Control Facility (RWCF). The system collects from many connections within the City, special districts outside the City, and certain areas within San Joaquin County. The RWCF is a 55-million gallon per day capacity advanced treatment facility located on nearly 700-acres in the southwestern portion of the City adjacent to the San Joaquin River. On average, 30 million gallons of wastewater is treated daily and discharged into the San Joaquin River.

The Stormwater Utility consists of 74 pump stations, over 600 miles of pipeline, and 22,500 drain inlets, which route stormwater from city streets into local basins and waterways. Regular maintenance of the system is necessary to prevent flooding from storm runoff. The Stormwater Utility is also responsible for oversight and compliance with the City's National Pollutant Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) permit, which requires extensive water quality monitoring and public outreach programs to promote pollution prevention in the San Joaquin Delta.

KEY CONSIDERATIONS

With the State's declaration of a drought emergency in 2014, the Water Utility has seen on average, a 13% decline in water consumption throughout its service area due to significant water conservation, and a proportional decline in fee collections. Use of the Rate Stabilization Fund is anticipated to increase from $3.5 million in FY 2014-15 and $8.0 million in FY 2015-16. Reliance on existing fund balance and the Rate Stabilization Fund to cover utility expenses will hopefully decline over time as the drought eases and more normal water use resumes.

In 2010, the Council approved a five-year tiered wastewater rate increase that would provide funding to ensure compliance with bond covenants and support scheduled capital improvement projects in the Wastewater Utility. FY 2015-16 will be the first year these rates are adjusted according to the Consumer Price Index resulting in an increase of 1.8%. In 2012, Council approved the Capital Improvement and Energy Management Plan (CIEMP) and authorized staff to move ahead with a phased upgrade plan for the Regional Wastewater Control Facility. In 2014, the Central Valley Regional Water Quality Control Board issued a new permit for the plant with stringent new regulations for nitrate. This standard of treatment was not envisioned as part of the currently approved CIEMP. As a result, the CIEMP will need to be revised to include the required facility upgrades. The upgrades are required by June 1, 2024.

Efforts continue to reduce sanitary sewer overflows in the Sewer Collection System under the Consent Decree. In 2014, the City met the Sanitary Sewer Overflow Spill Reduction Performance Standard of less than seven per 100 miles of sewer pipe. Currently, the Consent Decree has been extended to May 31, 2016.

The Stormwater Utility has been operating under a fee that was implemented in 1992 but has not increased since that time even though demands on the utility have grown significantly. As a result, the Stormwater Enterprise Fund has been under-funded for several years. In 2010, the City attempted a Proposition 218 ballot measure to approve a new Clean Water fee that would supplement the current fee. The rate study prepared for the Proposition 218 ballot determined the utility was under-funded by approximately $9 million a year. The ballot measure failed, and the new user fee was not imposed.

The current fee is clearly insufficient to properly fund the operations and maintenance needs of the City's aging stormwater and flood control system. A new permit is anticipated to be issued in late FY 2014-15. The new permit may impose additional conditions that would further strain the utility funding. Significant cuts in operation and maintenance activities have been implemented to stay within the available budget. Failing to adequately maintain the City's aging infrastructure will likely result in increased system failures and deterioration. This will result in flooding during heavy rain events among other impacts. In FY 2015-16, significant infrastructure improvement projects continue to be on hold pending additional funding. However emergency infrastructure repairs and costs due to vandalism will be performed and will further reduce funding for operations and routine maintenance activities. The possibility of advancing another ballot measure to provide needed funding for this utility is currently being reviewed.

Utilities
FY 2015-16 Proposed Budget

	Water Fund	Wastewater	Stormwater 441	Storm Districts 074	Utilities Total
	See Page J-7	*See Page J-9*	*See Page J-11*	*See Page J-13*	
Beginning Available Balance	**$ 33,028,317**	**$ 30,358,871**	**$ 4,010,971**	**$ 1,848,328**	**$ 69,246,487**
Revenues					
User Services	33,039,544	64,986,473	5,786,631	343,490	104,156,138
Connection Fees	882,000	537,500	-	-	1,419,500
Storm Drain Districts	-	-	-	-	-
Fines and Penalties	770,196	523,000	-	-	1,293,196
Interest	694,200	376,200	36,000	-	1,106,400
Build America Bond Rebate	3,874,415	-	-	-	3,874,415
Rate Stabilization Deposit	8,000,000	-	-	-	8,000,000
Other Revenue	13,000	123,700	8,500	-	145,200
	47,273,355	**66,546,873**	**5,831,131**	**343,490**	**119,994,849**
Expenditures					
Administration	3,155,316	4,148,127	2,634,969	-	9,938,412
Customer Service	885,188	2,767,424	387,761	-	4,040,373
Operations and Maintenance	11,244,708	45,554,684	2,738,645	343,131	59,881,168
Water Treatment	592,691	-	-	-	592,691
Water Conservation	163,898	-	-	-	163,898
Purchased Water	8,732,597	-	-	-	8,732,597
Debt Service	21,592,188	6,486,250	-	-	28,078,438
Capital Projects	5,890,000	21,875,000	1,146,000	-	28,911,000
	52,256,586	**80,831,485**	**6,907,375**	**343,131**	**140,338,577**
Transfers					
Transfer In	-	-	-	-	-
Transfer Out	(8,000,000)	-	-	-	(8,000,000)
	(8,000,000)	**-**	**-**	**-**	**(8,000,000)**
Net Annual Activity	**(12,983,231)**	**(14,284,612)**	**(1,076,244)**	**359**	**(28,343,728)**
Ending Available Balance	**$ 20,045,086**	**$ 16,074,259**	**$ 2,934,727**	**$ 1,848,687**	**$ 40,902,759**
	-	-	-	-	-

Revenues	$ 119,994,849
Transfers	-
Total Sources	$ 119,994,849
Expenditures	$ 140,338,577
Transfers	8,000,000
Total Appropriations	$ 148,338,577

WATER ENTERPRISE FUND (421, 423-427)

History

- The City's Municipal Utilities Enterprise Funds provide funding for the operation and maintenance of the City's water utility.
- The water utility is supported by user fees which are restricted for water utility use only.
- The annual operating budget is approximately $46.5 million.
- Water utility provides drinking water service to approximately 55% of the Stockton Metropolitan Area with the California Water Service Company and San Joaquin County serving the remaining 45%.

FY 2014-15 Events

- Delta Water Supply Project has moved from project startup to normal operations as staffing levels and operational needs have almost been fulfilled based on current and future anticipated workload.
- State drought proclamations have called for stricter water conservation measures and a robust water conservation media campaign to reduce water use by customers.
- Water conservation programs helped achieve a reduction of 13% water use in calendar year 2014 to meet the State's mandate.
- Completed construction of the Ammonia Facilities Project at the North Aqueduct and six groundwater well sites as part of the chloramine conversion program.

FY 2015-16 Budget Changes

- Capital improvement projects typically span multiple years. The five year Capital Improvement Program identifies estimated project costs and potential sources of funding. The FY 2015-16 Annual Budget will continue funding the following projects:
    - Complete extension of a 24" water line from Newcastle Road to Airport Road
    - Design and construct minor repairs and improvements to the Intake Pump Station for the Delta Water Treatment Plant
    - Continue implementation of water conservation programs to meet the State's mandate to reduce water use by 25% based on 2013 water year usage
    - Conduct assessment Study of the use of non-potable water to recharge the water aquifer in northeast Stockton
- The Water fund is expected to experience decreased revenue growth in user services and connection fees in FY 2015-16 due to drought water conservation measures. To ensure adequate bond coverage, the rate stabilization fund will be increased and some selected capital improvements such as the Advanced Metering Infrastructure and Water Field Office Remodel Projects will be delayed by one or two years.

Utilities
Water - 421/423/424/425/426/427
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance			**$ 37,671,442**	**$ 33,028,317**
Revenues				
User Services	36,698,615	37,084,796	33,136,260	33,039,544
% increase	*13%*	*1%*	*-11%*	*0%*
Connection Fees	2,627,529	201,968	1,258,855	882,000
Fines and Penalties	746,035	762,952	750,000	770,196
Interest	514,672	1,102,770	756,377	694,200
Federal Build America Bond Grant	4,175,006	3,864,991	3,874,406	3,874,415
Rate Stabilization Deposit	-	-	4,700,000	8,000,000
Other Revenue	226,194	35,153	10,948	13,000
	44,988,051	**43,052,630**	**44,486,846**	**47,273,355**
Expenditures				
Administration	2,412,410	2,436,538	2,465,520	3,155,316
Customer Service	896,750	910,478	602,409	885,188
Operations and Maintenance	8,275,847	9,392,201	9,867,096	11,244,708
Water Treatment	423,872	397,002	739,292	592,691
Water Conservation	204,431	163,914	233,367	163,898
Purchased Water	7,887,945	8,214,161	8,183,411	8,732,597
Debt Service	16,914,030	17,517,746	21,588,876	21,592,188
Capital Projects	6,974,877	7,397,562	750,000	5,890,000
	43,990,162	**46,429,602**	**44,429,971**	**52,256,586**
Transfers				
Transfer In	-	-	-	-
Transfer Out	(59,942)	(85,682)	(4,700,000)	(8,000,000)
	(59,942)	**(85,682)**	**(4,700,000)**	**(8,000,000)**
Net Annual Activity	**937,947**	**(3,462,654)**	**(4,643,125)**	**(12,983,231)**
Ending Available Balance			**$ 33,028,317**	**$ 20,045,086**

Available Balance Calculation	
Cash	$ 38,494,653
Cash with Fiscal Agent- Construction	7,323,699
Accounts Receivable	6,023,565
Current Liabilities	(12,269,930)
Encumbrances	(1,900,545)
Capital Appropriations	-
Ending Available Balance	$ 37,671,442

WASTEWATER ENTERPRISE FUND (431, 433, 434, 435, 437, 438)

History

- The City's Municipal Utilities Enterprise Funds provide funding for the operation and maintenance of the City's Wastewater utility.
- This utility is supported by user fees which are restricted for wastewater utility use only.
- The annual operating budget is approximately $58.0 million.
- Comprised of a collection system of approximately 850 miles of gravity sewer main, 554 miles of lower lateral pipe, 27 pump stations and 30 miles of pressurized force main that route sewage to the Regional Wastewater Control Facility (RWCF).

FY 2014-15 Events

- Capital Improvement and Energy Management Plan (CIEMP) engineering design of the Headworks reached 25% and the Tertiary Improvement Preliminary Design was completed.
- Regional Water Quality Control Board's new National Pollutant Discharge Elimination System (NPDES) permit was issued and went into effect August 1, 2014.
- Met California Sportfishing Protection Alliance's Consent Decree Sanitary Sewer Overflow Reduction Performance Standard.
- Yearly debt service interest payments have been lowered by approximately $800,000 through a combination of bond rating upgrades and lower interest rate refinancing of outstanding bonds.

FY 2015-16 Budget Changes

- Capital Improvement projects can typically span multiple years. The five year Capital Improvement Program identifies estimated project costs and potential sources of funding. The FY 2015-16 Budget will continue funding the following projects:
  - RWCF SCADA Master Plan
  - RWCF Cogeneration Facility Assessment
  - Design and Construction of RWCF Cathodic Protection Repairs and Roof Repairs
  - Replacement of RWCF Digester Mixing Valves and digester cleaning
  - Development of redundancy for the 60 KV Substation
  - Design and Construction of Large Pipeline Repairs including: the Pershing Avenue (March Ln. to Blackoak Drive) and Navy Drive 30 & 24–inch (Fresno Ave. to Stockton Street) Sewer Trunk Rehabilitation
  - Design and Construction of sanitary pump stations, sanitary maintenance access holes and sewer mains upgrades
- Complete sewer connection fee rate and schedule assessment study.
- Develop asset management program and master plan for Sanitary Pump Stations and Force Mains and gravity sanitary systems.
- Rates have increased by CPI of 1.8%.

Utilities
Wastewater - 431/433/434/435/437
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance			**$ 18,503,572**	**$ 30,358,871**
Revenues				
User Services	54,191,783	58,757,402	63,837,882	64,986,473
% increase	*10%*	*8%*	*9%*	*2%*
Connection Fees	919,807	812,272	780,293	537,500
Fines and Penalties	948,828	1,022,009	522,225	523,000
Interest	35,275	726,577	417,661	376,200
Other Revenue	228,264	173,906	194,607	123,700
	56,323,957	**61,492,166**	**65,752,668**	**66,546,873**
Expenditures				
Administration	3,666,017	4,212,196	4,190,475	4,148,127
Customer Service	1,855,346	1,883,747	1,529,054	2,767,424
Operations and Maintenance	28,126,208	29,959,412	36,596,449	45,554,684
Debt Service	4,581,266	4,389,433	7,382,130	6,486,250
Capital Projects	5,588,186	6,893,505	4,199,261	21,875,000
	43,817,023	**47,338,293**	**53,897,369**	**80,831,485**
Transfers				
Transfer In	-	-	-	-
Transfer Out	(145,697)	(779,007)	-	-
	(145,697)	**(779,007)**	**-**	**-**
Net Annual Activity	**12,361,237**	**13,374,866**	**11,855,299**	**(14,284,612)**
Ending Available Balance			**$ 30,358,871**	**$ 16,074,259**

Available Balance Calculation

Cash and Interest receivable	$ 58,396,825
Current Liabilities	(9,464,273)
Encumbrances	(8,956,463)
Capital Appropriations	(21,472,517)
Ending Available Balance	$ 18,503,572

STORMWATER ENTERPRISE FUND (441, 447)

History

- The City's Municipal Utilities Enterprise Funds provide funding for the operation and maintenance of the City's Stormwater utility.
- The stormwater utility is supported by user fees which are restricted for stormwater utility use only.
- The annual operating budget is approximately $5.7 million.
- This utility consists of 74 pump stations, over 600 miles of pipeline, and 22,500 drain inlets, which route stormwater from City streets into local basins and waterways.

FY 2014-15 Events

- The Stormwater Report of Waste Discharge was submitted to the State Water Resources Control Board with a new National Pollutant Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) permit. Received an interim permit in April 2015.
- Increased vandalism and theft at remote pump stations resulted in nearly $200,000 in increased costs to operations and maintenance budget to restore the functionality of these facilities.
- Increased additional cost for security systems and monitoring at remote pump stations.
- Increased theft of storm drain grates resulted in the reduction of operations and maintenance budget with their replacements.

FY 2015-16 Budget Changes

- Capital Improvement Plan projects can typically span multiple years. The five-year Capital Improvement Program identifies estimated capital project costs and potential sources of funding. The FY 2015-16 Annual Budget will continue funding the following projects:
  - Design and Construction of Storm Drain Pump Stations & Force Main Cathodic Protection Repairs
  - Design and Construction of Charter Way Subway and Charter Way & Walnut Plant Subway Storm Drain Pump Stations
  - Design and Construction of Pump Station Force Mains Modifications for Condition Assessment Design and Construction of 1025 East Park Street – Storm Drainage Upgrade Project
  - Assessment of Infiltration for Brookside Area
- The new stormwater permit, which is anticipated to be adopted in 2015, may include additional requirements with costs that will further strain stormwater's operational budget.
- The 1992 fee increase based on a fee rate study was insufficient to fund improvements.
- Plans to attempt another Proposition 218 ballot to increase revenue are under review.
- Based on historical spending, current fund balance and the implementation of new requirements and adequacy of current rates will be evaluated.

Utilities
Stormwater - 441/447
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance			**$ 4,527,631**	**$ 4,010,971**
Revenues				
User Services	5,433,963	5,514,852	5,814,337	5,786,631
% increase	*-4%*	*1%*	*5%*	*0%*
Admin Fee Storm Drains	-	-	-	-
Agency Reimbursements	68,757	56,297	34,683	8,500
Interest	1,025	41,176	21,834	36,000
	5,503,745	**5,612,325**	**5,870,854**	**5,831,131**
Expenditures				
Administration	3,751,936	3,919,399	3,145,334	2,634,969
Customer Service	340,147	345,354	280,327	387,761
Operations and Maintenance	1,559,174	1,397,946	1,923,853	2,738,645
Capital Projects	-	14,785	1,038,000	1,146,000
Debt Service	308,116	102,796	-	-
	5,959,373	**5,780,280**	**6,387,514**	**6,907,375**
Transfers				
Transfer In	-	-	-	-
Transfer Out	(31,036)	(30,958)	-	-
	(31,036)	**(30,958)**	**-**	**-**
Net Annual Activity	**(486,664)**	**(198,913)**	**(516,660)**	**(1,076,244)**
Ending Available Balance			**$ 4,010,971**	**$ 2,934,727**

Available Balance Calculation	
Current Assets	$ 5,573,149
Accounts Payable	(238,817)
Sub	5,334,332
Capital Projects	(361,515)
Encumbrances	(445,186)
Ending Available Balance	$ 4,527,631

CONSOLIDATED STORM DRAIN MAINTENANCE DISTRICT AND 5 STORM DRAINAGE BASIN DISTRICTS (074)

History

- The storm drainage maintenance assessment special districts were formed under the Municipal Improvement Act of 1913, Division 12 of the California Streets and Highways Code, and the Stockton Improvement Procedure Code; and are managed by the Municipal Utilities Department.
- These Districts provide for the maintenance and operation of capital improvements that impart a special benefit to a designated area. These improvements provide either stormwater quality treatment and/or flood control.
- These special districts require an Engineer's Report to be prepared annually to identify the budgets, changes to boundaries, and assessments for each parcel contained within each district. The budgets for each District include engineering fees for the preparation of the annual engineer's report and tax rolls; attorney's fees; estimated costs of maintenance work to the device(s); City of Stockton administrative costs; County costs to collect the assessments on the tax rolls; replacement reserve costs; and contingency fees. City administrative costs include staff salary expenses that provide oversight of the preparation of the annual Engineer's Report and tax rolls, oversight of maintenance service contracts, coordination of device inspections and maintenance schedules, and management of District finances. The assessments are approved by a separate public hearing process.
- Prior to FY 2014-15, these special districts were accounted for in Fund 072 along with the Landscape Maintenance Assessment Districts in the Public Works Department budget.

FY 2014-15 Events

- Beginning FY 2014-15, all activities on the Consolidated Storm Drain Maintenance District No. 2005-1 and 5 Storm Drainage Basin Districts were segregated under the 074 fund to improve fiscal accountability.
- The budgets shown here include the individually approved budgets for the Consolidated Storm Drain Maintenance District and each of the 5 Storm Drainage Basin Districts. Specific details of the budgets and assessments for each district can be found in the approved Engineer's Reports, which are on file with the City Clerk.

FY 2015-16 Budget Changes

- The Preliminary approval of the Engineer's Reports and Assessment Rolls will be presented to City Council in May of 2015, with the Public Hearing and final approval of the engineer's report in June of 2015.

Utilities
Storm Drain Maintenance District - 074
FY 2015-16 Proposed Budget

	FY 2012-13 Actual *	FY 2013-14 Actual *	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ -**	**$ -**	**$ 1,841,793**	**$ 1,848,328**
Revenues				
Charges for services	-	-	341,276	343,490
Investment earnings	-	-	-	-
	-	**-**	**341,276**	**343,490**
Expenditures				
Miscellaneous expenditures	-	-	334,741	343,131
Capital projects	-	-	-	-
	-	**-**	**334,741**	**343,131**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**-**	**-**	**6,535**	**359**
Ending Available Balance	**$ -**	**$ -**	**$ 1,848,328**	**$ 1,848,687**

Available Balance Calculation	
Cash & interest receivable	$ -
Accounts payable	-
Encumbrances	-
Ending Available Balance	$ -

* Prior years shown in Public Works Assessment District Maintenance - 072 page F-19.

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

TAB 11 ADMINISTRATION & SUPPORT

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

Administration and Support
FY 2015-16 Proposed Budget

	Charter Offices	Administrative Services		Human Resources	
	City Council, Manager, Clerk, Attorney, Auditor 010	General Fund 010	Office Equipment Internal Service 505	General Fund 010	Insurance and Benefits Internal Service 541-562
	See Page K-17	*See Page K-22*	*See Page N-21*	*See Page K-27*	*See Page N-23*
Beginning Available Balance			**$ 834,535**		**$ (20,476,364)**
Revenues					
Operating Revenues	-	-	692,902	-	75,648,958
Other Revenue	21,264	27,000	-	-	14,974,434
	21,264	**27,000**	**692,902**	**-**	**90,623,392**
Expenditures					
Employee Services	3,153,419	3,506,998	-	1,341,921	-
Other Services	1,300,647	1,249,035	-	662,353	-
Materials and Supplies	91,948	59,550	-	19,311	-
Capital Outlay	-	-	30,000	-	-
Debt Service	-	-	-	-	-
Other Expenses	123,600	44,700	673,685	324,266	87,800,130
	4,669,614	**4,860,283**	**703,685**	**2,347,851**	**87,800,130**
	-	-		-	
Transfers					
Transfer In - General Fund	-	-	-	-	-
Transfer In - Other Funds	-	-	-	-	-
Transfer Out - Other Funds	-	-	-	-	-
	-	**-**	**-**	**-**	**-**
Net Annual Activity	**(4,648,350)**	**(4,833,283)**	**(10,783)**	**(2,347,851)**	**2,823,262**
				-	
Ending Available Balance			**$ 823,752**		**$ (17,653,102)**
			-		-

Administration and Support, Continued
FY 2015-16 Proposed Budget

	Information Technology Internal Service 502-504	Non-Departmental General Fund 010	Non-Departmental Bankruptcy 012	Non-Departmental Other Special Programs 020/627/642	Administration & Support Total
	See Page N-14	*See Page K-36*	*See Page K-39*	*See Page K-44*	
Beginning Available Balance	**$ 4,068,963**		**$ 18,022,866**	**$ 137,790**	
Revenues					
Operating Revenues	14,163,636	-	-	1,310,867	91,816,363
Other Revenue	20,000	-	-	109,700	15,152,398
	14,183,636	**-**	**-**	**1,420,567**	**106,968,761**
Expenditures					
Employee Services	-	56,710	-	739,428	8,798,476
Other Services	-	6,064,317	829,206	103,439	10,208,997
Materials and Supplies	-	56,447	-	20,000	247,256
Capital Outlay	5,544,268	100,000	-	448,000	6,122,268
Debt Service	-	-	-	-	-
Other Expenses	10,380,576	1,164,380	-	139,106	100,650,443
	15,924,844	**7,441,854**	**829,206**	**1,449,973**	**126,027,440**
		-			
Transfers					
Transfer In - General Fund	1,035,000	-	-	-	1,035,000
Transfer In - Other Funds	-	-	-	-	-
Transfer Out - Other Funds	-	(21,751,273)	(5,500,000)	-	(27,251,273)
	1,035,000	**(21,751,273)**	**(5,500,000)**	**-**	**(26,216,273)**
Net Annual Activity	**(706,208)**	**(29,193,127)**	**(6,329,206)**	**(29,406)**	**(45,274,952)**
		-			-
Ending Available Balance	**$ 3,362,755**		**$ 11,693,660**	**$ 108,384**	
	-		-	-	

Expenditures	$ 126,027,440
Transfers	27,251,273
Total Appropriations	$ 153,278,713

Appropriation by Function	
Administration	$ 28,506,277
Insurance and Benefits	87,800,130
Non-Departmental	36,972,306
	$ 153,278,713

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

OFFICE OF THE CITY COUNCIL

MISSION STATEMENT

The mission of the City Council is to serve the community by providing innovative, courteous and responsive service; promoting economic opportunity; enhancing the quality of life for its citizens; and building a better Stockton for future generations.

Budget at a Glance:

Total Expenditures	$547,633
Total Revenues	$0
Total Net Cost	$547,633
Total Staff	8

DEPARTMENT DESCRIPTION

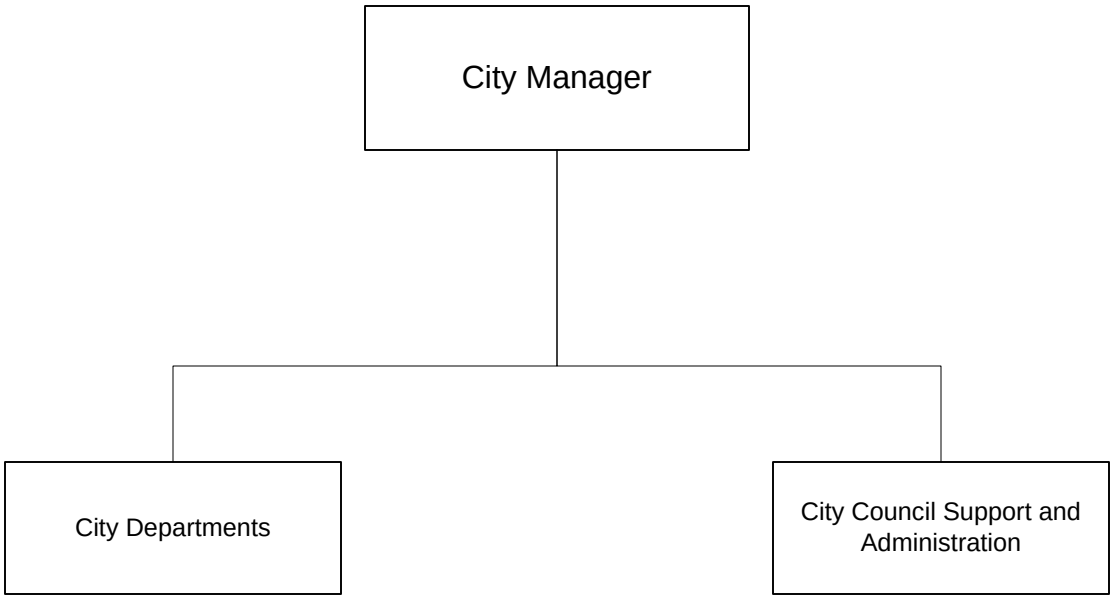
The City Council is the policy-setting body that initiates, studies, discusses, holds public hearings on, and decides various civic issues affecting the citizens of Stockton, based on facts gathered, represented, and citizen input. The Council hires and supervises four officers: City Attorney, City Auditor, City Clerk and City Manager.

KEY CONSIDERATIONS

In recent years, the City Council has taken difficult but critical steps to restructure its finances and put in place the policies and practices which make possible a financially stable future for the City. Due to an acute imbalance between revenues and expenditures for the City, had this restructuring not occurred, the City would have had to cut services to a point that the City and community could not afford. Following several years of significant reductions in spending, the City entered the protection of chapter 9 bankruptcy. With court approval, the City of Stockton has implemented the Plan of Adjustment and is committed to a Long-Range Financial Plan that will help the City sustain our restructuring efforts and chart a course for our financial future.

While the Long-Range Financial Plan does not forecast revenue increases that would allow the City to restore services to former levels, the financial restructuring effort safeguarded existing revenues to maintain the safety and well-being of our citizens. Restructuring our finances was critical for pursuing the Marshall Plan on Crime to reduce the unacceptable level of crime in Stockton, and fiscal sustainability. A critical component of this restructuring was the passage of Measures A and B. The resources made possible by Measure A Transaction and Use tax will position to the City to fully implement the Marshall Plan and enable the City to implement the bankruptcy Plan of Adjustment while sustaining services. Significant progress has been made in the implementation of the Marshall Plan and expenditure of Measure A revenues. Reducing crime is essential to a quality of life that will encourage economic development and result in job growth and a revitalized Stockton.

The City Council has stayed focused through these inherited challenges of crime and fiscal crisis, and pursued an aggressive work plan to accomplish their goals related to Public Safety, Fiscal Sustainability, Organizational Development, Economic Development, Youth, Infrastructure and Public Relations/Image. Specific strategic priorities and work plans have been developed to address these targeted areas and for the FY 2015-16 Annual Budget. The City Departments have developed specific activities to accomplish these goals. A description of these activities can be found in the departmental sections contained in the Annual Budget. The operating budget of the City Council is proposed to be increased for travel and other member generated costs at a level comparable with other like cities.



- Oversee City Departments:
  - Administrative Services
  - Community Services
  - Community Development
  - Economic Development
  - Fire
  - Human Resources
  - Information Technology
  - Municipal Utilities
  - Police
  - Public Works

- Respond to Council inquiries
- Respond to constituency inquiries
- Provide staff support for Council
- Create and update Administrative Directives
- Assist the Sister Cities program

CITY MANAGER

OFFICE OF THE CITY MANAGER

MISSION STATEMENT

To provide direction and oversight of all phases of City operations, including City departments and programs, and to ensure Council goals, policy and established administrative practices are effectively carried out within the fiscal and physical abilities of the various City departments during normal operations, as well as emergency situations.

Budget at a Glance:

Total Expenditures	$1,345,541
Total Revenues	$500
Total Net Cost	$1,345,041
Total Staff	10

DEPARTMENT DESCRIPTION

The Office of the City Manager provides direction and administration of City departments and general oversight of City operations under the policy direction of the City Council. Other functions within the City Manager's Office include: Office of Violence Prevention, Grants, Legislative Advocacy, Communications, Public Relations and Channel 97 Government Access Cable Channel.

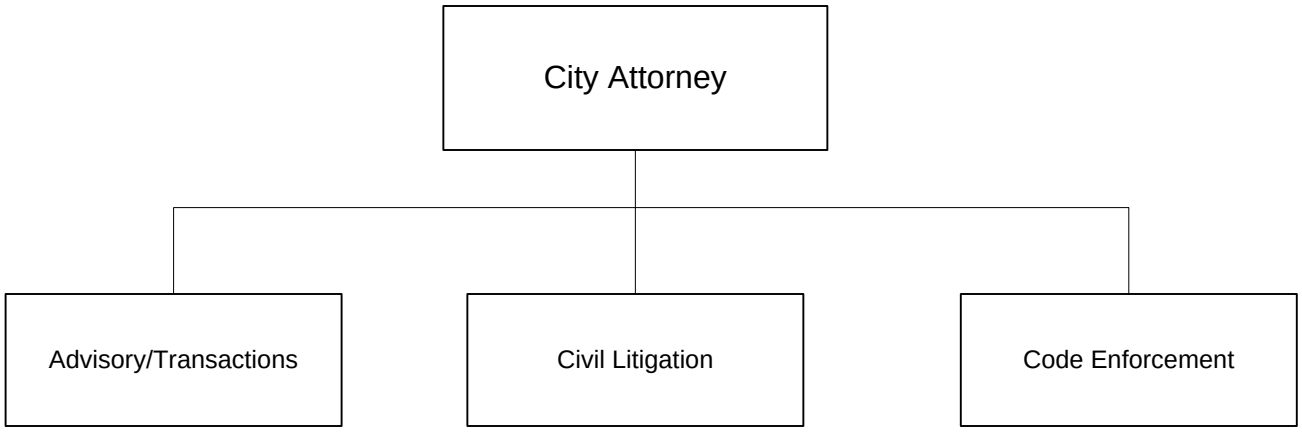
KEY CONSIDERATIONS

The City of Stockton has implemented the court approved Plan of Adjustment and restructured its finances and making difficult decisions for how to balance revenues and expenditures for the City. Throughout the years of declining revenues and the bankruptcy process, the City Manager's Office provided direction and oversight to City departments to address these factors and pursuing the restructuring of the City's finances. With the Plan of Adjustment, the City will be fiscally solvent, and has a clear picture of our financial condition. Stockton has the unique advantage of having a 30-year economic forecast specific to the City, the Long Range Financial Plan, which serves as a guidepost for financial planning into the future. The City Manager's Office provided oversight in managing the bankruptcy process and finalizing the steps to exit bankruptcy.

These efforts have taken place at the same time that the City Manager's Office has been engaged in overseeing the regular operations of the City as well as pursuing the City Council strategic priority through strategic work plans. Over the past four years, significant progress has been made in modernizing the organization, streamlining and creating operational efficiencies, developing organizational capacity and implementing innovative solutions to the challenges of our community.

In addition, the City Manager's Office addressed a number of other priorities that have emerged through the bankruptcy process. Of particular importance is collaboration with the City Auditor in implementing the Internal Audit Plan to mitigate risk and address internal controls as well as the implementation of the Marshall Plan and creation of the Office of Violence Prevention following passage of Measure A.

The City Manager's Office will continue to pursue the accomplishment of the City Council strategic priorities as well as address the numerous challenges that the City will face along the path to fiscal sustainability, addressing crime, and creating the capacity to support economic development and deliver services to the community.



- Counsel to:
  - City Council
  - City Departments
  - Boards & Commissions
- Draft/Approve as to form:
  - Ordinances
  - Resolutions
  - Contracts
  - Documents
- Legal opinions & interpretations
- Legal support for:
  - Building & road construction
  - Environmental cleanup

- Defend & prosecute lawsuits involving the City
- Direct & coordinate outside counsel

- Prosecute violations of Stockton Municipal Code
- Provide counsel to Code Enforcement Team
- Administer adjudication system
- Initiate proactive litigation

CITY ATTORNEY

OFFICE OF THE CITY ATTORNEY

MISSION STATEMENT

The mission of the Office of the City Attorney is to provide professional, quality legal advice and services that ultimately protect the interests of the City of Stockton, its departments, the City Council, and the citizens of the community.

Budget at a Glance:

Total Expenditures	$1,219,750
Total Revenues	$0
Total Net Cost	$1,219,750
Total Staff	11

DEPARTMENT DESCRIPTION

The Office of the City Attorney provides legal services and advice to the City Council, officials, boards, commissions, and City departments regarding legal and regulatory matters of concern to the City and its operations, including: matters relating to their official duties; defending lawsuits and preparing legal opinions and documents, ordinances, and resolutions; reviewing and approving contracts, bonds, deeds, and other legal documents; and prosecuting violations of the Stockton Municipal Code.

KEY CONSIDERATIONS

The City of Stockton, due to its size and complexity, suffers a significant amount of litigation filed against it annually. Managing this litigation in a cost-effective manner, without sacrificing the quality of representation, is a constant challenge that is best met through an emphasis on handling matters with in-house resources to the extent practicable. While resorting to outside litigation resources is necessary at times, the maximization of the City's in-house litigation capabilities is a key consideration.

The Office of the City Attorney consists of one city attorney, one assistant city attorney, six deputy city attorneys (with one position vacant and one filled by a part-time annuitant), one executive assistant, and two legal secretaries. This department is currently comprised of two divisions. One division comprised of the assistant city attorney, three deputy city attorneys (one part-time), and one legal secretary, is primarily focused on litigation and code enforcement. The second division, consisting of three deputy city attorneys and one legal secretary, is primarily focused on advisory and employment-related matters.

The department is nearing full staffing and it is expected that the ability to deliver advisory projects on a timely basis will be improved over the prior year. Also, despite turnover in key staff, the litigation capacity of the department has been maintained.

An increase in legal services is needed to facilitate the restoration of Code Enforcement activity and to provide a funding source for litigation and transactional services that are expected to be needed following the exit from bankruptcy. FY 2015-16 Annual Budget has a minor adjustment to legal services to support the Council's strategic priority of increasing efforts aimed at enhancing public safety through the eradication of blight.

In addition, a minor increase in training expense has been appropriated due to an increase in staffing level and to begin the process of succession planning in accord with the strategic priority of the Council to increase organizational capacity.

City Clerk

Elections

- Review and process petitions for ballot measures and recall efforts
- Conduct elections
- Process Council candidate nomination filings
- Produce candidate election guide
- Produce election calendars
- Monitor and file statements per State regulations for elected officials and City staff:
  - Campaign disclosure
  - Economic interests/ conflicts of interests
  - Ethics training compliance
- Produce Council district maps; adjust Council district boundaries
- Promote voter registration and awareness

Operations/Support

- Provide meeting services including agenda preparation, packet distribution, attendance, and minutes preparation for the City Council, Council Committees, and City Boards & Commissions
- Maintain and update:
  - Stockton Municipal Code
  - City Charter
  - Civil Service Rules/ Regulations
  - Council Policy Manual
  - Boards & Commissions Roster
  - Clerk's Web page
- Conduct recruitment and interviews for the City's Boards & Commissions
- Process official documents
  - Resolutions
  - Ordinances
  - Minute orders
  - Contracts
- Receive bids and conduct bid openings
- Prepare, track, and publish all legal notifications

Information/ Records

- Manage City's official records
- Provide records management direction & support to departments
- Establish policies for document naming conventions, retention, and imaging
- Maintain City's records retention schedule and arrange for document destruction
- Provide research & information services for staff and public
- Manage and administer contract routing tickler
- Establish and maintain disaster recovery & prevention plan
- Maintain City archives
- Off-site records storage & tracking
- Scan official City documents

CITY CLERK

OFFICE OF THE CITY CLERK

MISSION STATEMENT

The mission of the Office of the City Clerk is to act as a partner in the democratic process by effectively managing the City's official records, providing open access to this information, and serving as the community's public information resource to the Council.

Budget at a Glance:

Total Expenditures	$840,416
Total Revenues	$20,764
Total Net Cost	$819,652
Total Staff	7

DEPARTMENT DESCRIPTION

The Office of the City Clerk administers municipal elections; ensures compliance of open meeting, public record, campaign and conflict of interest filing requirements; adjusts Council District boundaries; administers the City Records Management System content; attends all Council meetings and assigned City meetings, preserves associated records and meeting recordings.

The Office of the City Clerk is responsible for the following functions:

Elections section manages the nominations for Council office and performs prima facie review of any petitions that are filed with the City and serves as the Elections Official for the City. Additional duties include: adjusting Council District boundaries; preparation of the Council Candidate Guide; receiving and processing Campaign Statements and Statements of Economic Interest; monitoring the filings/amendments/updates to the City's Conflict of Interest Code; and promoting voter registration and participation.

Operations section provides support services, ensuring agenda posting and public hearing notification requirements are met. Support services include meeting attendance and minute preparation for various City meeting bodies including, but not limited to: City Council/Successor Agency to the Redevelopment Agency, Planning Commission, Civil Service and Equal Employment Commissions, Salary Setting Commission, Mayor's Climate Action Task Force, Development Oversight Commission, Cultural Heritage Board and various committees of the City Council.

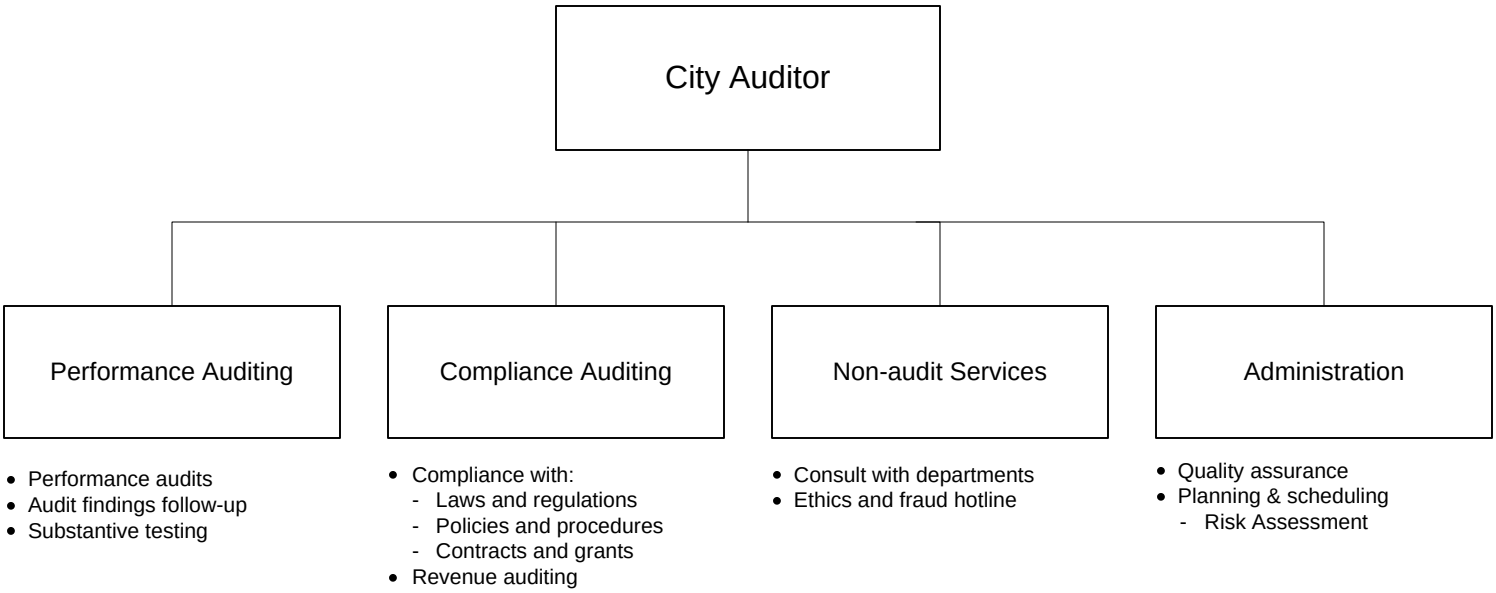
Record section receives, indexes, classifies and files records applicable to the actions of the City Council, Successor Agency to the Redevelopment Agency, Public Financing Authority, Civil Service Commission and the Equal Employment Commission. The Clerk researches and retrieves records, maintains contract and deed inventories. The Clerk develops and implements records retention policy in accordance with State of California statutes and good records management principles, preserving the hard or electronic copies of permanent records and destroying records which have fulfilled their administrative, fiscal, and/or legal value.

KEY CONSIDERATIONS

With the addition of a new position during the last budget cycle and the restructuring of the Clerk's Office last year, the office is now fully staffed with seven budgeted positions. Staff training appropriation is proposed to increase in the FY 2015-16 Annual Budget to address new staffing levels. The Clerk's Office has implemented an agenda management software for City Council, committees and commissions. This technology implementation has increased

efficiencies across the City as well as increasing transparency to the citizens of Stockton. In addition, an online Board and Commission application acceptance solution has been implemented which significantly increased the number of applications received from the public who are interested in serving on the City's Boards and Commissions. To enhance transparency for public officials and campaign filers and to allow for more timely filings and efficient tracking, the FY 2015-16 Annual Budget includes costs for an electronic solution to file State mandated disclosure forms electronically. In addition, appropriations have been created to provide increased sign language interpreter services to more fully serve our citizens. The City is in the early stages of exploring an enterprise wide document management solution, and the Clerk's Office will be heavily involved in this upcoming project.

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850



CITY AUDITOR

CITY AUDITOR

MISSION STATEMENT

The Office of the City Auditor independently promotes ethical, efficient, and effective governance for the citizens of Stockton.

Budget at a Glance:

Total Expenditures	$716,274
Total Revenues	$0
Total Net Cost	$716,274
Total Staff	0

DEPARTMENT DESCRIPTION

The Office of the City Auditor provides the City Council, management, and employees with objective analyses, appraisals, and recommendations for improvements to the City systems and activities. The primary activity of the department is to performance internal audits. These audits may focus on internal controls, compliance with laws and policies, accomplishment of goals and objectives, or a combination of these areas. The City Auditor in collaboration with the Chief Financial Officer also provides oversight for the external audit of the City's financial reports.

This department is funded primarily through the General Fund with appropriate cost allocations made to other funds based on the benefit derived from planned audits. The Office of the City Auditor conducts regular organizational risk assessments and prepares a proposed annual internal audit plan listing potential projects. The City Council, through the Council Audit Committee, selects those audit projects to be included in the final annual audit plan.

KEY CONSIDERATIONS

In 2012, the City Council authorized a contract to provide the services of the City Auditor. This agreement was intended to be a trial to explore filling the role of the City Auditor by third-party contract. In addition, the contracted City Auditor was tasked with completing a comprehensive risk assessment and internal control review of the City.

Upon completion of the risk assessment and internal control review during the six month pilot phase, the City Council authorized a three year contract with Moss Adams, LLC to perform the duties of the City Auditor. The City Council also adopted a twenty-four month Internal Audit Plan that was developed to implement the findings and recommendations resulting from the risk assessment and internal control review.

The Internal Audit Plan has served as the work plan for the City Auditor during the past two fiscal years and will be completed in FY 2015-16. The Internal Audit Plan represents a significant body of work to strengthen the internal controls of the City in a timely manner. As a result and to bring audits current, the Council authorized increases to the City Auditor budget in FY 2013-14 and FY 2014-15 in an attempt to expedite the Internal Audit Plan. In the FY 2015-16 Annual Budget, appropriations have been reduced to return to levels experienced in years prior to this Internal Audit Plan.

Significant progress has been made during the past two fiscal years to complete the majority of internal control audits through implementation of the Internal Audit Plan. Two internal control audits remain for FY 2015-16 as well as other performance audits, policy development and testing related to the already completed internal control audits.

CITY AUDITOR

In addition to the internal audit function, the City Auditor's budget has allocated sufficient resources in recent years to bring the City into compliance and best practice related to the timing of external financial reporting and auditing. The FY 2013-14 financial reports for the year ending June 30, 2014 were completed and submitted to the appropriate reporting agencies within the correct timelines outlined by best practice. It remains a priority in the FY 2015-16 Annual Budget to allocate the necessary resources for audits to assure that the City is able to complete financial reporting for FY 2014-15 and firmly institute best practices in external financial reporting going forward. The proposed reduction in the City Auditor's budget reflects the completion of work related to the prior backlog of fiscal reports, and commensurate decrease in the future activities.

Charter Officers
General Fund - 010
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Current Budget	FY 2015-16 Proposed Budget
Total Charter Officers				
Employee Services	$ 2,195,907	$ 2,223,918	$ 2,858,385	$ 3,153,419
Other Services	585,453	1,325,122	1,466,738	1,300,647
Materials and Supplies	26,838	40,771	84,079	91,948
Other Expenses	42,972	53,225	74,688	123,600
Total	$ 2,851,170	$ 3,643,036	$ 4,483,890	$ 4,669,614
City Council				
Employee Services	389,478	400,068	396,891	445,192
Other Services	54,891	42,811	38,915	49,941
Materials and Supplies	1,563	2,748	4,000	4,000
Other Expenses	9,145	12,566	14,488	48,500
Total	455,077	458,193	454,294	547,633
City Manager				
Employee Services	833,591	800,202	993,363	1,142,706
Other Services	113,423	91,054	160,841	171,322
Materials and Supplies	7,460	7,013	11,044	10,913
Other Expenses	20,487	25,576	20,600	20,600
Total	974,961	923,845	1,185,848	1,345,541
City Attorney				
Employee Services	374,138	496,076	869,948	927,491
Other Services	150,116	138,673	161,825	224,259
Materials and Supplies	16,173	29,802	48,500	36,000
Other Expenses	8,725	11,957	20,000	32,000
Total	549,152	676,508	1,100,273	1,219,750
City Clerk				
Employee Services	536,528	527,124	598,183	638,030
Other Services	140,333	114,176	117,769	138,851
Materials and Supplies	1,752	1,208	20,535	41,035
Other Expenses	2,936	3,126	19,600	22,500
Total	681,549	645,634	756,087	840,416
City Auditor				
Employee Services	62,172	448	-	-
Other Services	126,690	938,408	987,388	716,274
Materials and Supplies	(110)	-	-	-
Other Expenses	1,679	-	-	-
Total	190,431	938,856	987,388	716,274

Chief Financial Officer

Budget

- Forecast revenue & expenditures
- Review budget requests
- Prepare budget documents
- Monitor and report revenue/ expenditures
- Maintain position control
- Coordinate Capital Projects Plan
- Coordinate Fee Schedule
- Monitor and analyze budgets
- Manage budget/financial projects
- Perform research relative to budgets
- Perform special projects
- Long Range Financial Plan

Finance & Accounting Operations

Finance

- Prepare annual audited financial statements
- Citywide external audit support
- Prepare fiscal analysis
- Process State Mandate reimbursements
- Provide financial management

Accounting

- Maintain accounting records for all City funds
- Payroll processing and tax reporting
- Payroll tax filings
- Disbursement to vendors
- Administer indirect cost plan
- Provide accounting support

Purchasing

- Provide centralized purchasing services
- Disposal of surplus property
- Manage equipment acquisition/ replacement
- Manage central stores
- Administer City credit card programs
- Manage procurement policies/ procedures
- Operate central mail room/bulk mail service
- Manage citywide reprographic services

Administration

- Manage City's fiscal policies
- Provide long term financial planning assistance/control
- Manage department budget
- Conduct administrative hearings
- Provide program analysis/review
- Manage department web content
- Provides support for special projects

Debt/Investments/Treasury Management

- Administer debt management program
  - Capital project funding
  - Tax-exempt financing
  - Land secured financing
  - Acquisition provisions
  - Tax Exempt Bond Hearing
  - Continuing disclosure
  - Protect/enhance City's credit rating
- Manage cash/investment portfolio
- Banking contract management/ reconciliations

Revenue Services

Revenue/ Collections

- Record, receipt and deposit funds
- Bill and/or process:
  - Business license taxes
  - Fire inspection fees
  - Transient Occupancy Tax/ TBID assessments
  - Business improvement district taxes
  - Miscellaneous fees, charges and permits
- Provide centralized cashier services
- Collect delinquent accounts
- Perform revenue audits
- Provide tax compliance enforcement
- Provide revenue contract management

Utility Billing

- City Utility Billing - Water/Sewer/ Storm /Solid Waste
- Maintain/update utility accounts
- Collect delinquent utility accounts
- Investigate/resolve fraudulent acquisition of utility services
- Provide customer service
- Coordinate billing

ADMINISTRATIVE SERVICES DEPARTMENT

ADMINISTRATIVE SERVICES DEPARTMENT

MISSION STATEMENT

To provide financial, administrative and technical support to residents, business partners, decision makers and other City departments; and to safeguard and facilitate the optimal use of City resources for strategic financial planning.

Budget at a Glance:

Total Expenditures	$5,563,968
Revenues	$719,902
Total Net Cost	$4,844,066
Total Staff	79

DEPARTMENT DESCRIPTION

The Administrative Services Department serves as a trusted, respected advisor providing vital systems and services administered through five divisions: Administration, Budget, Financial and Accounting Operations, Treasury, and Revenue and Collection Services (including Utility Billing).

Administration Division directs the activities of the Administrative Services Department, which includes monitoring revenue, billing, collections, investments, audits, disbursement of funds; reporting on accounting and financial activities; processing City payroll; coordinating purchasing activities; and managing long-term debt.

Budget Division is responsible for the development and monitoring of the City's annual budget. Throughout the fiscal year, the division provides assistance to City management and departments by analyzing and evaluating financial performance and budget projections. Budget Division also coordinates financial planning and management, reports financial outcomes as compared to budgets, monitors citywide budgets including capital, fees, and revenues. This division maintains the citywide long range financial plan and position control for all departments.

Financial and Accounting Operations Division is responsible for citywide procurement, finance, and accounting operations as follows:

- Purchasing is responsible for the procurement of all supplies and services necessary for the operation of City departments. Purchasing includes centralized printing and high volume reprographic and mail services to departments.
- Finance provides financial services to all City departments and stakeholders. They are responsible for the recording and reporting of financial transactions; reporting financial positions in accordance with generally accepted accounting principles, and the preparation of the Comprehensive Annual Financial Report (CAFR) and other financial reports.
- Accounting operation services include payroll processing for over 1,500 employees, payroll tax compliance, employee benefit reporting for retirement systems, and accounts payable.

Treasury Division manages the City's pooled investment portfolio and forty-three debt issues which total approximately $1.0 billion. Services include investment management of the cash and investment portfolio of over $300 million, investor relations, market disclosures, and financing/refinancing programs.

Revenue Services Division is responsible for City-wide revenue services as follows:

- Customer Services Unit is responsible for providing customer service for 112,000 accounts at the counter and over the phone. There are 55,000 City of Stockton utility accounts for water, sewer, storm water, and solid waste charges. The unit also assists 40,000 sewer, storm water and solid waste customers in the California Water Service Company serviceable area. In addition to billing customers, the Customer Services Unit also provides assistance for over 17,000 business license tax accounts.
- Revenue Operations Unit is comprised of multiple billing functions, treasury, and business license processing. It is responsible for the enforcement and audit of business license tax, hotel/motel tax, utility user's tax, improvement district assessments, and other fees and charges owed to the City. Other responsibilities include; accurate recording, reconciliations, receipting, control, and deposit of all monies received by City departments.
- Collection, Compliance & Revenue Reporting Unit is responsible for the recovery of City Revenue generated from delinquent; utility billings, business licenses, transient occupancy tax, utility user tax and miscellaneous accounts receivables. It promotes compliance through the audit of Business License tax, Transient Occupancy Tax and Utility User's Tax. The unit also manages uncollectible accounts to outside collection agencies for collections and provides revenue reporting functions such as cash collections and deposits, quarterly receivables and write offs.

KEY CONSIDERATIONS

Administrative Services Department continues with its reorganization efforts which are intended to improve operational efficiencies, internal controls, staffing capacity and to address City Council strategic priorities in the areas of organizational development and fiscal sustainability. Over the last three years, the department has filled key division manager vacancies and each of the divisions has started to fill vacancies including the recruitment and hiring of two Senior Accountants and a Payroll Supervisor. The department has modified positions to be better able to serve the City efficiently and will continue to recruit and fill vacancies. In addition, a support position has been added to the FY 2015-16 Annual Budget to begin to address gaps in administrative operations and a treasury analyst to provide redundancy in treasury functions.

This department provided significant support for the chapter 9 process including submittal of supporting documentation for the City's declaration of cash insolvency to the Bankruptcy Court and implementation of creditor agreements from the approved plan of adjustment. The department provides ongoing monitoring of the long range financial plan.

Operationally, the finance division has been focused on completion and timely delivery of the City's year-end financial statements, Comprehensive Audited Financial Report (CAFR). The FY 2012-13 and FY 2013-14 CAFRs were delivered, with clean audit opinions and relatively minor adjustments. The City is currently caught up with its annual financial reporting and anticipates being on a normal CAFR schedule.

In addition, extensive efforts are being made to address audits and resolve audit findings which require collaboration with all departments and timely accounting reporting. As of the March 2015 audit committee meeting, 314 audit findings were reported from 36 audits and risk assessments dating back to 2002, of which more than half have been closed. Audits are expected to continue and significant City time and resources will be necessary to complete this process.

The department continues to evaluate and improve processes and to implement best practices in functional areas such as procurement, contract administration, payroll and accounting. An external consultant has been hired to assess, report, and provide procurement, contract and purchasing best practices. Last year's budget identified this project as mission critical to address the Council strategic priority of fiscal sustainability. The FY 2015-16 Annual Budget includes three new positions for the Purchasing Division as recommended by the resulting Procurement Report. These positions will achieve savings through procurement reengineering. A future recommendation will be submitted to Council to appropriate funds for the position costs and for costs savings from the resulting reengineering savings plan.

The City Council has approved the return of the utility billing process, previously provided by a third party contractor, to City operations.

The FY 2015-16 Annual Budget includes seven utility billing positions and operating costs to provide in house processing of all utility bills for the City. Although these positions report to the Revenue Services Division, the funding is provided by those departments that benefits from the service, Municipal Utilities Department and Public Works, Solid Waste. Council approved transition of utility billing services through resolution # 2015-01-13-1207. These services were previously provided by CalWater who terminated the service for FY 2015-16.

Prior strategic initiatives have been completed including business analysis of City funds and programs, internal control risk assessment, audits, maximizing local allocation of county tax pool receipts and tax revenue tracking. The two remaining initiatives are the budget monitoring and business license ordinance; continued effort is underway with a partially completed budget monitoring while the business license ordinance update will remain on hold.

The Budget Division continues its work to fully institutionalize the Long-Range Financial Plan per the City Council strategic priority of fiscal sustainability.

Great effort is being made to provide regular quarterly financial reports to City Council, Committees, and Commissions including Measures A, and W committees, in a timely manner. Staffing shortages and competing demands continue to impact service delivery. The FY 2015-16 focus will be on achieving a normalized and efficient operation.

Administrative Services
General Fund - 010
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Current Budget	FY 2015-16 Proposed Budget
Total Administrative Services Department				
Employee Services	$ 2,200,227	$ 2,264,483	$ 3,352,352	$ 3,506,998
Other Services	856,877	954,194	1,292,199	1,249,035
Materials and Supplies	44,058	56,168	56,401	59,550
Other Expenses	20,504	25,962	39,500	44,700
Total	$ 3,121,666	$ 3,300,807	$ 4,740,452	$ 4,860,283
Administration				
Employee Services	330,905	353,943	485,030	428,943
Other Services	191,336	245,113	217,816	218,663
Materials and Supplies	7,183	6,168	6,700	6,700
Other Expenses	11,054	17,063	10,000	11,800
Total	540,478	622,287	719,546	666,106
Budget				
Employee Services	262,505	324,392	444,230	471,007
Other Services	92,881	76,427	125,258	104,356
Materials and Supplies	3,569	2,170	5,000	5,000
Other Expenses	740	343	6,500	6,500
Total	359,695	403,332	580,988	586,863
Financial Services				
Employee Services	611,754	574,487	1,069,420	1,274,326
Other Services	291,118	333,564	405,148	364,289
Materials and Supplies	14,165	24,373	13,800	13,800
Other Expenses	5,597	3,759	9,300	12,100
Total	922,634	936,183	1,497,668	1,664,515
Treasury				
Employee Services	818,499	783,114	1,117,257	1,056,358
Other Services	200,673	209,005	251,115	253,406
Materials and Supplies	14,107	18,180	16,250	16,250
Other Expenses	349	711	7,200	7,200
Total	1,033,628	1,011,010	1,391,822	1,333,214
Purchasing				
Employee Services	176,564	228,547	236,415	276,364
Other Services	80,869	90,085	292,862	308,321
Materials and Supplies	5,034	5,277	14,651	17,800
Other Expenses	2,764	4,086	6,500	7,100
Total	265,231	327,995	550,428	609,585

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

Human Resources Director

- Labor negotiations
- Organizational development
- Citywide policy development

Benefits

- Health Benefits Administration
  - Medical
  - Dental
  - Vision
  - Medicare coordination
  - Consolidated Omnibus Budget Reconciliation Act (COBRA)
  - Healthcare Reform Compliance
- Retirement
  - California Public Employees' Retirement System (CalPERS)
  - Deferred Compensation
  - Public Agency Retirement Services (PARS)
- Ancillary Benefits
  - Life Insurance
  - Accidental Death and Dismemberment
  - Long Term Disability
  - Voluntary Insurance Product
  - State Disability Insurance
- Leave Entitlements
  - Family Medical Leave Act
  - California Rights Act
  - Pregnancy Disability Act
  - Military Leave coordination
  - Catastrophic Leave Donation Program
- Miscellaneous
  - Unemployment
  - Flexible Spending Accounts
  - Exit interviews

Risk Services

- City property insurance program
- City workers' compensation program
- Self-insurance tort liability program
- Third party recovery program
- Safety/Occupational Safety and Health Administration (OSHA) Program
- Insurance certificates
- Americans with Disabilities Act (ADA) Coordinator
- City Driving Program/ Department of Transportation (DOT)
- Conduct city onsite safety inspections
- Record and analyze risk data statistics
- City insurance policies
- Risk policies and procedures
- Special events advisory
- Office of Emergency Services (OES) Program Advisory

Workforce Planning

- Civil Service Commission
  - Agenda preparation
  - Rules formulation
- Equal Employment Commission
  - Equal Employment Plan
- Training & organizational development
  - Staff development
  - Needs assessment
- Recruitment/promotions
  - Classification of eligible employees
  - Pre-employment processing
  - New employee orientation
  - Internship program
  - Job Fairs
- Employee Services
  - Maintenance of classification plan
  - Classification and equity studies
  - Employee performance evaluations
  - Employee file maintenance
  - Certification of eligible lists
  - Establish and maintain seniority lists
  - Maintenance of layoff reemployment list
  - Placement assistance
- Position Control
- Employee Transportation
  - Ride-Share Program
  - Spare-the-Air Program
- Temporary Agency Contracts

Employee/Labor Relations

- Employee Relations
  - Labor negotiations
  - Memorandum of Understanding (MOU) administration
  - Grievance resolution
  - Disciplinary action
  - Equal Employment Opportunity (EEO)/ Department of Fair Employment and Housing (DFEH) complaints
  - Employee investigations
- Civil Service Commission
  - Policy advice
  - Disciplinary appeals

HUMAN RESOURCES DEPARTMENT

HUMAN RESOURCES DEPARTMENT

MISSION STATEMENT

Human Resources is a cohesive, collaborative team of professionals dedicated to attracting, recruiting, hiring and developing a qualified diverse workforce. Human Resources provides quality and innovative customer driven services and programs to support organizational goals, and to create a healthy and positive work environment for City employees to deliver high quality service to the citizens of Stockton.

Budget at a Glance:

Total Expenditures	
General Fund	$2,347,851
Benefit Programs	$87,800,130
Total Revenues	$90,623,392
Total Net Revenue	$475,411
Total Staff	30

DEPARTMENT DESCRIPTION

The Human Resources Department consists of four divisions: Workforce Planning and Training, Employee/Labor Relations, Risk Management Services, and Benefits Administration.

The Workforce Planning and Training Division assists City departments with refinements of organizational structures to maximize efficiency and provide equal employment opportunities, by hiring, retaining and developing a skilled, diverse and efficient workforce for the City. The City strives to retain employees by providing training tools and skills needed to be successful in their current jobs and assist with growth and development for upward mobility within the City.

The Employee/Labor Relations Division develops, negotiates, implements, and administers policies, procedures and labor agreements that support and promote workplace diversity, fairness and equality for City employees. This division provides counseling and advisement on labor relations and human resources matters, provide assistance in the timely resolution of grievances, complaints and other personnel related matters.

The Risk Management Services Division protects the City's resources by working proactively to limit liability exposures and by providing cost effective risk management programs, such as employee safety and workers' compensation, and contract review and insurance monitoring. The division also purchases insurance to protect City property and liability, and works to recover General Fund monies from third parties for damages.

The Benefits Administration Division assists in providing and coordinating all aspects of employees' benefit compensation packages. This includes, but is not limited to, health insurance, retirement services, leave entitlements, employee assistance program, flexible spending accounts, life insurance, and long term disability. In addition to assisting current employees, this division provides comprehensive services to retirees and dependents.

KEY CONSIDERATIONS

In an effort to improve the City's fiscal condition, Human Resources has implemented benefit modifications, improved risk management, and renegotiated labor contracts. In addition, the department assists City departments in organizational restructuring due to reduced staffing levels and to implement operating efficiencies.

The City's health plans are designed to attract and retain a quality workforce, protect and promote healthy living, and fall within financially sustainable parameters. The City's self-funded medical plan rates are increasing by slightly less than 10% in FY 2015-16 Annual Budget. Rate increases to the self-funded plan are attributable to medical and prescription utilization trends, the effects of anti-selection of the self-funded plan as enrollment declines, and mandated benefit increases and fee requirements due to the Affordable Care Act (ACA). The department continues to work with the City's benefits consultant to evaluate fully insured healthcare plan options. Evaluation of health plan options and plan strategies that create stable, sustainable, and competitive benefits options will continue to be developed. The department continues to ensure compliance with all mandates under ACA.

Workers' Compensation claims and costs have not stabilized to date. The City has realized several catastrophic injuries and long-term disability cases, some concluding in Industrial Disability Retirements (IDRs) for both miscellaneous and safety employees. The City continues to report and meet our GASB-10 requirements at a 70% confidence level based on the City's actuary's recommendation.

Proper funding and reserve levels are being established for the General Liability and Workers' Compensation funds. The department has formulated recommendations based on best practices for allocating premium rates to achieve appropriate funding levels. Elements of these recommendations will be phased in as the fiscal situation becomes more stable.

The training budget in FY 2014-15 Annual Budget will be underspent due to staffing limitations. Funding for the Leadership Program will be restored in the FY 2015-16 Annual Budget and efforts to implement this program will be a high priority for the department. The Leadership Academy sessions are now scheduled in September and October of 2015 and meet the Council strategic priorities for organizational development. Funding has been allocated to improve training and professional development opportunities for staff in all City departments. Training and staff development are areas that were reduced in all departments during the City's fiscal crisis.

A new full-time position is recommended to support the strategic initiative of organizational development and will provide support with labor negotiations and internal service funds. The position will add capacity and improve compliance with internal control audit findings and recommendations. The department will continue to be challenged with timely filling of the many vacant positions in the City, however, priority is given to those associated with the Police, Fire, Office of Violence Prevention, and Municipal Utilities.

Human Resources
General Fund - 010
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Current Budget	FY 2015-16 Proposed Budget
Total Human Resources Department				
Employee Services	$ 951,845	$ 995,949	$ 1,290,045	$ 1,341,921
Other Services	318,098	351,397	846,738	662,353
Materials and Supplies	15,985	25,745	19,429	19,311
Other Expenses	32,419	49,975	158,446	324,266
Capital Outlay	-	7,327	-	-
Total	$ 1,318,347	$ 1,430,393	$ 2,314,658	$ 2,347,851
Workforce Planning				
Employee Services	446,697	438,035	559,842	347,113
Other Services	270,833	270,022	535,943	352,804
Materials and Supplies	10,873	13,323	11,429	11,311
Other Expenses	1,347	5,036	12,506	12,006
Capital Outlay	-	7,327	-	-
Total	729,750	733,743	1,119,720	723,234
Employee Relations				
Employee Services	505,148	557,914	730,203	994,808
Other Services	47,265	81,375	310,795	309,549
Materials and Supplies	5,112	12,422	8,000	8,000
Other Expenses	31,072	44,939	145,940	312,260
Total	588,597	696,650	1,194,938	1,624,617

Information Technology Director

Administration

- Manage IT business operations
- Manage contracts/ maintenance agreements
- Manage department budget
- Administer internal service funds
- Provide employee services
- Provide procurement services
- Provide long-term financial planning
- Prepare audit response
- Grant management

Client Services

- Maintain and replace computers
- Provide help desk and support
- Provide computer related training
- Manage phone end user support
- Manage equipment acquisition/ replacement
- Dispose of surplus IT equipment

Infrastructure

- Provide network and software support
- Manage network security
- Mange telecommunications and citywide radio infrastructure

Applications Development and Support

- Maintain City web and intranet site
- Maintain Library web site
- Develop small scale applications
- Maintain and update geographic information system
- Support police and fire dispatching and records management systems
- Maintain legacy systems

Security

- Set security policies
- Review projects to meet security requirements
- Enforce policies and audit systems

Enterprise Portfolio Management Service

- Project management process and tools
- Project consultation and training
- Documentation and archiving
- Project oversight

Enterprise Architect

- Manage system interfaces
- Review and manage upgrade paths
- Administer testing plans
- Plan system replacements

INFORMATION TECHNOLOGY

INFORMATION TECHNOLOGY DEPARTMENT

MISSION STATEMENT

A focus on business solutions, service reliability, innovations, and customer satisfaction.

Budget at a Glance:

Total Expenditures	$15,924,844
Total Revenues	$15,218,636
Total Net Cost	$706,208
Total Staff	42

DEPARTMENT DESCRIPTION

The Information Technology Department is responsible for providing leadership and vision for integrating City Council, City Manager, and departmental goals into a citywide information technology (IT) strategy; providing flexible, cost-effective IT enterprise business systems for the City; providing reliable and secure data center services and support for citywide IT systems; providing wide and local area network design and support, including network monitoring and security; providing support for internet and intranet services as well as desktop support services; providing support for citywide telecommunications; and partnering with departments to develop technology solutions and provide project management process and tools.

The IT Department is comprised of seven service areas: Administration, Client Services, Security, Infrastructure, Applications, Enterprise Architect, and Enterprise Portfolio Management Office.

Administration: directs the activities of the IT Department, including managing business operations, department budget, financial planning, contracts and maintenance agreements, procurements, and employee services.

Client Services: directs the delivery of standard computer purchases, repairs, replacements and services to departments and provides support for computer hardware, software, and technology solutions as well as providing computer related training for staff.

Security: sets security policies and reviews projects to ensure security requirements are met, enforces policies and audits systems. This service area also addresses eDiscovery requests.

Infrastructure: provides a reliable and secure enterprise wide network computing infrastructure, telecommunication, and manages the citywide radio infrastructure.

Applications Development and Support: supports home grown, custom and third party applications. This service area also supports web applications and develops in-house solutions.

Enterprise Architect: supports the overall strategy to provide enterprise business systems. This service area provides system interface management, integrations, replacement planning, and testing.

Enterprise Portfolio Management: partners with departments to develop technology solutions based upon business needs and facilitates all phases of the information technology governance

process, and provides guidance and oversight of project management processes; tools; project consultation and training; documentation and archiving.

KEY CONSIDERATIONS

On August 26, 2014, the City Council adopted Ordinance 2014-08-26-1211 which established the Information Technology Department effective September 25, 2014. This action was taken as part of the rebuilding of city services, following a period of extreme financial hardship. The City Council identified improved technology as one of its priorities. Investment in technology is a strategic priority for all departments. The lack of investment in emergency communication, financial systems and computer networks has led to inefficient workflow, equipment failures, lack of modern controls and limited capabilities. Major technology initiatives for FY 2015-16 include the following:

- **Changes to Newer Technology Eco System**
  Upgrades to the basic tools for communication cannot be delayed further. Outdated email, file management, and security functionality is a constant reminder of our technology needs. By replacing outdated technology with a new eco system, Information Technology will service customers' needs in an improved fashion. This is a strategic move towards long term priorities.

- **Telephone Equipment**
  The Telephone Equipment internal service fund supports Voice over Internet Protocol (VoIP) and Centrex phone systems, data lines, and telecommunication support services for the entire city. The VoIP phone system lease program expired in 2015, and the City is looking at options for a cloud-based system.

- **Develop Plan to Modernize Radio System**
  A plan to modernize the radio system is being developed. Mobile and portable radios that are near end-of-life and cannot be used on the County's trunked radio system need to be replaced. The majority of the current radio inventory is outdated, and with many of the parts necessary for repair being unavailable. Continued use of this equipment will jeopardize public safety communications and essential services. Radios which are functional will continue to be included in the annual radio maintenance and support contract.

- **Upgrade Fire Radios Dispatch Console**
  The Fire Department dispatches for two Fire agencies that migrate to a different system around August 2015. Dispatch consoles need to be replaced to support dispatch functions for these agencies. Radio system needs for the Fire Department will focus on county-wide emergency communications and interoperability.

- **Upgrade CAD/RMS system**
  Current system is at the end of its useful life and technical support will be ending at the end of 2016. Investing in a system upgrade and implementing the system in approximately 12 months will enable the Police Department to comply with Department of Justice requirements.

- **Replace Various Technology Equipment**
  Begin addressing backlog of technology equipment that is beyond its useful life. Significant funding for replacement of desktop computers, printers, laptops, and other office technology equipment used throughout City departments is budgeted to begin this multi-year effort.

- **Replace Help Desk system**
  Currently our incident tracking system, does not meet the basic customer service needs of our employees. The new system will allow IT to manage, record, and report on the services provided. It will enable automation of service requests, management and control of changes to our technology environment, automation of business workflows and escalations, and provide performance measures contributing to future process improvements.

- **GIS Technology Road Map Projects**
  Replacement of the City's legacy LandMaster application with an online product using Google mapping services will continue. This will create efficiencies for staff supporting mapping services. It will also enable citizens to acquire better geographic information directly through the City web site. Acquisition of high resolution elevation data for the GIS system will allow for improved planning for emergency response and building permits.

- **Restructure City Copier Management**
  The citywide management of copiers has been consolidated under IT to enable a reduction in digital output devices (printers and copiers) and possibly a reduction of single function items such as stand-alone fax machines, network printers or local printers.

Consolidation of functionality will lead to reduced overall support costs for digital output services. IT will be able to evaluate and determine the best methodology to acquire and support copiers, as well as plan for an appropriate, cost effective replacement cycle.

Information Technology
Internal Service Funds
FY 2015-16 Proposed Budget

	Computer Equipment 502	Radio Equipment 503	Telephone Equipment 504	Internal Service Total
	See Page N-14	*See Page N-17*	*See Page N-19*	
Beginning Available Balance	**$ 2,193,425**	**$ 727,888**	**$ 1,147,650**	**$ 4,068,963**
Revenues				
Charge for Services				
Police	5,339,813	953,219	489,458	6,782,490
Fire	771,719	479,140	75,562	1,326,421
Other General Fund	3,813,548	-	244,379	4,057,927
Other Funds	1,242,217	112,402	642,179	1,996,798
	11,167,297	1,544,761	1,451,578	14,163,636
Refunds & Reimbursements	15,000	-	-	15,000
Investment Interest	-	-	5,000	5,000
	11,182,297	**1,544,761**	**1,456,578**	**14,183,636**
Expenditures				
General & Administrative	1,796,799	-	-	1,796,799
Operations & Maintenance	6,702,453	931,506	949,818	8,583,777
Equipment Replacements	4,411,238	618,030	515,000	5,544,268
Debt Service	-	-	-	-
	12,910,490	**1,549,536**	**1,464,818**	**15,924,844**
				-
Transfers				
Transfer In	1,035,000	-	-	1,035,000
Transfer Out	-	-	-	-
	1,035,000	**-**	**-**	**1,035,000**
Net Annual Activity	**(693,193)**	**(4,775)**	**(8,240)**	**(706,208)**
Ending Available Balance	**$ 1,500,232**	**$ 723,113**	**$ 1,139,410**	**$ 3,362,755**
	-	-	-	-

Revenues	$ 14,183,636
Transfers	1,035,000
Total Sources	$ 15,218,636
Expenditures	$ 15,924,844
Transfers	-
Total Appropriations	$ 15,924,844

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

NON-DEPARTMENTAL

MISSION STATEMENT

To provide for citywide General Fund expenses not solely related to one department. Functions include: reporting, securing and providing technical assistance for grant funding from state, local and federal agencies; gang prevention and intervention; providing timely, accurate, and complete information that is readily accessible to the public, via print, web-based and broadcast mediums, about City services, events, issues and actions; responding to public inquiries and requests for public information; and reaching out to the community to encourage public participation in local government.

Budget at a Glance:

Total Expenditures	$36,972,306
Total Revenues	$1,420,567
Total Net Cost	$35,551,739
Total Staff	17

DEPARTMENT DESCRIPTION

Non-Departmental is a funding source category for functions within the City Manager's Office that have citywide impact and are not directly attributable to any single department. Programs funded, in whole or part, through Non-Departmental, include: Channel 97, Grants Management, Office of Violence Prevention, Labor Litigation, Communications and Public Relations. Non-Departmental funds are also used to pay for expenses and costs related to receipt of tax revenues from other agencies, general elections costs, advertising and outreach for the City of Stockton, coordination and oversight of outreach programs in the Office of Violence Prevention, contracts for legislative advocacy, and dues to the California League of Cities. Also contained in the Non-Departmental section of the document are three other categories of funding that are citywide in nature. These are:

- Debt service payments, which under the Plan of Adjustment are limited to payments on the Stuart Eberhardt Building (SEB), the Civic Auditorium HVAC lease and a small amount of staff time
- Transfers for Program Support for Other Funds (e.g. Capital Improvement Fund, Development Services, Golf, Entertainment Venues, Library, Recreation, etc.)
- Contingency Reserve of $2 million to cover unexpected expenditures or emergencies

Non-Departmental results are measured by grants obtained, successful prevention outreach, intervention measures implemented, successful legislative advocacy efforts, public outreach, and implementation of outreach mediums and tools.

KEY CONSIDERATIONS

As the City of Stockton begins its financial and economic recovery, outside funding sources remain limited, resulting in a continued need for the functions provided by Non-Departmental funding. Grant funding opportunities are scarce and available grants have more stringent requirements and qualifications, requiring additional time and resources for grant research and application processing.

NON-DEPARTMENTAL

A significant change to the Non-Departmental budget began in the current year and continues next year with a large increase in the funding of the newly created Office of Violence Prevention from Measure A funding in support of the Marshall Plan. FY 2014-15 saw a slower than expected build-up in staff expenditures. This is anticipated to be significantly accelerated in the coming year. Additional funding has been made available in the FY 2015-16 Annual Budget to assist in youth outreach which is a Council strategic priority. There will also be a heightened focus on obtaining grant funding associated with the Office of Violence Prevention.

The City needs to work with employees, citizens, visitors, and ultimately employers that may wish to locate their businesses here to continue to move forward. As the City implements the bankruptcy Plan of Adjustment, community outreach and strategic media relations will play a pivotal role in moving forward with our recovery. It is the right time to work with an expert to develop a strategy to improve Stockton's image from the inside out. In support of the Council's public relations strategic priority, additional funding has been provided to hire a consultant to assist the City in developing a comprehensive marketing and image report. Community and employee engagement has remained critically important as the City has progressed through the Chapter 9 bankruptcy process. To continue this engagement, one-time mission critical expenditures related to youth employment opportunities, a mobile city hall concept and organizational development efforts such as employee recognition are funded in the budget.

Non-Departmental
General Fund - 010
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Current Budget	FY 2015-16 Proposed Budget
Total Non-Departmental				
Employee Services	$ 544,419	$ 601,650	$ (2,272,024)	$ 56,710
Other Services	9,433,874	2,564,147	6,061,135	6,064,317
Materials and Supplies	20,252	28,936	88,498	56,447
Other Expenses	(3,169,607)	(931,023)	1,133,479	1,164,380
Capital Outlay	250,000	-	60,000	100,000
Transfers	12,544,870	14,633,984	23,316,973	21,751,273
Total	$ 19,623,808	$ 16,897,694	$ 28,388,061	$ 29,193,127
Office of Violence Prevention				
Employee Services	138,546	233,654	178,394	289,576
Other Services	46,415	88,039	176,436	220,871
Materials and Supplies	20,039	13,611	20,273	15,822
Other Expenses	65	202	1,700	3,000
Total	205,065	335,506	376,803	529,269
Marshall Plan - Office of Violence Prevention				
Employee Services	-	-	524,555	600,337
Other Services	-	-	140,531	198,586
Materials and Supplies	-	-	67,100	39,500
Other Expenses	-	-	399	2,000
Capital Outlay	-	-	60,000	-
Total	-	-	792,585	840,423
Tax Collection & Election				
Employee Services	-	-	-	-
Other Services	1,586,498	1,708,806	2,559,566	2,427,700
Other Expenses	383,410	381,785	422,000	420,000
Total	1,969,908	2,090,591	2,981,566	2,847,700
Labor Litigation/AB506/Chapter 9 Legal*				
Employee Services	5,672	-	-	-
Other Services	7,178,156	320,639	2,000,000	2,000,000
Materials and Supplies	-	-	-	-
Other Expenses	(2,200,216)	-	-	-
Capital Outlay	250,000	-	-	-
Total	5,233,612	320,639	2,000,000	2,000,000
Other Administration				
Employee Services	400,201	367,996	(2,974,973)	(833,203)
Other Services	622,805	446,663	1,184,602	1,217,160
Materials and Supplies	213	15,325	1,125	1,125
Other Expenses	(1,352,866)	(1,313,010)	(1,290,620)	(1,260,620)
Capital Outlay	-	-	-	100,000
Total	(329,647)	(483,026)	(3,079,866)	(775,538)

Non-Departmental
General Fund - 010
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Current Budget	FY 2015-16 Proposed Budget
Debt Service				
Transfer Out - Debt Service - 201				
MUD Jarvis Settlement	-	-	-	-
General Fund	-	-	-	-
Parking Bond (SEB)	835,865	908,167	912,194	908,494
Pension Obligation Bond	-	-	-	-
PFF 2009 Bond	-	-	-	-
Marina Towers Settlement	-	-	-	-
Main Hotel Loan Payment	-	-	-	-
Civic Aud. HVAC Lease	-	248,779	248,779	248,779
Debt Administration	142,033	298,059	250,000	265,000
Total	977,898	1,455,005	1,410,973	1,422,273
Program Support for Other Funds				
Transfers				
Capital Improvement - 301	575,000	1,290,000	2,775,000	5,485,000
Development Services - 048	1,000,000	1,000,000	1,000,000	1,000,000
Downtown Marina - 460	47,299	160,000	215,000	215,000
Entertainment Venues - 086	2,637,350	2,920,094	3,100,000	3,445,000
Golf - 481	502,000	450,000	350,000	550,000
Grant Match - 025	2,481	64,423	400,000	400,000
Information Technology ISF - 502	-	-	5,236,000	1,035,000
Library - 041	3,907,000	3,999,000	4,275,000	4,414,000
PFF Administration - 999	25,000	-	-	-
Radio ISF - 503	-	-	1,000,000	-
Recreation - 044	2,340,000	2,845,000	3,105,000	3,560,000
RDA Successor Agency - 633	530,842	450,462	450,000	225,000
Total	11,566,972	13,178,979	21,906,000	20,329,000
Contingency				
Employee Services	-	-	-	-
Other Services	-	-	-	-
Materials and Supplies	-	-	-	-
Other Expenses	-	-	2,000,000	2,000,000
Transfer	-	-	-	-
Total	-	-	2,000,000	2,000,000

* Effective 7/1/2013 Chapter 9 costs were accounted for in a separate fund. See page K-39.

BANKRUPTCY AND SUSTAINABILITY FUND (012)

History

- After a lengthy and expensive battle with the City's creditors in FY 2012-13, including following the provisions of State law (AB506) which had to proceed any bankruptcy application, and a decision by the bankruptcy court affirming the City's eligibility for bankruptcy protection in March 2013, the Bankruptcy Fund was established in FY 2013-14 to track costs associated with the City's bankruptcy and AB506 process, including legal fees, certain settlements, and bankruptcy project management.
- The fund continues to be used to maintain the separation of resources and costs of bankruptcy activities from other funds so that tracking of bankruptcy expenditures is more transparent.
- The Bankruptcy Fund is primarily funded with the available general fund balance that the City Council committed towards bankruptcy costs. To date $5.6 million from the fiscal year ending June 30, 2012, $13.6 million from the fiscal year ending June 30, 2013 and $16.6 million from the fiscal year ending June 30, 2014 have been committed to support bankruptcy expenditures. A portion of costs are allocated to other City funds.
- These resources are dedicated to implementing the approved Plan of Adjustment (or bankruptcy exit plan). The Plan of Adjustment is intended to bring the City's debts in line with our resources, both now and over time.

FY 2014-15 Events

- Throughout 2014, the City faced a legal challenge from Franklin Funds and continued to finalize agreements with other creditors. In October 2014, the bankruptcy court ruled that the City's Plan of Adjustment would be confirmed. In late February of 2015, the City implemented the Plan of Adjustment under the protection of Chapter 9 bankruptcy.
- The City's Bankruptcy Fund will pay out approximately $10.9 million to creditors in FY 2014-15 for settlements approved in the Plan of Adjustment.
- Bankruptcy and AB506 costs exceeded $17.9 million (excluding projected settlement costs) by the end of FY 2013-14. Bankruptcy administration and legal costs for FY 2014-15 are projected to be approximately $3.9 million. Although a significant cost, the savings achieved through the Chapter 9 process are projected to be over $1.1 billion through FY 2040-41. The bankruptcy expense was a necessary investment in the City's future financial solvency.

FY 2015-16 Budget Changes

- The City anticipates that Franklin Funds will continue to pursue the limited legal avenues available to appeal the court's approval of the City's Plan of Adjustment.
- Future contribution to this fund from the General Fund are not planned at this time The remaining resources in this Bankruptcy and Sustainability Fund will be used to cover costs for project management, litigation and negotiations with our creditors as needed for the appeal process, with remaining money available to fund projects vital to the City's long term sustainability.

Administration and Support
Bankruptcy & Sustainability Fund - 012
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
	General Fund			
Beginning Available Balance	**$ 6,791,547**	**$ 19,322,287**	**$ 30,097,268**	**$ 18,022,866**
Revenues				
Chapter 9 Funding	3,682,504	-	-	-
	3,682,504	**-**	**-**	**-**
Expenditures				
Chapter 9 Administration & Legal	6,825,684	7,680,714	3,880,163	1,200,000
Cost Reimbursed from Other Funds	(2,201,632)	(2,722,830)	(1,225,000)	(370,794)
Special Election	-	627,558	-	-
Settlements	-	241,373	10,897,587	-
Settlement Reimbursed from Other Funds	-		(1,978,348)	-
Capital Projects	195,331	22,324	-	-
	4,819,383	**5,849,139**	**11,574,402**	**829,206**
Transfers				
Transfer In - General Fund	13,667,619	16,624,120	-	-
Transfer Out - Capital Fund				(4,500,000)
Transfer Out - Parking Authority	-	-	(500,000)	(1,000,000)
	13,667,619	**16,624,120**	**(500,000)**	**(5,500,000)**
Net Annual Activity	**12,530,740**	**10,774,981**	**(12,074,402)**	**(6,329,206)**
Ending Available Balance	**$ 19,322,287**	**$ 30,097,268**	**$ 18,022,866**	**$ 11,693,660**

Available Balance Calculation

Cash & interest receivable	$ 31,770,215
Accounts payable	(1,672,947)
Encumbrances	-
Ending Available Balance	$ 30,097,268

Partial list of other unmet needs and fund deficits (estimates):

Unfunded Capital Improvement Projects	$ 584,000,000
Workers' Compensation fund balance deficit	37,404,000
General Liability Insurance fund balance deficit	964,000
Police Public Facility Fee fund balance deficit	1,199,000
Fire Public Facility Fee fund balance deficit	2,229,000
Recreation Centers Public Facility Fee fund balance deficit	3,689,000
Totals	$ 629,485,000

OFFICE OF VIOLENCE PREVENTION / PEACEKEEPERS

History

- The Peacekeeper Program was initiated in 1998 in an effort to curb gang homicide and violent crime by connecting at-risk youth with community services, diffusing conflicts that lead to gang violence and working with institutions that are critical to youth development. This effort is accomplished by outreach workers that work in collaboration with governmental, community-based and faith-based organizations. Outreach Workers are assigned to work one-on-one with individuals at highest risk with the backdrop of this support network. The program has been a highly acclaimed collaborative project.
- Despite the outstanding accomplishments of the Peacekeeper Program, the City of Stockton has faced the challenge of addressing generational violent crime in a broken criminal justice system. In an effort to further address gang homicide and violent crime, the City of Stockton included in the Marshall Plan a focus on violence prevention and intervention with the expansion of efforts through the creation of an Office of Violence Prevention.

FY 2014-15 Events

- Implementation of the Marshall Plan has continued through FY 2014-15 with the support of Measure A funding. The Office of Violence Prevention was established in the fall of 2014 and addresses the Council's strategic priority of public safety. Under the direction of the City Manager's Office, the new Office of Violence Prevention managed the current Peacekeeper Program and its expansion; managed the continued implementation of Operation Ceasefire, and worked as a liaison between the City and community partners to further implement the Marshall Plan. Administrative functions of Operation Ceasefire were transitioned from the Police Department to the Office of Violence Prevention through this past year. The Office of Violence Prevention has begun the work of building partnerships to be a critical catalyst in developing youth mentoring programs and creating an even more connected, streamlined safety net for at-risk youth. The Office of Violence Prevention is tasked with ensuring the prevention and intervention components of the Marshall Plan are implemented and will help sustain and expand the efforts thereafter.
- In order to accomplish the work of the Office of Violence Prevention, seven additional positions were added in the FY 2014-15 Annual Budget. Selective hires were made in late 2014, with several recruitments anticipated to be completed by the end of the fiscal year.
- The Peacekeeper Program remains a critical component of the violence reduction strategy and has served as the priority and core function of the Office of Violence Prevention. The Peacekeepers provide the unique ability to communicate with youth and serve as role models while serving as outreach workers, mediating disputes, and providing a safe outlet for our highest risk individuals.

2015-16 Budget Changes

- Historically, the Peacekeeper Program was funded through a combination of Public Safety grants and General Fund contributions. Due to economic conditions, the grant funding of the program has decreased significantly in recent years. A significant expansion of the Office of Violence Prevention however has been made possible through the passage of Measure A. The program will continue to be funded through the General Fund, from Measure A and other revenues, augmented with available grant funding.

OFFICE OF VIOLENCE PREVENTION / PEACEKEEPERS (Cont.)

- A critical priority is to complete the hiring process for all new positions added in the prior year.
- In addition, a small but strategically targeted investment in program funding in support of Operation Ceasefire clients will be put in place in FY 2015-16 Annual Budget to ensure that Peacekeepers have the resources necessary to help clients transition to more productive lifestyles.

Administration and Support
Office of Violence Prevention
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Revenues				
Grant funding secured	$ 319,201	$ 295,404	$ 200,000	$ -
Grant funding expected	-	-	-	300,000
General Fund Contribution	207,546	335,506	451,073	529,269
General Fund Measure A Contribution	-	-	397,003	840,423
	526,747	**630,910**	**1,048,076**	**1,669,692**
Expenditures				
Salaries & benefits - program	475,535	459,110	615,773	1,187,828
Salaries & benefits - administrative	31,814	16,726	5,051	2,085
Supplies & services	70,940	103,231	349,752	479,779
Capital Outlay	-	-	77,500	-
	578,289	**579,067**	**1,048,076**	**1,669,692**
Transfers				
Transfer In - General Fund	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**$ (51,542)**	**$ 51,843**	**$ -**	**$ -**

STOCKTON FOUNDED JUNE 1849
INCORPORATED JULY 1850

Administration and Support
Special Purpose Grant Funds - 020
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ -**	**$ -**	**$ -**	**$ -**
Revenues				
Flood Agency Reimbursement	769,362	801,871	811,529	862,867
Public Education Gov. Access Fee	-	-	45,000	448,000
Other Revenue	-	-	-	-
	769,362	**801,871**	**856,529**	**1,310,867**
Expenditures				
San Joaquin Area Flood Control Agency				
Employee Services	677,434	700,616	705,890	739,428
Insurance premiums	21,023	32,844	40,498	37,683
Internal Service Fund Charges	24,213	31,126	27,767	31,526
Maintenance and Repair	4,901	-	-	-
Materials and supplies	5,120	3,175	4,044	20,000
Indirect Cost Allocation	33,330	33,330	33,330	33,330
All other expenses	3,341	780	-	900
	769,362	801,871	811,529	862,867
Public Education Gov. Access Fee				
Internal Service Fund Charges	-	-	-	-
Equipment Purchases	-	-	45,000	448,000
	-	-	45,000	448,000
	769,362	**801,871**	**856,529**	**1,310,867**
Transfers				
Transfer In - General Fund	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**-**	**-**	**-**	**-**
Ending Available Balance	**$ -**	**$ -**	**$ -**	**$ -**

Other Special Programs
Wagner - General Special Revenue - 627
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 68,065**	**$ 65,168**	**$ 49,285**	**$ 46,785**
Revenues				
Program Revenue	-	-	-	-
Donations	-	-	-	-
Other Revenue	103	617	500	500
	103	**617**	**500**	**500**
Expenditures				
Program Expenses	3,000	1,500	3,000	3,000
	3,000	**1,500**	**3,000**	**3,000**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**(2,897)**	**(883)**	**(2,500)**	**(2,500)**
Ending Available Balance	**$ 65,168**	**$ 64,285**	**$ 46,785**	**$ 44,285**

Available Balance Calculation

Current assets	$ 64,285
Principal endowment	(15,000)
Ending Available Balance	$ 49,285

Other Special Programs
General Special Revenue - 642
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 31,189**	**$ 119,550**	**$ 88,071**	**$ 91,005**
Revenues				
Program Revenue	4,400	4,400	4,400	4,400
Donations	5,606	3,202	5,306	2,500
Other Revenue	200,768	71,836	95,202	102,300
	210,774	**79,438**	**104,908**	**109,200**
Expenditures				
Program Expenses	122,413	110,917	101,974	136,106
	122,413	**110,917**	**101,974**	**136,106**
Transfers				
Transfer In	-	-	-	-
Transfer Out - Grant Fund - 020	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**88,361**	**(31,479)**	**2,934**	**(26,906)**
Ending Available Balance	**$ 119,550**	**$ 88,071**	**$ 91,005**	**$ 64,099**

Available Balance Calculation

Current assets	$ 92,524
Current liabilities	(4,453)
Ending Available Balance	$ 88,071

TAB 12 DEBT

DEBT

CITY DEBT SERVICE FUNDS

Debt Service Funds are used to administer the City's General Government and Assessment District debt obligations.

Budget at a Glance:

City Debt Service Fund	$3,782,976
CFD & Assessment Districts	$18,041,500
Administration	$269,749
Total Expenditures	$22,094,225
Total Revenues	$22,127,063
Total Net Revenue	$32,838

GENERAL FUND OBLIGATIONS

The City's General Fund secures a number of bonds and other debt obligations that are administered in the City's Debt Service Fund. As described in the City's Material Event Notices and Voluntary Disclosure Notices filed by the City with respect to one or more series of the securities, the City experienced a prolonged period of financial distress with respect to its General Fund and, on June 28, 2012, the City filed a petition seeking relief under chapter 9 of the United States Bankruptcy Code ("chapter 9") with the United States Bankruptcy Court for the Eastern District of California (the "Court").

In October of 2013, the City filed with the Court its proposed Plan for the Adjustment of Debts of City of Stockton, California (the "Proposed Plan"), and subsequently filed amendments and supplements to the Proposed Plan to and including a Second Supplemental Plan Supplement filed on January 7, 2015. (The Proposed Plan, as so amended and supplemented, is referred to herein as the "Plan"). Following a number of hearings on the Plan and related matters, the Court announced on October 30, 2014 that it would confirm the Plan over the objections of certain creditors, including Franklin High Yield Tax-Free Income Fund and Franklin California High Yield Municipal Fund ("Franklin"). On November 12, 2014, Franklin filed a notice of its intention to appeal confirmation of the Plan with the Bankruptcy Appellate Panel for the Ninth Circuit Court of Appeals (the "BAP"). On January 20, 2015, the Court rejected a motion by Franklin to stay the effectiveness of the Plan pending its appeal of the Court's ruling on confirmation.

On February 4, 2015, the Court entered its final order confirming the Plan (the "Confirmation Order"). The City filed a notice on February 10, 2015 concerning confirmation order, which includes a complete copy of the Plan.

The Plan became effective on February 25, 2015. Payments required to be made by the City under the Plan to various creditors have been made and all of the documents implementing the Plan have been executed and delivered and are now effective.

Reference is made to the Plan for the specific provisions of the documents related to the Modified Obligations. Nothing in the Plan changes the obligations of the various bond insurers to bondholders pursuant to the terms of the respective bond insurance policies.

The City's General Fund secures the following series of bonds and other debt obligations that are administered in the City's Debt Service Fund:

Certificates of Participation 2003 A & B – Redevelopment Affordable Housing Program

Certificates of Participation (COP) Series 2003 A & B were issued in the amount of $13,300,000 in June, 2003. The COPs were issued to finance redevelopment housing projects. Repayment of the COPs is financed by a transfer from the Successor Agency housing set-aside funds after the payment of certain redevelopment bonds that are senior to the COPs. The annual debt service payment budget for the COPs is $1,189,000 for FY 2015-16, which includes a portion to be paid to the bond insurer as part of the settlement agreement reached with them. Debt service reserves were used to cover shortfalls from the housing set aside funds in FY 2013-14, and is being replenished as funds are available from the housing set-aside. Under an amended agreement reached with the insurer in April 2013, the City's General Fund is obligated to fund debt service shortfalls up to a maximum amount. There will not be a debt service shortfall during FY 2015-16 requiring a General Fund contribution.

Lease Revenue Bonds 2006 Series A – Parking and Stewart/Eberhardt Building

The 2006 Lease Revenue Refunding Bonds Series A were issued in the amount of $13,965,000 in March, 2006. The Bonds were issued to finance the acquisition and construction of the Essential Services Building (the Stewart/Eberhardt Building) and an adjacent parking facility. The source for repayment is Parking Fund revenues. The annual debt service payment budget for the bonds is $908,000.

Lease Revenue Bonds 2007 Series A & B – City Administration Building

The 2007 Variable Rate Demand Lease Revenue Bonds, Series A & B were issued in the amount of $40,770,000 in November, 2007. The bonds were issued to provide funds to finance the acquisition of an office building and parking garage located at 400 E. Main in downtown Stockton, which was planned to be converted into the City Administration Building. Pursuant to a default on March 1, 2012, the Indenture Trustee Wells Fargo Corporate Trust, took possessory interest of the building and is operating for the benefit of the bond insurer.

The City's obligation for the Bonds was discharged under the Plan of Adjustment as confirmed by the bankruptcy court effective February 25, 2015. There will not be any future debt service payments on these Bonds.

2009 Lease Revenue Bonds Series A – Public Facilities Fee Program

The 2009 Lease Revenue Bonds Series A were issued in the amount of $35,080,000 in September, 2009. The Bonds were issued to finance various capital improvements located throughout the City. The internal sources for repayment are development impact fees collected to finance the construction of Fire Stations, Police Stations, Parklands and Street Improvements. The impact fees are not pledged to the repayment of the obligations. The City defaulted in March 2013 and the cash reserve funds are insufficient to make ongoing debt service payments. The City's obligation for the Bonds was discharged under the Plan of Adjustment as confirmed by the bankruptcy court effective February 25, 2015. There will not be any future debt service payments on these Bonds.

Franklin owns 100% of the 2009 Bonds, and, as described above, Franklin has appealed the confirmation order. The City cannot predict the outcome of the appeal or the impact a successful appeal might have on the City's 2009 Obligations or the Modified Obligations.

Howard-Jarvis Settlement

In October, 2006 a lawsuit (Howard Jarvis Taxpayers Assoc., et al. v. City of Stockton) was filed contending that transfers of fees levied on water, wastewater and stormwater utilities violated Proposition 218 on the grounds that the transfers caused utility fees to be used for purposes other than providing the utility services for which the fees were charged. A settlement agreement reached in March, 2009 required the City's General Fund and Capital Improvement Fund to repay over a 30 year period $15,798,000 in principal plus $3,580,000 in accrued interest, for a total estimate of $19,378,000. Annual payments were $1,127,032 based on the settlement documents. The City's obligation for the Howard-Jarvis Settlement was discharged under the Plan of Adjustment as confirmed by the bankruptcy court effective February 25, 2015. There will not be any future payments made on this Settlement and the related interfund amounts due were eliminated on the effective date.

Capital Lease – Civic Auditorium HVAC

On December 15, 2009 the City Council approved the execution of a Lease Purchase Agreement with Wells Fargo Securities, LLC to provide financing for the replacement of the Heating, Ventilation and Air Conditioning (HVAC) system for the Stockton Memorial Civic Auditorium. The lease is in the amount of $1,930,000 and the sources for repayment are savings from reductions in utility costs to operate the HVAC system and from the City's General Fund. The annual debt service payment budget for the lease is $249,000.

Assured Guarantee Repayment – Pension Obligation Bonds 2007 Series A & B

The 2007 Taxable Pension Obligation Bonds (POB), Series A & B were issued in the amount of $125,310,000 in March, 2007. The POBs were issued to refinance a portion of the City's unfunded actuarial liability with respect to retirement benefits accruing to its members of the California Public Employees' Retirement System. The City defaulted on this obligation in July 2012. Payments after default were made by the bond insurer until the effective date of the Plan.

The City's obligation for the Bonds was modified under the Plan of Adjustment as confirmed by the bankruptcy court effective February 25, 2015. The details of the modified agreement can be found in the City's Plan of Adjustment. The City's settlement agreement includes payment to the trustee for a portion of the bondholder debt service payment with the balance from the insurer. The City's settlement payment and fees budget under the modified reimbursement agreement with the insurer is $1,443,000.

INTERNAL SERVICE FUNDS DEBT SERVICE (*Not included in Budget at a Glance)

Capital Lease – Fire Vehicles (see page N-10)

On April 17, 2007 The City Council approved the execution of a Master Equipment/Lease Agreement with Banc of America Leasing and Capital, LLC to provide a tax-exempt financing mechanism and established the underlying financing tool for designated capital projects. The City authorized the purchase of an aerial fire truck and water rescue vehicle for the Fire Department amounting to $1,000,000. The annual debt service payment budget for the lease is $89,000.

Capital Lease - Fire Vehicles (see page N-10)

On January 24, 2012 The City Council approved the execution of a Tax Exempt Lease Purchase Agreement with Oshkosh Capital for the acquisition of four Pierce Fire Pumper vehicles. Subsequently, the City filed for Chapter 9 bankruptcy protection. On January 30, 2013, the US Bankruptcy Court approved an amended Agreement with a cost of $1,871,404 and delivery of the trucks occurred in the Spring of 2013. The annual debt service payment budget for the lease is $213,000.

OTHER DEBT SERVICE BACKED BY GENERAL FUND (*Not included in Budget at a Glance)

2004 Lease Revenue Bonds – Stockton Events Center - Arena Project (see page L-8)

The 2004 Revenue Bonds were issued by the Redevelopment Agency of the City of Stockton in the amount of $47,000,000 March of 2004. The Bonds were issued to finance a portion of the Events Center project. Repayment of the Bonds is financed by a pledge of tax increment from the former West End Redevelopment Project area. Under the State's dissolution of Redevelopment Agencies, there was a shortfall of revenues in FY 2013-14 and a portion of the payments were made by accessing the debt service reserve fund. Under an agreement reached with the bond insurer, the debt service fund will be replenished as revenues from the former redevelopment areas are available. The annual debt service payment budget for the Bonds is $2,581,000 for FY 2015-16. Under the City's Plan there is no General Fund appropriation for this debt service payment budgeted in FY 2015-16. While this debt issuance is included in the debt section of the City budget to improve transparency, the debt paid with tax increment is approved separately as part of the annual Successor Agency Budget.

2004 Lease Revenue Bonds – Parking and Capital Projects (see page I-39)

The 2004 Revenue Bonds were issued in the amount of $32,785,000 June of 2004. The Bonds were issued to finance the construction of two parking garages and to make roughly $7.3 million other capital improvements in the City. Repayment of the Bonds is financed by a payments made from the City's Parking enterprise. Pursuant to a default on March 1, 2012, the Trustee, Wells Fargo Corporate Trust, took possessory interest of the two parking garages constructed with bond proceeds and a third that was pledged as collateral. Until the effective date of the Plan, the garages were being operated for the benefit of the bond insurer and debt service payments were made by the bond insurer. Under the terms of the modified obligation confirmed by the court and effective February 25, 2015, the City transferred certain parking assets and the modified debt obligation to the newly formed Stockton Parking Authority. Annual debt service for the bonds is projected to be $1,417,000 for the fiscal year.

COMMUNITY FACILITIES DISTRICTS AND ASSESSMENT DISTRICTS

Approximately 22 Special Districts have been formed to facilitate the issuance of bonds to finance improvements throughout the City. The types of improvements that have been financed include subdivision improvements, street lights, and parks. Assessments are levied and added to the tax rolls on properties within the Districts. These assessments provide the source of payment on the bonds. The annual debt service payment budget for the bonds is $17,474,000 plus associated administrative costs of $568,000 for a total budget of $18,042,000.

City Debt Service Fund - 201
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 3,917,521**	**$ 2,456,672**	903,723	**$ 2,162,017**
Release of Cash with Fiscal Agent			842,373	
Adjusted Available Balance			**$ 1,746,096**	
Revenues				
Charges for Services	-	-	3,697,904	1,465,386
Insurance Proceeds	8,286,963	7,800,397	4,028,197	-
Interest	4,059	(344)	376	-
	8,291,022	**7,800,053**	**7,726,477**	**1,465,386**
Expenditures				
Principal Payments	6,400,000	6,717,099	6,035,465	2,032,033
Interest Expense	4,823,681	3,203,666	3,044,111	1,750,943
Operating Expenses	260,347	163,005	231,096	6,300
Administration & Overhead	586,667	695,606	682,445	724,449
Cost Reimbursed	(378,437)	(399,187)	(454,000)	(461,000)
	11,692,258	**10,380,189**	**9,539,117**	**4,052,725**
Transfers				
Transfer In - General Fund	977,898	1,455,005	1,385,973	1,422,273
Transfer In - Other	962,489	1,170,616	842,588	1,197,904
Transfer Out	-	-	-	-
	1,940,387	**2,625,621**	**2,228,561**	**2,620,177**
Net Annual Activity	**(1,460,849)**	**45,485**	**415,921**	**32,838**
Ending Available Balance	**$ 2,456,672**	**$ 2,502,157**	**$ 2,162,017**	**$ 2,194,855**

Available Balance Calculation

Cash	$ 959,468
Accounts Receivable	88
Current Liabilities	(55,833)
Ending Available Balance	$ 903,723

City Debt Service Funds
FY 2015-16 Proposed Budget

	Debt and Cash Administration 201	Certificates of Participation Series 2003 A & B 201	Lease Revenue 2006 Series A 201	Lease Revenue SPFA A 2009 Series A 201
Date Issued		**6/27/2003**	**4/6/2006**	**8/20/2009**
Purpose		**Affordable Housing Program**	**Parking and Stewart/Eberhardt Building**	**Public Facilities Fee Program**
Revenues				
Charges for Services	$ -	$ -	$ -	$ -
Interest	-	-	-	-
Insurance Proceeds	-	-	-	-
Assessments	-	-	-	-
	-	**-**	**-**	**-**
Expenditures				
Principal	-	390,000	450,000	-
Interest	-	796,539	456,494	-
Operating Expenses	-	-	-	-
Administrative Costs	724,449	2,000	2,000	-
Cash Reimburse	(461,000)	-	-	-
Capital Projects	-	-	-	-
	263,449	**1,188,539**	**908,494**	**-**
Transfers				
Transfer In				
General Fund	265,000	-	-	-
Other Funds	-	1,197,904	908,494	-
Transfer Out				
General Fund	-	-	-	-
Other Funds	-	-	-	-
	265,000	**1,197,904**	**908,494**	**-**
Net Annual Activity	**$ 1,551**	**$ 9,365**	**$ -**	**$ -**

City Debt Service Funds, Continued
FY 2015-16 Proposed Budget

Howard-Jarvis Settlement Water/ Wastewater 201	Civic HVAC Lease 201	Assured Guarantee Repayment 201	City Debt Service Fund 201 Subtotal	CFD and 1915 Act Debt Service 250/701 Subtotal	Total
				Various	
General Fund Obligation to Utility Funds	Civic Auditorium HVAC System	Plan of Adjustment Settlement		Assessment Districts	
$ -	$ -	$ 1,465,386	$ 1,465,386	$ -	$ 1,465,386
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	18,041,500	18,041,500
-	**-**	**1,465,386**	**1,465,386**	**18,041,500**	**19,506,886**
			-		-
-	195,866	996,167	2,032,033	12,955,000	14,987,033
-	52,913	444,997	1,750,943	4,519,105	6,270,048
-	-	-	-	-	-
-	-	2,300	730,749	567,395	1,298,144
-	-	-	(461,000)		(461,000)
-	-	-	-		-
-	**248,779**	**1,443,464**	**4,052,725**	**18,041,500**	**22,094,225**
-	248,779	-	513,779	-	513,779
-	-	-	2,106,398	-	2,106,398
-	-	-	-	-	-
-	-	-	-	-	-
-	**248,779**	**-**	**2,620,177**	**-**	**2,620,177**
			-		-
$ -	**$ -**	**$ 21,922**	**$ 32,838**	**$ -**	**$ 32,838**
			-	-	-

Revenues	$ 19,506,886
Transfers	2,620,177
Total Sources	$ 22,127,063
Expenditures	$ 22,094,225
Transfers	-
Total Appropriations	$ 22,094,225

Successor Agency Debt Service Fund - 231
FY 2015-16 Proposed Budget

	Revenue Bonds Series 2004 231	Revenue Bonds 2006 Series A 231	Revenue Bonds 2006 Series C 231	Total Debt Service 231
Date Issued	**3/26/2004**	**7/12/2006**	**7/12/2006**	
Purpose	**Stockton Events Center - Arena**	**RDA Projects**	**Housing RDA Projects**	
Expenditures				
Principal	$ 519,076	$ 895,000	$ 565,000	$ 1,979,076
Interest	2,061,675	2,558,138	1,544,034	6,163,847
Administration	2,000	6,400	2,500	10,900
	2,582,751	**3,459,538**	**2,111,534**	**8,153,823**
				-
Transfers				
Transfer In - Successor Agency	2,582,751	3,459,538	2,111,534	8,153,823
	2,582,751	**3,459,538**	**2,111,534**	**8,153,823**
Net Annual Activity	**$ -**	**$ -**	**$ -**	**$ -**

Water Debt Service Funds - 421/423
FY 2015-16 Proposed Budget

	Federal Drought Relief Act Loan 423	California Statewide Community Development Authority Revenue Bonds Series 2002 A 423	Stockton Public Financing Authority Revenue Bonds Series 2005A 423	Stockton Public Financing Authority Revenue Bond 2009 Series A & B 423	Stockton Public Financing Authority Revenue Bond 2013	Total Water Debt Service
Date Issued	**7/1/1977**	**5/7/2002**	**11/17/2005**	**8/11/2009**	**10/20/2010**	
Purpose	**Water System Capital Improvements**	**Water System Capital Improvements**	**Water System Capital Improvements**	**Delta Water Project**	**Delta Water Project**	
Revenues						
Charges for Services	$ -	$ -	$ -	$ -	$ -	$ -
Build America Bonds	-	1,113,055	1,152,313	1,609,047	-	3,874,415
Other Revenue	-	-	-	-	-	-
	-	**1,113,055**	**1,152,313**	**1,609,047**	**-**	**3,874,415**
						-
Expenditures						
Principal	86,865	765,000	-	3,440,000	165,000	4,456,865
Interest	8,478	346,055	1,150,313	12,297,339	3,323,138	17,125,323
Operating Expenses	-	2,000	2,000	4,000	2,000	10,000
Capital Projects	-	-	-	-	-	-
	95,343	**1,113,055**	**1,152,313**	**15,741,339**	**3,490,138**	**21,592,188**
						-
Transfers						
Transfer In						
Water User Fees - 421	95,343			14,132,292	3,490,138	17,717,773
Water Connections Fees - 424						-
Delta Water Surface Fee - 425						-
Transfer Out						
Water Debt Service - 423						-
Water Capital Projects - 427						-
	95,343	**-**	**-**	**14,132,292**	**3,490,138**	**17,717,773**
						-
Net Annual Activity	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Wastewater Debt Service Funds
FY 2015-16 Proposed Budget

	Stockton Public Financing Authority Certificates of Participation 2014 433	Stockton Public Financing Authority Certificates of Participation Refunding 2003 Series A 433	Total Wastewater Debt Service
Date Issued	**2/25/1998**	**6/3/2003**	
Purpose	**Wastewater Projects**	**Wastewater Projects**	
Expenditures			
Principal	$ 3,230,000		$ 3,230,000
Interest	3,254,250		3,254,250
Disclosure fees	2,000		2,000
	6,486,250	**-**	**6,486,250**
			-
Transfers			
Transfer In	-	-	-
Wastewater User Fees - 431	3,048,537		3,048,537
Wastewater Connection Fees Capital Projects - 434	3,437,713		3,437,713
	6,486,250	**-**	**6,486,250**
			-
Net Annual Activity	**$ -**	**$ -**	**$ -**

TAB 13 CAPITAL

CAPITAL IMPROVEMENT PROGRAM

MISSION STATEMENT

The Capital Improvement Program (CIP) is a five-year plan of the public projects necessary to maintain and improve the public works of the City and the orderly implementation of the Stockton General Plan. The public works include buildings, parks, golf courses, utilities, and transportation system.

Budget at a Glance:

Total Expenditures	$25,131,404
Total Revenues	$25,468,322
Total Net Revenue	$336,918

PROGRAM DESCRIPTION

The projects listed in the accompanying five-year CIP project list have an estimated individual cost of over $50,000 and provide long-term assets to the community. Budgeted costs include design, construction, equipment and land purchases, and project administration of new, improved or replacement infrastructure. The public works include buildings, parks, golf courses, utilities, and the transportation system. The costs identified in the first year of the program are appropriated as a part of the operating and capital budget process. Each year, the five-year plan is reviewed considering the City's needs, priorities, and available funds, and revised as necessary.

KEY CONSIDERATION

Capital Improvement Highlights

A summary of FY 2015-16 revenues, expenditures and fund balances for the various City funds that contain the individual capital projects included in FY 2015-20 Capital Improvement Program, is provided in this document. The projects and costs identified in years 2 through 5 of the program are intended to illustrate priorities and the magnitude of funding needed. For the out year projects to be constructed, funding beyond historic levels will have to be identified.

A long-term Capital Improvement Program provides a number of benefits:

- It focuses attention on community goals, needs and capabilities for the best use of public expenditures, and establishes a long-term plan for future needs.
- It prioritizes needs and establishes an orderly basis for sound budget decisions.
- It improves the City's chances of obtaining State and Federal financing assistance.
- It encourages coordination of projects among city staff and other public agencies to avoid scheduling conflicts. In addition, it permits private enterprise to relate their projects to the City's program.

Capital Improvement Program Process

To identify capital programs and projects, Public Works staff works consulted other city departments and external agencies such as the San Joaquin Council of Governments (SJCOG) and the Regional Transit District (RTD), and members of the community to identify potential projects. Based on this input, Public Works and Municipal Utilities Departments develop a list of

proposed projects, along with cost estimates and priorities. In addition, Public Works staff works with Budget Office staff along with other stakeholders of the City to identify funding for the capital projects. These funding sources include the General Fund, Entertainment Venues, Public Facilities Fees, Proportionate Share Fees from Development, Measure K, Utility Fees, Enterprise Funds, Parking, and various State and Federal grants.

The City Manager's Office reviews the proposed projects in terms of Council and City priorities. The recommended Capital Improvement Program is submitted to the City Council for review and possible adoption. The City Council reviews the capital projects, makes revisions if applicable, and adopts a resolution appropriating the first year funding and approving the five-year plan.

FY 2015-16 through FY 2019-20 Capital Improvement Program Highlights

The five-year Capital Improvement Program (CIP) includes a list of projects with a total value of $636 million. However, only $10.8 million or 2% of this amount is funded from the General Fund. Included in the five-year plan are projects totaling $381 million which have identified funding sources and $255 million with unidentified funding sources. This later amount represents improvements that are needed but cannot be funded at this time.

First year appropriations of $51.8 million are recommended for FY 2015-16. This is the only year of the plan with available funding identified. Of this amount only $9.985 million or 19% is from the General Fund, excluding special reimbursements. The last four years of the plan shows an unfunded project need, excluding Transportation, of over $74 million or 13% of the total of $584 million. In order for these unfunded projects to be delivered, additional project funding will need to come from efficiency funding, one-time cost savings or additional revenues from State and Federal grant funds and other sources.

The proposed CIP projects are grouped into three categories: General Government, Transportation, and Utilities. The following provides highlights of the proposed projects in each of these categories. In addition, this program includes a list of unfunded projects. This information is being provided to more fully detail the improvements that are needed but cannot be funded because of ongoing financial constraints. The list of unfunded projects is not comprehensive and does not capture the extent of all of the deferred maintenance for City facilities and infrastructure. While not a complete list of additional deferred maintenance projects, the following list is provided to put this significant issue into context and illustrate the magnitude of the cost.

- Roadway pavement: over $10 million per year is needed to resurface pavement to keep the pavement network in its current condition. This cost will significantly increase if streets are allowed to deteriorate to a condition that warrants reconstruction due to severe distress. In addition roads that currently require reconstruction due to pavement failure, high roadway center, or extensive curb damage are not included in the $10 million estimated. The proposed program allocates only $4.2 million in FY2015-16 of which $2.2 million is from Grant funds.

- Parks: $12 million is needed for play areas, park furnishings, irrigation systems, buildings, courts, ball fields, and flatwork. The proposed program allocates only $620,000 for Stockton Soccer Complex Upgrades and Maintenance, Trash Bin Enclosures, Play Equipment Replacement, Irrigation Controller Upgrades which will conserve water, Community Outreach for the Victory Park Pool Reconstruction, and

Swimming Pool Evaluations and Repairs in FY 2015-16.

- Facilities: more than $10 million is needed to catch up on maintenance and replace roofs at City facilities (not including City Hall). However, FY 2015-16 funding of $450,000 is only allocated for minor/emergency repairs. Additionally a complete Facilities Assessment Plan will be conducted in FY 2015-16. This will be an operational cost which will generate a detailed list and cost estimates for City-wide facility improvements and maintenance requirements.

General Government

This category includes improvements associated with City owned facilities including Police, Fire, Parks, Golf Courses, Libraries, community centers, and City buildings. Improvements are funded from the General Fund as well as dedicated funding sources such as Public Facility Fees.

The proposed General Fund allocation for capital projects in FY 2015-16 is $9.985 million. Funding is allocated for several projects that address the City Council's strategic priorities relative to infrastructure. These projects include LED Street Lights ($1.6 million) for long term energy efficiency savings, upgrade of irrigation controller to improve water conservation efforts, SEB improvements ($1.5 million) to accommodate additional police positions in support of Marshall Plan, electrical upgrade at the Animal Shelter and City Hall Relocation project ($4.5 million), Other important capital projects include Miscellaneous Emergency Maintenance, Roof Maintenance and Leak Repairs, HVAC Upgrades/Replacements due to failure of existing equipment, Hazardous Material Abatement, Fire Station repairs (engine bay, burn room and kitchen repairs), Leaking Underground Fuel Tank Program, Bin Enclosures, Irrigation Controller Upgrades, Chavez Library Upgrades and Maintenance, Stockton Soccer Complex Upgrades and Maintenance, Play Equipment Replacement at several Park locations, Swimming Pool Evaluations and Repairs, and Sidewall Repairs..

Transportation

Improvements to the transportation system are funded from non-General Fund sources that are restricted to transportation projects. These sources include State and Federal Grants, Public Facilities Fees and Proportionate Shares from developers, and Measure K.

The transportation projects included in the CIP represent a continuing effort to improve traffic flow, safety, and personal mobility, reduce air pollution, accommodate growth, foster economic development, promote use of alternate transportation modes, and preserve the transportation infrastructure. Projects are drawn from many sources, including the Stockton Street Improvement Plan, the Circulation Element of the General Plan, Bicycle Master Plan, Safe Routes to School Plan, Complete Streets Plan and various planning documents from the San Joaquin Council of Governments.

The City has consistently been successful in generating significant amounts of grant funds for the transportation portion of the program. Public Works is currently actively managing Citywide and Transportation projects with a combined value of over $136 million, of which over $62 million is from competitive grant sources. Based on past and current success, the proposed five-year program includes an aggressive list of transportation projects that either have grant funding, or for which grant funds will be sought, to facilitate design and construction of the needed improvements.

In general, the transportation projects proposed for funding in FY 2015-16 of the CIP include modifications and installation of traffic signals, maintenance of bridges and pavement throughout the city, widening projects on Thornton Road and Hammer Lane, sidewalk improvements, traffic calming measures in 16 neighborhoods, construction of ADA accessibility improvements, and installation of adaptive traffic control systems.

Utilities

Capital improvements to the City's Water, Wastewater and Stormwater utility systems are funded from non-General Fund sources that are dedicated to utility operations, maintenance and improvements. These sources include utility user fees, connection fees and Public Facilities Fees.

The Department of Municipal Utilities is continuing to budget new project funds in the Water Enterprise for the north system chloramine conversion project; Newcastle Loop Phase II; and water well rehabilitations and abandonments.

The Capital Improvement and Energy Management Plan, 2011 (CIEMP) outlined a multi-year $150 million project to repair, replace and upgrade the treatment process units at the Regional Wastewater Control Facility. A large part of the infrastructure is over 60 years old and past their effective operating life. For FY 2015-2016, the CIEMP requests are predominately for procurement of a Design-Build Firm for the overall CIEMP (RWCF Facilities Project). The overall CIEMP will incorporate the improvements of two critical treatment process facilities - Headworks and Tertiary Plant currently under design. In addition, the Wastewater Enterprise is proposing to fund improvements to the RWCF Cogeneration facility; RWCF Roof repairs; RWCF Pond #1 characterization and dredging; Digester mixing valve replacement; and rehabilitation and replacement of large diameter pipelines due to corrosion and deterioration.

The Stormwater Enterprise fee has been unchanged since 1992, and the utility is insufficiently funded for long term sustainability, permit compliance activities and needed capital improvements. Therefore, over the years, a large number of capital improvement projects have been deferred. For FY 2015-16, $1.0 million is available from deferred capital improvements over the past 7 years to address a small fraction of pipeline and pump station deficiencies. Without an approved increase to the stormwater fee, vital capital improvements, necessary to minimize the amount of localized flooding and maintain pace with the regulatory environment, will likely not be possible in the future years.

Basis of Capital Revenue Projections

To determine the funds available for Capital Projects in the FY 2015-16 Capital Budget, the City considers the following:

- Analysis of revenue projections for all funds and adjustment for historical and year-to-date trends.
- Calculation of the interest on project and account balances where appropriate.
- Projection of user fee revenues in the Wastewater, Water, and Stormwater funds based on current approved user rates.
- Projection of Public Facilities Fees revenues based on current fees and development projections.

Capital Improvement Program Funding Sources

City Funds

Capital Improvement Fund: The Capital Improvement Fund is unrestricted and can be used for any capital project over $50,000 designated by the City Council. The resources in this fund come from transfers from the City's General Fund, interest earnings, reimbursements for specific projects, fees for boat launch, parking, development, and library.

Federal/State Grant Funds

Federal/State Grants: These funds are made available through an extensive application process that is usually initiated by City staff. Most grants require some kind of fund match from the city. Transportation Development Act (TDA): These funds are derived from the statewide sales tax and are returned to each City and County for public transit and bicycle/pedestrian purposes. Stockton's allocation for transit operations is allocated directly to San Joaquin Regional Transit District as the Cities transit provider. The pedestrian/bicycle improvement funds are allocated in this document for Sidewalk and Wheelchair Ramp repairs and installations.

Sales Tax Measure K

Measure K: In 2006, voters approved a 30 year extension of the ½ cent transportation sales tax. These funds are earmarked for: Local Street Repairs and Roadway Safety (35%), Congestion Relief projects (32.5%), Railroad Crossing Safety projects (2.5%), and Passenger Rail, Bus and Bicycles (30%) which include dedicated funding for bus rapid transit and safe routes to schools. Two of the Cities current congestion relief projects (Hammer Lane Widening and the Thornton Road Widening) have received advanced funding from the sale of Bonds.

City Enterprise Funds

Wastewater Revenue: These funds are generated from user fees and connection fees for sewer service provided by the Municipal Utilities Department.

Water Revenue: These funds are generated from user fees and connection fees for water services provided by the Municipal Utilities Department.

Stormwater Revenue: These funds are generated from user fees for storm water services provided by the Municipal Utilities Department.

Golf Fund: These funds are generated from user fees for the Swenson Park Golf Course and the Van Buskirk Golf Course.

Parking Fund: These funds are generated from user fees charged for the parking structures and on-street parking meters.

Public Facility Fees

Public Facilities Fees (PFF): These fees are collected through the building permit process from new development projects and are restricted for new or expanded infrastructure necessary as a result of development. PFF include street improvements, community centers, city office space, fire stations, libraries, police stations, traffic signals, parks, street trees, signs, and air quality.

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

Capital Project Funds
FY 2015-16 Proposed Budget

	General Government	Transportation Programs	Public Facilities Fees	Capital Improvement Total
	See Page M-8	*See Page M-9*	*See Page M-10*	
Beginning Available Balance	**$ 9,125,080**	**$ 5,607,158**	**$ 6,431,892**	**$ 21,164,130**
Revenues				
Grants	-	12,363,000	-	12,363,000
Fees	544,000	-	1,757,692	2,301,692
Interest Earned	95,001	-	108,629	203,630
Other Revenue	295,000	60,000	-	355,000
	934,001	**12,423,000**	**1,866,321**	**15,223,322**
Expenditures				
Capital Projects - General Government	10,540,000	-	250,000	10,790,000
Capital Projects - Transportation	566,000	11,015,000	508,000	12,089,000
Debt Service	-	-	-	-
Other	-	2,170,000	82,404	2,252,404
	11,106,000	**13,185,000**	**840,404**	**25,131,404**
Transfers				
Transfer In - General Fund	9,985,000	-	-	9,985,000
Transfer In - Fleet ISF	110,000	-	-	110,000
Transfer In - Gas Tax Fund	50,000	-	-	50,000
Transfer In - Police Trust	100,000	-	-	100,000
Transfer Out - Debt 201	-	-	-	-
	10,245,000	**-**	**-**	**10,245,000**
Net Annual Activity	**73,001**	**(762,000)**	**1,025,917**	**336,918**
Ending Available Balance	**$ 9,198,081**	**$ 4,845,158**	**$ 7,457,809**	**$ 21,501,048**

Revenues	$ 15,223,322
Transfers	10,245,000
Total Sources	$ 25,468,322

Reconciliation of Capital Funds	
Capital Projects	$ 22,879,000
Utilities (pg. J-5)	28,911,000
Total Appropriations	$ 51,790,000
Project Total by Category (pg. M-8)	$ 51,790,000

Expenditures	$ 25,131,404
Transfers	-
Total Capital Project Funds	$ 25,131,404
Utilities Projects	$ 28,911,000

Capital Project Funds
General Government Funds
FY 2015-16 Proposed Budget

	General Capital 301	Other Reimbursements 086/301	Public Art 306	General Government Total
Beginning Available Balance	**$ 191,854**	**$ 8,702,732**	**$ 230,494**	**$ 9,125,080**
Revenues				
Other Revenue	-	295,000	-	295,000
Fees	-	544,000	-	544,000
Interest	71,157	22,000	1,844	95,001
	71,157	**861,000**	**1,844**	**934,001**
Expenditures				
Capital Projects - General Government	9,985,000	555,000	-	10,540,000
Capital Projects - Transportation	-	566,000	-	566,000
Debt Service	-	-	-	-
	9,985,000	**1,121,000**	**-**	**11,106,000**
Transfers				
Transfer In - General Fund	9,985,000	-	-	9,985,000
Transfer In - Fleet ISF	-	110,000	-	110,000
Transfer In - Gas Tax Fund	-	50,000	-	50,000
Transfer In - Police Trust	-	100,000	-	100,000
Transfer Out	-	-	-	-
	9,985,000	**260,000**	**-**	**10,245,000**
Net Annual Activity	**71,157**	**-**	**1,844**	**73,001**
Ending Available Balance	**$ 263,011**	**$ 8,702,732**	**$ 232,338**	**$ 9,198,081**
				-

Capital Project Funds
Transportation Funds
FY 2015-16 Proposed Budget

	Grants 038/308	Measure K Capital 080	Measure K Maintenance 082	Transportation Total
			See Page F-13	
Beginning Available Balance		**$ -**	**$ 5,607,158**	**$ 5,607,158**
Revenues				
Grants	7,224,000	171,000	4,968,000	12,363,000
Fees	-	-	-	-
Reimbursements	-	-	-	-
Interest	-	-	60,000	60,000
	7,224,000	**171,000**	**5,028,000**	**12,423,000**
Expenditures				
Capital Projects - General Government	-	-	-	-
Capital Projects - Transportation	7,224,000	171,000	3,620,000	11,015,000
Other	-	-	2,170,000	2,170,000
	7,224,000	**171,000**	**5,790,000**	**13,185,000**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**$ -**	**-**	**(762,000)**	**(762,000)**
Ending Available Balance		**$ -**	**$ 4,845,158**	**$ 4,845,158**

Capital Project Funds
Public Facilities Fee
2015-16 Proposed Budget

	Traffic Signals Citywide 900	Traffic Signals Zone 1 901	Traffic Signals Zone 2 902	Traffic Signals Zone 3 903	Traffic Signals Zone 4 904
Beginning Available Balance	**$ 88,247**	**$ 151,442**	**$ 7,849**	**$ 175,475**	**$ 23,411**
Revenues					
Fees	21,000	14,000	8,000	20,000	3,000
Interest	700	1,200	371	1,200	300
Other Revenue	-	-	-	-	-
	21,700	**15,200**	**8,371**	**21,200**	**3,300**
Expenditures					
Capital Projects	75,000	20,000	10,000	70,000	-
Other	-	-	-	-	-
	75,000	**20,000**	**10,000**	**70,000**	**-**
Transfers					
Transfer In	-	-	-	-	-
Transfer Out	-	-	-	-	-
	-	**-**	**-**	**-**	**-**
Net Annual Activity	**(53,300)**	**(4,800)**	**(1,629)**	**(48,800)**	**3,300**
Ending Available Balance	**$ 34,947**	**$ 146,642**	**$ 6,220**	**$ 126,675**	**$ 26,711**

Capital Project Funds
Public Facilities Fee, Continued
2015-16 Proposed Budget

	Street Improvements Citywide 910 - 915	Street Improvements Reg Traffic 917	Community Recreation Centers-Citywide 920	City Office Space 930	Fire Station Citywide 940
Beginning Available Balance	**$ 2,507,745**	**$ 1,864,436**	**$ (3,688,914)**	**$ 880,795**	**$ (2,229,246)**
Revenues					
Fees	786,000	354,000	28,124	19,468	65,000
Interest	20,062	15,000	-	7,000	-
Other Revenue	-	-	-	-	-
	806,062	**369,000**	**28,124**	**26,468**	**65,000**
Expenditures					
Capital Projects	203,000	-	-	-	-
Other	22,800	-	-	-	11,705
	225,800	**-**	**-**	**-**	**11,705**
Transfers					
Transfer In	-	-	-	-	-
Transfer Out	-	-	-	-	-
	-	**-**	**-**	**-**	**-**
Net Annual Activity	**580,262**	**369,000**	**28,124**	**26,468**	**53,295**
Ending Available Balance	**$ 3,088,007**	**$ 2,233,436**	**$ (3,660,790)**	**$ 907,263**	**$ (2,175,951)**
			(a)		(a)

(a) These fee programs have been over leveraged with spending outpacing available revenues. Plans are under development to reduce these deficits.

Capital Project Funds
Public Facilities Fee, Continued
2015-16 Proposed Budget

	Library Citywide 950	Police Station Expansion 960	Parkland Citywide 970	Street Trees 978	Street Signs 979
Beginning Available Balance	**$ 3,670,482**	**$ (1,198,981)**	**$ 2,740,798**	**$ 59,751**	**$ 85,277**
Revenues					
Fees	49,000	50,100	143,000	-	-
Interest	29,000	116	22,000	500	700
Other Revenue	-	-	-	-	-
	78,000	**50,216**	**165,000**	**500**	**700**
Expenditures					
Capital Projects	250,000	-	-	50,000	80,000
Other	-	8,291	24,264	-	-
	250,000	**8,291**	**24,264**	**50,000**	**80,000**
Transfers					
Transfer In	-	-	-	-	-
Transfer Out	-	-	-	-	-
	-	**-**	**-**	**-**	**-**
Net Annual Activity	**(172,000)**	**41,925**	**140,736**	**(49,500)**	**(79,300)**
Ending Available Balance	**$ 3,498,482**	**$ (1,157,056)** (a)	**$ 2,881,534**	**$ 10,251**	**$ 5,977**

(a) These fee programs have been over leveraged with spending outpacing available revenues. Plans are under development to reduce these deficits.

Capital Project Funds
Public Facilities Fee, Continued
FY 2015-16 Proposed Budget

	Street Lights City Wide 980	Street Lights Zone 1 981	Street Lights Zone 3 & 4 983	Street Lights Zone 5 985	Air Quality 990	Public Facilities Total
Beginning Available Balance	**$ 4,642**	**$ 33,850**	**$ 7,808**	**$ 5,584**	**$ 1,241,441**	**$ 6,431,892**
Revenues						
Fees	-	-	-	-	197,000	1,757,692
Interest	40	300	100	40	10,000	108,629
Other Revenue	-	-	-	-	-	-
	40	**300**	**100**	**40**	**207,000**	**1,866,321**
Expenditures						
Capital Projects	-	-	-	-	-	758,000
Other	-	-	-	-	15,344	82,404
	-	**-**	**-**	**-**	**15,344**	**840,404**
Transfers						
Transfer In	-	-	-	-	-	-
Transfer Out	-	-	-	-	-	-
	-	**-**	**-**	**-**	**-**	**-**
Net Annual Activity	**40**	**300**	**100**	**40**	**191,656**	**1,025,917**
Ending Available Balance	**$ 4,682**	**$ 34,150**	**$ 7,908**	**$ 5,624**	**$ 1,433,097**	**$ 7,457,809**

Summary by Program
Five Year Capital Improvement Program
2015-2020
(Dollars in thousands)

Summary by Program	Remaining Appropriation at 6/30/14	2014-15 Adopted	2015-16 Proposed Budget	2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected
General Government and Grants							
Buildings	1,495	1,497	5,255	9,644	767	1,793	2,545
Parking Authority	-	-	-	313	442	97	538
Police	79	-	1,750	438	-	1,000	41,851
Fire	9	261	233	-	-	476	10,198
Parks	3,027	-	120	-	353	353	843
Public Works - Parks & Trees	19	387	1,104	220	220	3,873	24,523
Streets	-	1,250	1,976	50	50	50	1,548
Golf	-	-	-	-	-	324	2,529
Library	7,002	623	352	360	1,223	16,981	9,409
	11,631	4,018	10,790	11,025	3,055	24,947	93,984
Transportation	70,743	50,363	12,089	11,794	25,496	38,382	143,826
Utilities	46,879	27,612	28,911	63,264	61,436	28,970	78,062
Total CIP Program	129,253	81,993	51,790	86,083	89,987	92,299	315,872
Funded	129,253	81,993	51,790	82,081	74,441	53,441	118,464
Unfunded	-	-	-	4,002	15,546	38,858	197,408
Total	129,253	81,993	51,790	86,083	89,987	92,299	315,872

Project Totals by Fund
Five Year Capital Improvement Program
2015-2020
(Dollars in thousands)

	Fund	Remaining Appropriation at 6/30/14	2014-15 Adopted	2015-16 Proposed Budget	2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected
Summary by Fund								
General Government and Grants								
General Fund	301	1,623	3,275	9,985	200	200	200	200
Public Art Fund	306	20	-	-	-	-	-	-
Measure K Renewal	080	12,395	26,786	171	33	-	-	-
Measure K Maintenance	082	3,377	10,099	3,620	4,327	4,967	4,407	4,449
Federal	038/308	27,582	10,302	7,023	4,792	5,938	1,425	-
State/Grant Funding/Other Reimbursements	304/308	16,505	-	-	-	-	-	-
Transportation Development Act	034	272	185	201	209	217	226	235
Library	041	2,031	113	-	-	-	-	-
Solid Waste & Recycling	047	155	-	-	-	-	-	-
Entertainment Venues	086	-	230	295	-	-	-	1,230
Parking Authority	419	-	-	-	313	442	-	-
Fleet ISF	501	-	-	110	316	142	-	200
Developer Fees	301	-	-	544	-	-	-	-
Gas Tax	030	-	-	50	50	50	50	1,548
Other	301	-	-	122	8,703	-	-	-
		63,960	50,990	22,121	18,943	11,956	6,308	7,862
Public Facilities Fees								
Air Quality	990	695	-	-	-	-	777	777
Library	950	4,971	400	250	-	1,122	16,981	9,167
Parkland	970	2,831	-	-	-	-	-	18,586
Regional Streets	917	28	-	-	-	-	-	3,203
Street Fees	910	9,060	2,885	203	171	298	300	300
Street Trees	978	292	-	50	-	-	-	-
Street Signs	979	59	-	80	-	-	-	-
Street Lights	980-985	401	-	-	-	-	105	507
Traffic Signals	900-904	77	106	175	16	71	-	-
		18,414	3,391	758	187	1,491	18,163	32,540
Utilities								
Water	427	21,501	7,418	5,890	9,097	6,144	5,565	4,510
Wastewater	437	25,014	19,156	21,875	48,927	53,714	22,168	72,136
Stormwater	447	364	1,038	1,146	5,240	1,578	1,237	1,416
		46,879	27,612	28,911	63,264	61,436	28,970	78,062
Unfunded								
Buildings / City Property / Others	Unfunded	-	-	-	425	425	974	496
Parking Authority	Unfunded	-	-	-	-	-	97	538
Fire	Unfunded	-	-	-	-	-	476	10,198
Parks	Unfunded	-	-	-	-	353	972	1,462
Police	Unfunded	-	-	-	438	-	1,000	41,851
Public Works - Parks & Trees	Unfunded	-	-	-	220	220	3,873	5,937
Library	Unfunded	-	-	-	360	101	-	242
Golf	Unfunded	-	-	-	-	-	324	2,529
Transportation	Unfunded	-	-	-	2,246	14,005	31,142	134,155
		-	-	-	3,689	15,104	38,858	197,408
Total CIP Program		129,253	81,993	51,790	86,083	89,987	92,299	315,872
Funded		129,253	81,993	51,790	82,394	74,883	53,441	118,464
Unfunded		-	-	-	3,689	15,104	38,858	197,408
Total		129,253	81,993	51,790	86,083	89,987	92,299	315,872

Project Listing
Five Year Capital Improvement Program
2015-2020
(Dollars in thousands)

	Project Number	Fund	Remaining Appropriation at 6/30/14	2014-15 Adopted	2015-16 Proposed Budget	2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected
General Government Program									
Buildings /City Property / Others									
Capital Fund									
City Offices Minor Safety Renovations	1318	301	24						
Repairs and Improvements - Arena, Ballpark, Theater, etc…	1319	301	109						
Roof Replacement and Construction Program	1320	301	227	280	200	200	200	200	200
General Emergency Maintenance Citywide	1505	301			50				
Hazardous Materials Abatement and Monitoring Program	1507	301			50				
HVAC Upgrades and Replacements Program	1508	301			50				
Cityhall Relocations	7001	301		500	4,532				
Hazardous Materials Abatement and Monitoring	7002	301	40	50					
General Emergency Maintenance Citywide	7011	301	67	75					
ADA Compliance Program	7022	301	81	72					
HVAC Upgrades and Replacements	7036	301	39	50					
Wilson Way Underpass ADA Ramp Installation	7064	301	240						
Roof Management Program	7087	301	406	87					
IT Relocation	7099	301	32		(32)				
Downtown Acquisitions/Demo	7102	301	35						
Fire Station Repairs	7103	301	18						
Miracle Mile Parking Lots	7909	301	11						
City Buildings Rehabilitation	0000	301				8,703			
			1,329	1,114	4,850	8,903	200	200	200
Other									
Pixie Woods Lagoon & Train Ride Improvements	1415	041		13					
Event Center	9811	086	166						
Event Center Upgrades and Maintenance Program	0000	086			50				450
Civic Auditorium Stage Controls/Rigging	1409	301		140					
Stockton Arena Energy Management System	1406	086		86					
Stockton Arena Chiller Rebuild	1405	086		58					
Lighting Improvement at SMG managed facilities	1404	086		81					
Ballpark and Arena Video Equipment	3661	086		5	50				
Bob Hope Theatre HVAC Repairs	0000	086			95				
Arena Upgrades and Maintenance Program	0000	086			50				120
Oak Park Ice Arena Upgrades and Maintenance Program	0000	086			50				660
Evaluation of all COS Fuel Storage/Dispensing Sites	1501	501			50				
MSC Yard and Main Police Fuel Site Upgrades	1502	501			60	290			
Vehicle / Equipment Wash Rack Improvements and Upgrades	0000	501				26	142		
			166	383	405	316	142	-	1,230
Unidentified Funding									
Boat Dry Stack Storage	0000	Unfunded						524	
Civic Auditorium Upgrades and Maintenance Program	0000	Unfunded						619	619
Hazardous Materials Abatement and Monitoring Program	1507	Unfunded				100	100	100	100
HVAC Upgrades and Replacements Program	1508	Unfunded				100	100	100	100
ADA Compliance Program	7022	Unfunded				75	75	100	146
Roof Maintenance and Leak Management Program	7087	Unfunded				150	150	150	150
			-	-	-	425	425	1,593	1,115
Subtotal, Buildings / City Property / Other			1,495	1,497	5,255	9,644	767	1,793	2,545

Project Listing
Five Year Capital Improvement Program
2015-2020
(Dollars in thousands)

	Project Number	Fund	Remaining Appropriation at 6/30/14	2014-15 Adopted	2015-16 Proposed Budget	2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected
Police									
Capital Fund									
Police Gun Range Improvements	7108	301	25						
Police Facilities	0000	301			1,500				
Animal Shelter Renovation	1321	301	54		250				
			79	-	1,750	-	-	-	-
Unidentified Funding									
Animal Shelter Renovation	1321	Unfunded						291	
Police Facilities	0000	Unfunded				438		262	41,491
Police Department Under Freeway Parking Lot Improvements	0000	Unfunded						447	
Replace Modular Buildings at Firing Range, Officer Training, Rangemaster's Office, etc.	0000	Unfunded							360
			-	-	-	438	-	1,000	41,851
Subtotal, Police			79	-	1,750	438	-	1,000	41,851
Fire									
Capital Fund									
Fire Station Repairs and Improvements	1322	301	9						
Fire Station No. 2 Engine Bay Improvements	1410	301		62					
Fire Station No. 4 Kitchen Improvements	1411	301		53	83				
Fire Station Nos. 2 & 10 Driveway & Parking Lot Improvements	1412	301		146					
Fire Station #2 Burn Room	1503	301			100				
Fire Station No. 6 Apparatus Bay Exhaust Fan Installation	1511	301			50				
			9	261	233	-	-	-	-
Unidentified Funding									
Emergency Vehicle Preemption	0000	Unfunded						120	120
Fire Station Nos. 1,2,3,4,5,7,9,10,11,12,13,&14 Landscaping (Xeriscape) - Design & Construction	0000	Unfunded							164
Fire Station 2 Kitchen Improvements	0000	Unfunded							133
Fire Station Extractor and Dry Rack Installation	0000	Unfunded						232	152
Fire Station No. 14 Concrete Driveway and Parking Lot	0000	Unfunded							264
Fire Station No. 2 Parking Lot	0000	Unfunded							241
Fire Station No. 2 Window Replacement	0000	Unfunded							81
Fire Station No. 3 Reconstruction	0000	Unfunded							1,044
Fire Station No. 6 Reconstruction	0000	Unfunded							1,044
Fire Station Nos. 1,3,4,5,7,9,10,11,&14 -Fire Station Interior Apparatus Bay Painting	0000	Unfunded						124	124
Fire Station Nos. 2,4,5,6,7,9,10,&14 Exterior Painting	0000	Unfunded							74
Fire Stations Asphalt Preservation	0000	Unfunded							70
Safety Police and Fire Regional Training Center	0000	Unfunded							6,687
			-	-	-	-	-	476	10,198
Subtotal, Fire			9	261	233	-	-	476	10,198

Project Listing
Five Year Capital Improvement Program
2015-2020
(Dollars in thousands)

	Project Number	Fund	Remaining Appropriation at 6/30/14	2014-15 Adopted	2015-16 Proposed Budget	2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected
Parks									
Capital Fund									
Louis Park Softball Complex Improvements	1323	301	21						
Stockton Soccer Complex Upgrades and Maintenance Program	1510	301			120				
Waste and Recycling Bin Enclosure at Louis Park	1325	047	155						
Public Art Program	7032	306	20						
			196	-	120	-	-	-	-
Public Facilities Fees - Parkland Citywide									
Juliet Terrace Neighborhood Park	9131	970	2						
La Morada Neighborhood Park	9173	970	1,688						
William Long Park PF-II	9184	970	3						
John Peri Neighborhood Park	9204	970	60						
Fong Park (Blossom Ranch)	9207	970	772						
Spanos Parks Baxter	9229	970	20						
Oakmore Montego 6 Acre	9254	970	123						
Feather River Drive Dog Park	9259	970	13						
Westlake Villages Park	9269	970	1						
Cannery Park 7.48 Acre Neighborhood Park	9270	970	14						
New Park Fencing	9273	970	35						
Detention Basin Soccer Complex	9815	970	100						
			2,831	-	-	-	-	-	-
Unidentified Funding									
McNair Soccer Complex - Fencing, Gate & Turf Improvements	0000	Unfunded							120
Oak Park Tennis Center Upgrades and Maintenance Program	0000	Unfunded							182
Panella Park Baseball Diamond Replacement	0000	Unfunded							76
Park Sport Field Lighting Rehabilitation	0000	Unfunded							26
Stribley and Van Buskirk Community Center	0000	Unfunded							60
Stockton Soccer Complex Upgrades and Maintenance Program	0000	Unfunded					353	353	379
			-	-	-	-	353	353	843
Subtotal, Parks			3,027	-	120	-	353	353	843
Public Works - Parks & Trees									
Capital Fund									
Playground Wood Fiber Fall Surfacing Conversion	1416	301		256					
Pixie Woods Lagoon & Train Ride Improvements	1415	301		65					
Park Shade Structure Replacement Citywide	1414	301		66					
Bin Enclosures at City Facilities	1504	301			100				
Irrigation Controller Upgrades Program	1506	301			735				
Play Equipment Replacement	1512	301			120				
Swimming Pool Evaluations and Repairs	1513	301			149				
Drinking Water Fountain Repairs & Replacement	1324	301	19						
			19	387	1,104	-	-	-	-
Public Facilities Fees - Parkland Citywide									
Oregone Ranch Park Site - 6 Acres	0000	970							2,963
Oregone Ranch Park Site - 7 Acres	0000	970							3,405
Westlake Villages Park - 11.5 Acres	0000	970							5,311
Oakmore Montego Neighborhood Park -6 Acres	9269	970							2,533
Cannery Park 2.7 Acre Neighborhood Park	9270	970							994
Cannery Park 7.48 Acre Neighborhood Park	9271	970							3,380
			-	-	-	-	-	-	18,586

Project Listing
Five Year Capital Improvement Program
2015-2020
(Dollars in thousands)

	Project Number	Fund	Remaining Appropriation at 6/30/14	2014-15 Adopted	2015-16 Proposed Budget	2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected
Unidentified Funding									
American Legion Park Lagoon Fencing Replacement	0000	Unfunded						60	
City Wide Street Tree Trimming and Raising	0000	Unfunded						1,246	1,246
Game Court Rehabilitation Program	0000	Unfunded						326	326
Louis Park Pump House Rehabilitation	0000	Unfunded						10	109
Park Ball Field and Sport Court Fencing Program	0000	Unfunded						5	39
Park Ball Field Bleacher Repair and Renovation Program	0000	Unfunded						176	176
Park Ball Field Renovation Program	0000	Unfunded						45	24
Park Group Picnic Facility Renovation Program	0000	Unfunded						26	104
Park Parking Renovation Program	0000	Unfunded						321	121
Park Restroom Rehabilitation and Repair Program	0000	Unfunded						61	71
Park Sportfield Lighting Repairs	0000	Unfunded						46	66
Pixie Woods Rehabilitation and Repair Program	0000	Unfunded						31	52
Pixie Woods Walkway Resurfacing	0000	Unfunded						55	
Swenson Park and Golf Irrigation System Separation	0000	Unfunded						242	
Tree Planting Urban Forest Project	0000	Unfunded						133	
Urban Forest Management Plan	0000	Unfunded						277	
Weber Point Shade Structure Fabric Replacement	0000	Unfunded							631
Louis Park Softball Complex Parking Lot & Walk Improvements	1323	Unfunded						520	
Buckley Cove Parking Lot Pavement Resurfacing	1413	Unfunded							602
Citywide Park Shade Structure Replacement Program	1414	Unfunded						73	44
Bin Enclosures at City Facilities	1504	Unfunded				100	100	100	
Play Equipment Replacement	1512	Unfunded				120	120	120	120
Juliet Terrace Neighborhood Park	9131	Unfunded							2,206
			-	-	-	220	220	3,873	5,937
Subtotal, Public Works - Parks & Trees			19	387	1,104	220	220	3,873	24,523
Streets									
Capital Fund									
Downtown Fuel Tank Removal, Leak Assessment	1425	301		50					
Leaking Underground Fuel Tank (LUFT) Program	0000	301			50				
Sidewalk, Curb, and Gutter Repair Program	1531	301			300				
Citywide Arterial Roadway-LED Street Lights Conversion Project	1430	301		1,200	1,576				
			-	1,250	1,926	-	-	-	-
Gas Tax									
Corporation Yard Improvements	0000	030							1,000
Corporation Yard Pavement Resurfacing	0000	030							210
Corporation Yard Storage Building Installation	0000	030							288
Rule 20A Streetlighting Program	1521	030			50	50	50	50	50
			-	-	50	50	50	50	1,548
Subtotal, Streets			-	1,250	1,976	50	50	50	1,548
Golf									
Unidentified Funding									
Van Buskirk Golf Course Irrigation	0000	Unfunded						324	2,529
			-	-	-	-	-	324	2,529
Subtotal, Golf			-	-	-	-	-	324	2,529

Project Listing
Five Year Capital Improvement Program
2015-2020
(Dollars in thousands)

	Project Number	Fund	Remaining Appropriation at 6/30/14	2014-15 Adopted	2015-16 Proposed Budget	2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected
Library									
Capital Fund									
Library - Chavez - Restroom Renovations & ADA Compliance	1408	301		123					
Chavez Library Upgrades and Maintenance Program	1509	301			102				
			-	123	102	-	-	-	-
Library Fund									
Library - Chavez - Restroom Renovations & ADA Compliance	1408	041		100					
Library Minor Repairs	7019	041	241						
Chavez Library Cooling System	7037	041	420						
Re-roofing City Buildings	7087	041	1,084						
Northeast Branch Library	9953	041	286						
			2,031	100	-	-	-	-	-
Public Facilities Fees - Library									
New Library	1432	950		150					
Northwest Branch Library on Thornton Road	9112	950	527						
Library Book Collector Aumentation	9202	950		250	250				
Express Check-out Machines	9238	950	206						
New Library Facility Study	9262	950	472						
Northwest Stockton Multi-Purpose	9737	950	3,003						
Northeast Branch Library	9953	950	763						
New Library- North Stockton Facility	0000	950					1,122	16,033	
Northwest Branch Library on Thornton Road	0000	950						948	9,167
			4,971	400	250	-	1,122	16,981	9,167
Unidentified Funding									
Chavez Library Restroom Renovations & ADA Compliance	1408	Unfunded							242
Chavez Library Upgrades and Maintenance Program	0000	Unfunded				360	101		
			-	-	-	360	101	-	242
Subtotal, Library			7,002	623	352	360	1,223	16,981	9,409
Parking Lots									
Unidentified Funding									
Parking Garage Lighting Retrofit	0000	Unfunded				57	298		
Parking Lot Resurfacing	0000	Unfunded				256	144		
Miracle Mile Parking Lots Resurfacing	0000	Unfunded					-	97	538
			-	-	-	313	442	97	538
Subtotal, Parking Lots			-	-	-	313	442	97	538
Total, General Government			11,631	4,018	10,790	11,025	3,055	24,947	93,984

Project Listing
Five Year Capital Improvement Program
2015-2020
(Dollars in thousands)

Transporation Program	Project Number	Fund	Remaining Appropriation at 6/30/14	2014-15 Adopted	2015-16 Proposed Budget	2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected
Federal Grants									
Congestion Mitigation Air Quality (CMAQ)									
Bus Rapid Transit Phase IV (MLK Jr. Blvd and Mariposa)	1303	308	520	1,695					
Pershing Avenue Corridor Adaptive Traffic Control System	1311	308		1,119					
Fiber Optic Network Expansion	9741	399	77						
Benjamin Holt Drive/Cumberland Place Traffic Signal	9743	399	34						
Benjamin Holt Drive/Inglewood Avenue Traffic Signal	9744	399	399						
Bus Rapid Transit Phase III (Hammer Lane)	9745	399	722						
Davis Road/Wagner Heights Drive Traffic Signal	9746	399	193						
Wilson Way Corridor Adaptive Traffic Control System	9747	399	1,057						
			3,002	2,814	-	-	-	-	-
Safe Accountable Flexible Efficient Equality Act: A Legacy f									
Street Resurfacing on Federal-Aid Streets FY16/17-FY17/18	0000	308				1,931	1,931		
West Lane Traffic Responsiveness Signal Control System	0000	308				119	549		
Bridge Rehabilitation and Replacement Program	0000	308				357	1,931	1,425	
Traffic Signal Modifications (Harding Way at El Dorado)	1210	308	752						
Emergency Vehicle Pre-emption (EVP) System	1211	308	680						
Filbert Street/Miner Avenue Traffic Signal	1310	308	220	506					
March Lane Adaptive Traffic Control System	1312	308	143	1,174					
Traffic Signal Modifications (California St at Washington)	1314	308	599						
Montauban Avenue and Swain Road Roundabout	1315	308	100	538					
2012-13 Resurfacing Proj	1326	308	1,927						
Weber Ave Beaut Ph2 Con	1327	308	3,116						
Street Resurfacing on Federal-Aid Streets FY 2014-15	1429	399		1,900					
Calaveras River Bicycle and Pedestrian Path Rehabilitation	1437	308			591				
Fremont Square Sidewalk Reconstruction	1438	308			649				
McKinley Elementary Safe Routes to School	1440	308			374				
San Joaquin Trail Improvements	1442	308			1,205				
Tam O'Shanter Drive / Castle Oaks Drive Roundabout (Splitoff P-122)	1443	308			439				
Bus Rapid Transit (BRT) 1-B	1515	308			252	1,465			
Bus Rapid Transit (BRT) V on Weber Avenue, Miner Avenue, Fremont Street, Filbert Street, and Main St	1516	308			332		1,527		
Installation and Upgrade of Bicycle Facilities (Class 2 & 3) Citywide	1517	308			49	252			
Thornton Road / Lower Sacramento Road / Hammer Lane Triangle Left Turn Lanes	1518	308			146	668			
Street Resurfacing on Federal-Aid Streets FY 15-16	1519	308			2,161				
Montezuma Elementary Sidewalk	6718	038	34						
Safe Routes to School	6719	038	80						
Traffic Signal Controller Rtiming	6721	038	503						
McKinley Bridge Scour RPR	6722	038	28						
McKinley Bridge Scour RPR	6722	308	60	559					
Airport Way Beautification PH 4	6724	038	54						
Pacific Avenue Median Improvement	7233	038	73						
2010 Prop 1B Street Cape Seal (Resurf Prog Ph II)	7234	308			750				
Aurora Street/BNSF	7235	038	75						
Univ Miracle Mile Improvement	7238	038	76						
Farmington Rd (8th)/Mariposa	9701	399	20						

Project Listing
Five Year Capital Improvement Program
2015-2020
(Dollars in thousands)

	Project Number	Fund	Remaining Appropriation at 6/30/14	2014-15 Adopted	2015-16 Proposed Budget	2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected
March Ln/Pershing Ave Int	9702	399	5						
Bridge Maintenance Program	9715	399	56						
Airport Way Beautification PH-II ARRA	9728	399	105						
2007-08 Street Overlay	9730	399	51						
RSTP 2008-09 Street Overlay	9732	399	146						
Rubberized Cape Seal	9734	399	289						
Airport @ Park/Oak & Fremont	9736	399	40						
El Dorado/MLK Blvd Signal	9738	399	22						
Tamoshntr/Hometown Traffic Signal	9739	399	1						
2010-11 Street Overlay RSTP	9740	399	17						
Glacier Point Ansel Adams	9742	399	41						
2011-12 Street Overlay RSTP	9751	399	179						
Thornton Road Widening	9828	399	212						
Street Resurfacing	9928	399	1,880						
French Camp/Sperry Road Perf	9945	399	3,496						
Davis Rd/Pixley Slough Br	9988	399	12						
Hammer Lane Phase II	9995	399	177						
			15,269	4,677	6,948	4,792	5,938	1,425	-
Federal Highway Administration (FHWA)									
Industrial/McKinley & UPRR Crossing Improvements	7062	308	2,383						
Industrial/McKinley & UPRR Crossing Improvements	7062	038	2,464						
Hazelton and UPRR Railroad Crossing Improvement	7061	308	382						
			5,229	-	-	-	-	-	-
Federal American Recovery and Reinvestment Act (ARRA)									
EECBG-Climate Action Plan	8606	304	16						
			16	-	-	-	-	-	-
Highway Bridge Program									
Center St. and El Dorado St. Overpass Rehabilitation	9748	399	23						
Center St. and El Dorado St. Overpass Rehabilitation	9748	308	2,545	207					
McKinley Avenue/French Camp Slough Bridge	9749	399	139						
			2,707	207	-	-	-	-	-
Highway Safety Improvement Program									
Rectangular Rapid Flashing Beacons Cycle 5	1313	308	157		75				
Arch-Airport Road and B Street Signalization	1417	308		562					
Rectangular Rapid Flashing Beacons Cycle 6	1420	308		523					
Responsive Traffic Signal Control on El Dorado Street	1421	308		189					
Traffic Signal Head Retrofit	1422	308		385					
West Lane Pedestrian Access Improvements	1424	308		945					
Radar Speed Feedback Signs (HSIP)	9750	399	106						
			263	2,604	75	-	-	-	-
Safe Route to School Grant									
Harrison Elementary Safety Improvements	7065	038	652						
Safe Routes to School Pilot Program Expansion	6725	038	444						
			1,096	-	-	-	-	-	-
Subtotal, Federal Grants			27,582	10,302	7,023	4,792	5,938	1,425	-

Project Listing
Five Year Capital Improvement Program
2015-2020
(Dollars in thousands)

	Project Number	Fund	Remaining Appropriation at 6/30/14	2014-15 Adopted	2015-16 Proposed Budget	2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected
State Grants									
California Highway Railroad Crossing Safety									
Eight Mile Rd/UPRR West Sep.	9716	399	1,144						
Lower Sacramento Rd. widening/UPRR	9718	399	6,876						
Eight Mile Rd/UPPR (East) Grade	9829	399	3,225						
Street Resurfacing	9928	399	98						
Sidewalk, Curbs, Gutters	9969	399	2						
			11,345	-	-	-	-	-	-
Transportation Development Act (TDA)									
Curb Ramp Repair Program	1304	034	185						
Sidewalk, Curbs, Gutters	9969	034	87	185					
Sidewalk, Curb, and Gutter Repair Program	1531	034			201	209	217	226	235
			272	185	201	209	217	226	235
Urban Greening Grant									
EBMUD - March Lane Bicycle and	7063	304	568						
			568	-	-	-	-	-	-
Prop 1B									
2011 Sreetscape P1B 10-18	9279	304	60						
			60	-	-	-	-	-	-
Other State									
Glacier Point Ansel Adams	9742	399	4						
Fillmore SR2S	9725	399	15						
San Joaquin Rapid Transit	9729	399	73						
Sperry Rd Extension	9837	304	4,009						
EECBG- ENG Eff/City Buildings	8608	304	12						
Street Improvement Project	8614	304	127						
Traffic Calming	6653	304	19						
Main PD Holding Cell RPRS	7198	304	30						
Arch Road Repaving	7240	304	16						
Arch Road TS Fiber Optic	7239	304	143						
SR25 Speed Signs	7232	304	64						
Laughlin Park Playground	7890	304	20						
			4,532	-	-	-	-	-	-
Subtotal, State Grants			16,777	185	201	209	217	226	235
Measure K									
Measure K Renewal									
French Camp Road/I-5 Interchange Landscaping	1418	080		1,900					
Hammer Lane Widening Phase 3B	1427	080		9,045					
Thornton Road Widening	1428	080		15,841					
Pedestrian Bridge over Calaveras River Rehabilitation	1316	080			140				
Installation and Upgrade of Bicycle Facilities (Class 2 & 3) Citywide	1517	080			31	33			
Sutter St, Ped & Bike, Bridge	6717	080	154						
March Lane EBMUD Bike Phase II	6723	080	59						
Airport Way Beautif Ph 4	6724	080	57						
8 Mile Road/UPRR West Separation	9716	080	1,635						
Lower Sacramento Road Widening/UPPR	9718	080	2,832						
N Stockton I-5 Widening	9723	080	184						
Weber Avenue Beautification Phase II	9727	080	42						
Tamoshntr/Hmmwtn Traf Signal	9739	080	3						
Eight Mile Rd/UPPR (East) Grade	9829	080	558						
French Camp/Sperry Rd-Perform.	9945	080	6,110						
Hammer Lane Phase III	9995	080	761						
			12,395	26,786	171	33	-	-	-

Project Listing
Five Year Capital Improvement Program
2015-2020
(Dollars in thousands)

	Project Number	Fund	Remaining Appropriation at 6/30/14	2014-15 Adopted	2015-16 Proposed Budget	2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected
Measure K Maintenance									
Traffic Signal Modifications (Harding Way at El Dorado)	1210	082	84						
Emergency Vehicle Pre-emption (EVP) System	1211	082	203		240				
Filbert Street/Miner Avenue Traffic Signal	1310	082		44					
Rectangular Rapid Flashing Beacons HSIP Cycle 5	1313	082	16		91				
Traffic Signal Modifications (California St at Washington)	1314	082	66						
Pedestrian Bridge over Calaveras River Rehabilitation	1316	082	47		278				
Wilson Way Underpass ADA Ramp Installation	1317	082	281						
Lower Sacramento Road and Bear Creek Bridge Replacement	1419	082		7,900					
Rectangular Rapid Flashing Beacons HSIP Cycle 6	1420	082		58					
Responsive Traffic Signal Control on El Dorado Street	1421	082		21	41	9			
Traffic Signal Head Retrofit	1422	082		42					
West Lane Pedestrian Access Improvements	1424	082		105					
Street Resurfacing/Bridge Repair Program	1429	082		260					
Street Resurfacing on Federal-Aid Streets FY 15-16	1519	082			280				
Bridge Engineering Program	1520	082			26	26	26	26	26
Rule 20A Streetlighting Program	1521	082					451	451	451
Traffic Signal Control System Program	1522	082			341	500	500	500	500
Lighted Crosswalk Upgrades	1526	082			394	400	540		
Accessible Pedestrian Signals (APS) Program	1528	082			80	80	100		
Traffic Signal Modifications Program	1529	082			714	823	600	600	600
Neighborhood Traffic Management Maintenance Program	1530	082			100	100	100	100	100
Sidewalk, Curb, and Gutter Repair Program	1531	082			250	250	250	250	250
California Street Gap Closure Improvements	0000	082					100	85	
Grant Match Program	0000	082				50	50	200	200
Local Street Resurfacing Program FY 16-17 to 20-21	0000	082				1,000	1,000	1,000	1,000
Street Resurfacing on Federal-Aid Streets FY 16-17 to 17-18	0000	082				250	250	260	260
Bridge Rehabilitation and Replacement Program	0000	082				89	250	185	
Curb, Gutter, and Sidewalk Infill Program	0000	082							312
Neighborhood Traffic Calming	6653	082		825	750	750	750	750	750
Pershing Ave Rule 20A 2	6678	082	33						
Street Lighting Upgrade	6689	082	84						
Arch Road Traffic Signal Fiber Optic	7239	082			35				
CW Median Landscaping Maintenance	7870	082	11						
Airport Way Corridor Project	9704	082	25						
El Dorado Street Widening Phase II	9706	082	43						
Bridge Maintenance Program	9715	082	6						
Airport Way Beautification Phase II	9728	082	13						
2007-08 Street Overlay	9730	082	278						
RSTP 2008-09 Street Overlay	9732	082	114						
Airport Way Beautification Phase II	9735	082	12						
El Dorado /MLK Blvd Signal	9738	082	1						
2010-11 Street Overlay RSTP	9740	082	15						
Davis Rd/Wagner Height TS	9746	082	5						
Wilson Way, Adaptive TCS	9747	082	138						
Center St. and El Dorado St. Overpass Rehabilitation	9748	082	333	27					
Radar Speed Feedback Signs	9750	082	3						
2011-12 RSTP Street Overlay	9751	082	49						
Sperry Road Extension	9837	082		268					

Project Listing
Five Year Capital Improvement Program
2015-2020
(Dollars in thousands)

	Project Number	Fund	Remaining Appropriation at 6/30/14	2014-15 Adopted	2015-16 Proposed Budget	2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected
Traffic Signal Control System	9906	082	279	434					
Traffic Signal Modifications	9934	082	150						
Street Resurfacing	9928	082	734						
Sidewalk, Curbs, Gutters	9969	082	269	115					
Hammer Lane Phase III	9995	082	85						
			3,377	10,099	3,620	4,327	4,967	4,407	4,449
Subtotal, Measure K			15,772	36,885	3,791	4,360	4,967	4,407	4,449
Public Facilities Fees									
Air Quality Citywide									
Filbert Street/Miner Avenue Traffic Signal	1310	990	18						
Green Initiatives	9276	990	358						
Fiber Optic Network Expansion	9741	990	104						
Bus Rapid Transit Phase III (Hammer Lane)	9745	990	76						
Wilson Way Corridor Adaptive Traffic Control System	9747	990	1						
Traffic Signal Control System	9906	990	138						
Traffic Signal New Installations Program	9933	990						777	777
			695	-	-	-	-	777	777
Regional Street Improvements									
Arch Road/SR99 Interchange Improvements	9944	917	28						
Lower Sacramento Road Widening - Royal Oaks Drive to Pixley Bridge	0000	917							3,203
			28	-	-	-	-	-	3,203
Street Improvement Fees									
Filbert Street/Miner Avenue Traffic Signal	1310	910		35					
French Camp Road/I-5 Interchange Landscaping	1418	910		750					
Lower Sacramento Road and Bear Creek Bridge Replacement	1419	910		2,100					
Tam O'Shanter Drive / Castle Oaks Drive Roundabout (Splitoff P-122)	1443	910			57				
Bus Rapid Transit (BRT) V on Weber Avenue, Miner Avenue, Fremont Street, Filbert Street, and Main St	1516	910			43		198		
Thornton Road / Lower Sacramento Road / Hammer Lane Triangle Left Turn Lanes	1518	910			19	121			
Wood Pole Replacement and Infill Street Lighting Program	1523	910			51				
Little John Creek Reimb. Agreem.	9165	910	152						
Lower Sac. Rd Reimb Agreem.	9261	910	228						
Morada Lane UPRR @ Grade Xing	9265	910	177						
Arch Rd/B St Reimb Agreem.	9277	910	2						
Manthey Road Relocation COS	9281	910	308						
Farmington Rd 8th Mariposa	9701	910	38						
El Dorado St. Widening	9706	910	16						
N. Stockton I5/Mainline Int	9710	910	61						
Developers Reimbursements	9711	910	5,853						
8 Mile Road/UPRR West Separation	9716	910	947						
Lower Sacramento Rd. widening/UPRR	9718	910	53						
Eight Mile/SR 99 Interchange	9719	910	149						
Morada Lane/SR 99 Interchange	9720	910	43						
Thornton Road Widening	9828	910	96						
Sperry Road Extension	9837	910	750						
Hammer/SR99 Interchange Imps	9942	910	164						
French Camp/Sperry Rd-Perform.	9945	910	18						
Bus Rapid Transit (BRT) 1-B	1515	910			33				
Eight Mile Road/I-5 Interchange Reconstruction	9972	910	5						
Grant Match Program	0000	910				50	100	300	300
			9,060	2,885	203	171	298	300	300

Project Listing
Five Year Capital Improvement Program
2015-2020
(Dollars in thousands)

	Project Number	Fund	Remaining Appropriation at 6/30/14	2014-15 Adopted	2015-16 Proposed Budget	2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected
Street Trees Citywide									
Street Tree Planting	9118	978	292						
Residential Development Street Trees	1524	978			50				
			292	-	50	-	-	-	-
Street Signs Citywide									
Street Name Sign Installation	9176	979	59						
Residential Development Signs	1525	979			80				
			59	-	80	-	-	-	-
Street Lights Citywide									
Installation	9191	980	128						
Installation	9191	983	78						
Installation	9191	985	195					105	507
			401	-	-	-	-	105	507
Traffic Signals									
Traffic Signal Modification	9934	904	5						
Traffic Signal Modification	9934	902	9	106					
Davis Road/Wagner Heights Drive Traffic Signal	9746	901	4						
Benjamin Holt Drive/Inglewood Avenue Traffic Signal	9744	900	5						
Benjamin Holt Drive/Inglewood Avenue Traffic Signal	9744	902	42						
Tamoshntr/Hometown Traffic Signal	9739	902	9						
Arch Road Traffic Signal Fiber Optic	7239	900			75				
Arch Road Traffic Signal Fiber Optic	7239	903			40				
Traffic Signal Control System Program	1522	901			20				
Traffic Signal Control System Program	1522	902			10				
Traffic Signal Control System Program	1522	903			30				
West Lane Traffic Responsiveness Signal Control System	0000	900				16	71		
Airport @ Park/Oak & Fremont	9736	902	3						
			77	106	175	16	71	-	-
Subtotal, Public Facilities Fees			10,612	2,991	508	187	369	1,182	4,787
Other Reimbursements									
Build Fleet Parts Supply Warehouse	0000	501							100
Paint Shop Building Conversion	0000	501							100
Arch-Airport Road and B Street Signalization	1417	301 other			60				
Thornton Road Widening	1428	301 other			49				
Wood Pole Replacement and Infill Street Lighting Program	1523	301 other			22				
Local Street Resurfacing Program FY2015/16	1532	301 other			435				
			-	-	566	-	-	-	200
Unidentified Funding									
Alpine Avenue Grade Separation	0000	Unfunded					2,700	2,495	25,490
Citywide Transportation Demand Management (TDM) Suitability Study	0000	Unfunded						155	
Complete Streets Plan	0000	Unfunded					406		
El Dorado Street Improvements Phase 3	0000	Unfunded						3,108	
Leaking Underground Fuel Tank (LUFT) Program	0000	Unfunded				50	50	75	75
Street Resurfacing on Federal-Aid Streets FY 16-17 to 17-18	0000	Unfunded						1,921	1,921
Street Smarts Program	0000	Unfunded						312	
Arch Road Widening - Austin Road to Performance Drive	0000	Unfunded					2,958	1,780	34,706
Claremont Avenue Reconstruction (include bike lane striping)	0000	Unfunded							1,555
Davis Road Widening (Bear Creek to Waterford)	0000	Unfunded					569	403	3,399
EBMUD - March Lane Greenscape, Phase 2	0000	Unfunded						2,123	
LED Street Lights Conversion on Collector and Residential Streets - Phase 3	0000	Unfunded				1,576	1,577		

Project Listing
Five Year Capital Improvement Program
2015-2020
(Dollars in thousands)

	Project Number	Fund	Remaining Appropriation at 6/30/14	2014-15 Adopted	2015-16 Proposed Budget	2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected
Lower Sacramento Road and Pixley Slough Bridge Replacement	0000	Unfunded							772
March Lane Widening - Venezia Blvd to I-5	0000	Unfunded					654	502	3,989
Miner Avenue Streetscape, Phase 1	0000	Unfunded						961	10,472
Mormon Slough Bikeway Improvement Project	0000	Unfunded						150	648
Mormon Slough Feasibility Study	0000	Unfunded							150
Pershing Avenue Roadway Crown Reduction - Princeton Ave to Elmwood Ave	0000	Unfunded						761	
Robinhood Drive Bike Lanes	0000	Unfunded						60	370
Roundabout Program	0000	Unfunded						1,166	1,166
Security Lid Conversion on Electrical Utility Boxes	0000	Unfunded				620	620	620	620
Traffic Signal Head Visibility Improvements - 8" to 12" Signal Indicators	0000	Unfunded						140	
West Lane Grade Separation	0000	Unfunded					4,421	1,872	37,947
West Lane Widening - Hammer Lane to Morada Lane	0000	Unfunded						1,736	9,895
Lower Sacramento Road and Bear Creek Bridge Replacement	1419	Unfunded						10,627	
Traffic Signal Mast Arm Retrofit and Installation	1423	Unfunded						125	599
Wood Pole Replacement and Infill Street Lighting Program	1523	Unfunded							331
Railroad Crossing Program	1527	Unfunded					50	50	50
			-	-	-	2,246	14,005	31,142	134,155
Total, Transportation Program			70,743	50,363	12,089	11,794	25,496	38,382	143,826
Municipal Utilities									
Water									
Water System Expansion	7601	427		666		638	131	1,489	
Service System Additions	7602	427	1,129	343	364	3,895	3,895	3,895	3,895
Water Supply - Old Wells	7617	427	1,141	303	403	620	268		
Water Treatment Equipment	7619	427	8,111	1,381	1,381	1,456	1,775		
Reservoir Site Improvements	7620	427	1,008	142	100	417	75	75	75
Delta Water Treatment Plant	7622	427			149				
Transmission Mains	7623	423	32						
Transmission Mains	7623	427	7,835	3,356	3,356	548		106	540
Water Field Office Remodel	7625	427	69	1,100		1,523			
Groundwater Recharge	7630	427			137				
Water Telemetry	7641	427	429						
Water System Upgrades	7796	427	194	127					
Delta Diversion Water Project	9922	399	1,553						
			21,501	7,418	5,890	9,097	6,144	5,565	4,510
Wastewater									
Sanitary System Repair	7702	437	2,698	3,296	1,208	2,359	2,033	4,572	1,659
Sanitary Pump Station Additions	7703	437				1,744			11,284
RWCF-Modification & Replacement	7709	437	11,292	4,339	15,032	37,331	42,897	9,310	45,400
Oversize Collection Lines	7713	434	4,514			350			4,508
Infiltration and Inflow Sanitation	7714	437	156	237					
Sanitary Telemetry	7784	437	426						
Sanitary Pump Station Rehabilitation	7785	437	2,322	991	13			125	587
Sanitary System Deficit Improvement	7787	437	2,857	6,915	3,022	4,893	6,534	5,911	6,448
Sanitary System Upgrade	7790	437	121	178					
Capital Asset Replacements	7792	437	628	3,200	2,600	2,250	2,250	2,250	2,250
			25,014	19,156	21,875	48,927	53,714	22,168	72,136

Project Listing
Five Year Capital Improvement Program
2015-2020
(Dollars in thousands)

	Project Number	Fund	Remaining Appropriation at 6/30/14	2014-15 Adopted	2015-16 Proposed Budget	2016-17 Projected	2017-18 Projected	2018-19 Projected	2019-20 Projected
Stormwater									
Capital Asset Replacements	7992	447		100	100	100	100	100	100
Sanitary System Upgrade	7790	447		50	50	50	50	50	50
Storm System Deficiency Study	7794	447							100
Storm System Rehabilitation	7789	447	187	111	101	111	111	111	111
Storm Drain Alleviation - Modification/Additions	7788	447	50		205	606	592	494	937
Storm Pump Station Improvements	7783	447	127	777	690	713	725	482	118
Storm Pump Station Additions	7780	447				3,660			
			364	1,038	1,146	5,240	1,578	1,237	1,416
Total, Municipal Utilities			46,879	27,612	28,911	63,264	61,436	28,970	78,062
Total, CIP Program			129,253	81,993	51,790	$86,083	89,987	$92,299	$315,872

TAB 14 INTERNAL SERVICE FUNDS

INTERNAL SERVICE FUNDS

MISSION STATEMENT

Internal Service Funds are used to report the centralized financing of goods and services provided by one department on a cost reimbursement basis. The City of Stockton uses internal service funds for the central administration of insurance, equipment replacement, and computer services.

Budget at a Glance:

Total Expenditures	$115,963,416
Total Revenues	$116,954,679
Total Net Revenues	$1,261,263

DEPARTMENT DESCRIPTION

The City has internal service funds (ISF) for equipment, risk management, and employee benefits funding. City departments pay into these funds as part of their annual budgets and receive services from the funds. Equipment services account for $27.8 million or 24% of the total internal service fund expenditures. The remaining $87.8 million or 76% funds the City's insurance and other benefits costs. The City's internal service funds are as follows:

Equipment: Fleet Services, Computer Equipment, Radio Equipment, Telephone Equipment, and Office Equipment.

Insurance Benefits: General Insurance, Workers Compensation, Health Insurance, Unemployment, LTD and Life Insurance, Retirement, and Compensated Absence.

KEY CONSIDERATIONS

The internal service funds do not have sufficient reserves to fund all costs incurred and were drained during the City's financial crisis to mitigate the General Fund's financial downturn. At the same time, labor, retirement and healthcare costs escalated. The City had also delayed equipment purchases to reduce costs, and as a result, City vehicles aged and technology is now out of date.

In recent years, funding has been made available for annual costs and gradual increase of equipment replacement funds. The outcome of the prior funding restrictions has caused a delay in the replacements of portable radios, Police Department motorcycles, office computers and copiers, vehicles, and the City's Financial System that is more than 20 years old. Staff is implementing plans that correct the aging equipment inventory over time.

During the course of developing each fund's allocation rates, an evaluation has been done in the proposed budget and modifications have been made to the methodology used to determine and distribute rates, in addition to evaluation of the costs associated with each fund. Over the last few years, the methodologies for Equipment type of ISFs were improved to follow consistent and logical calculations while eliminating duplications. In FY 2015-16, further refinements to specific equipment categories have been made primarily in the Fleet ISF to standardize equipment classifications and set replacement lives at industry standards. Refinements will be examined next year to incorporate City of Stockton experience and may be further adjusted. Some fluctuations have been created by the Fleet ISF refinements most notably in the Police

and Fire Departments; however these improvements did not significantly impact the overall costs being allocated.

The Computer Equipment internal service fund is managed by the Information Technology Department, a new department established by City Council in 2014. This new department is planning operational improvements that will enhance service provided through the computer, radio and telephone ISFs. All of these areas address the Council's strategic priority of Organizational Development (technology related) and others, such as the Radio ISF which is instrumental to public safety equipment upgrades and replacements.

The City Council approved the initial five-year Citywide Technology Strategic Plan (CTSP) in January 2012 making improvements in technology a priority. Since then, the Plan has been continuously evaluated and revisions made to reflect current needs and relevant projects.

Included in the Computer Equipment FY 2015-16 Annual Budget are mission critical funds of $1.4 million to upgrade the Police Department's Computer Aided Dispatch (CAD) and Records Management System (RMS), network encryption infrastructure, backup systems, and replace user equipment. Major technology initiatives in FY 2015-16 include upgrades to basic tools of communication, replacing the Help Desk system, and a GIS Technology Road Map project.

The Radio Equipment internal service fund has remained stable from an operational perspective. However, due to seriously low reserves for replacement of aging equipment, mission critical funding for an amount of $1.8 million, has been transferred from the General Fund for radio replacements in addition to the $1 million funded in FY 2014-15. The City's radios suffer from the same lack of investment that the City's IT systems. Many radios are well beyond their useful life and frequently break. Parts for the radios are becoming harder to find. Staff is preparing a comprehensive inventory of radios that will determine the need, however it is estimated that the City needs $3 million to $5 million to improve the radios and ensure public safety personnel have proper communications equipment. Staff is also performing an analysis to determine the type of support infrastructure necessary for the system with a goal toward a regional radio solution.

The Telephone Equipment internal service fund made the final lease payment on the VoIP system purchased in 2007 in FY 2014-15 and funding for replacement equipment has been budgeted in FY 2015-16.

The Office Equipment internal service fund continues to be managed by the Administrative Services Department but the citywide management of copiers has been consolidated under the Computer Equipment ISF to enable a reduction in printers and copiers.

The City's General Liability and Workers' Compensation funds have been underfunded for years and collectively have accumulated approximately $38 million in unfunded liabilities. Workers' Compensation costs are above industry average and an action plan has been implemented to address program and funding elements. Workers' Compensation rates will be increased in FY 2015-16 to finance the fund deficit amortized over 20 years, or approximately $2 million per year.

Healthcare insurance costs continue to increase as a result of medical and prescription trends, the effects of declining enrollment in the self-funded plan, mandated benefit increases and required Affordable Care Act fees. Projected medical premiums are up approximately 10%

in FY 2015-16 for both the Kaiser and self-funded medical plans. As of June 2014 the Health Benefits ISF has achieved sufficient reserves as recommended by the City's actuary.

Unemployment costs have leveled off in the past fiscal year. Staff closely and aggressively monitors all unemployment claims, challenging any potentially non-eligible claim.

The City of Stockton contracts with the California Public Employees' Retirement System (CalPERS) for defined retirement benefits to its employees. Retirement costs have increased in FY 2015-16 based on rates provided in the most recent CalPERS actuary report. Safety rates increased 10% and Miscellaneous rates increased 11% over the prior year.

Internal Service Funds
FY 2015-16 Proposed Budget

	Fleet Services 501	Computer Equipment 502	Radio Equipment 503	Telephone Equipment 504	Office Equipment Printing/Mailing 505
	See Page N-10	*See Page N-14*	*See Page N-17*	*See Page N-19*	*See Page N-21*
Beginning Available Balance	**$ 3,185,588**	**$ 2,193,425**	**$ 727,888**	**$ 1,147,650**	**$ 834,535**
Revenues					
Charge for Services					
Police	4,349,937	5,339,813	953,219	489,458	41,431
Fire	2,107,190	771,719	479,140	75,562	-
Other General Fund	593,915	3,813,548	-	244,379	95,373
Other Funds	3,191,707	1,242,217	112,402	642,179	206,898
	10,242,749	11,167,297	1,544,761	1,451,578	343,702
Refunds & Reimbursements	100,000	15,000	-	-	344,200
Investment Interest	77,000	-	-	5,000	5,000
	10,419,749	**11,182,297**	**1,544,761**	**1,456,578**	**692,902**
Expenditures					
General & Administrative	1,999,781	1,796,799	-	-	-
Operations & Maintenance	4,153,970	6,702,453	931,506	949,818	673,685
Equipment Replacements	4,699,249	4,411,238	618,030	515,000	30,000
Debt Service	301,757	-	-	-	-
Claims	-	-	-	-	-
Excess Insurance Premium	-	-	-	-	-
Third Party Administrator	-	-	-	-	-
Pension contributions to CalPERS	-	-	-	-	-
Employee leave balance payoffs	-	-	-	-	-
	11,154,757	**12,910,490**	**1,549,536**	**1,464,818**	**703,685**
Transfers					
Transfer In	-	1,035,000	-	-	-
Transfer Out	(110,000)	-	-	-	-
	(110,000)	**1,035,000**	**-**	**-**	**-**
Net Annual Activity	**(845,008)**	**(693,193)**	**(4,775)**	**(8,240)**	**(10,783)**
Ending Available Balance	**$ 2,340,580**	**$ 1,500,232**	**$ 723,113**	**$ 1,139,410**	**$ 823,752**
	-	-	-	-	-

Internal Service Funds, Continued
FY 2015-16 Proposed Budget

	General Insurance 541	Workers Compensation 551	Health Insurance 552	Unemployment 556
	See Page N-23	*See Page N-24*	*See Page N-27*	*See Page N-29*
Beginning Available Balance	**$ 76,218**	**$ (35,569,608)**	**$ 10,574,251**	**$ 702,616**
Revenues				
Charge for Services				
Police	2,223,000	6,144,150	6,823,823	70,000
Fire	847,000	2,968,685	1,946,712	26,800
Other General Fund	430,000	481,320	1,449,713	13,600
Other Funds	2,178,000	3,909,845	7,159,880	69,600
	5,678,000	13,504,000	17,380,128	180,000
Refunds & Reimbursements	205,000	635,000	4,874,434	-
Investment Interest	20,000	200,000	40,000	2,000
	5,903,000	**14,339,000**	**22,294,562**	**182,000**
Expenditures				
General & Administrative	1,252,160	697,316	1,114,575	-
Operations & Maintenance	930,154	477,500	-	-
Equipment Replacements	-	-	-	-
Debt Service	-	-	-	-
Claims	2,124,050	9,120,000	20,820,704	182,000
Excess Insurance Premium	1,015,000	720,000	-	-
Third Party Administrator	-	746,000	379,137	-
Pension contributions to CalPERS	-	-	-	-
Employee leave balance payoffs	-	-	-	-
	5,321,364	**11,760,816**	**22,314,416**	**182,000**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**581,636**	**2,578,184**	**(19,854)**	**-**
Ending Available Balance	**$ 657,854**	**$ (32,991,424)**	**$ 10,554,397**	**$ 702,616**
	-	-	-	-

Internal Service Funds, Continued
FY 2015-16 Proposed Budget

	Long Term Disability & Life 557	Retirement 561	Compensated Absences 562	Internal Service Total
	See Page N-31	*See Page N-33*	*See Page N-35*	
Beginning Available Balance	**$ 120,408**	**$ 1,421,955**	**$ 2,197,796**	**$ (12,387,278)**
Revenues				
Charge for Services				
Police	132,410	17,624,000	291,616	44,482,857
Fire	19,050	6,666,000	98,206	16,006,064
Other General Fund	64,270	1,996,000	73,534	9,255,652
Other Funds	287,100	11,373,000	281,644	30,654,472
	502,830	37,659,000	745,000	100,399,045
Refunds & Reimbursements	-	8,965,000	-	15,138,634
Investment Interest	1,000	30,000	2,000	382,000
	503,830	**46,654,000**	**747,000**	**115,919,679**
Expenditures				
General & Administrative	-	24,704	-	6,885,335
Operations & Maintenance	-	-	-	14,819,086
Equipment Replacements	-	-	-	10,273,517
Debt Service	-	-	-	301,757
Claims	-	-	-	32,246,754
Excess Insurance Premium	502,830	-	-	2,237,830
Third Party Administrator	-	-	-	1,125,137
Pension contributions to CalPERS	-	46,619,000	-	46,619,000
Employee leave balance payoffs	-	-	1,075,000	1,075,000
	502,830	**46,643,704**	**1,075,000**	**115,583,416**
				-
Transfers				
Transfer In	-	-	-	1,035,000
Transfer Out	-	-	-	(110,000)
	-	**-**	**-**	**925,000**
Net Annual Activity	**1,000**	**10,296**	**(328,000)**	**1,261,263**
Ending Available Balance	**$ 121,408**	**$ 1,432,251**	**$ 1,869,796**	**$ (11,126,015)**
	-	-	-	-

Revenues	$ 115,919,679
Transfers	1,035,000
Total Sources	$ 116,954,679
Expenditures	$ 115,583,416
Transfers	110,000
Total Appropriations	$ 115,693,416

STOCKTON FOUNDED JUNE 1849
INCORPORATED JULY 1850

FLEET SERVICES FUND (501)

History

- The Fleet Internal Service Fund is managed by Public Works and is responsible for maintaining and replacing the City's fleet of vehicles and major equipment.
- Departments are charged monthly rental rates to finance operations and replacements.
- Maintenance activities include preventive maintenance inspections, complete mechanical repairs, specialized auto body work and vehicle setups, performed either by staff technicians or by outside vendors.
- Cash replacement reserves have ranged from $1 to $5 million over the past ten years.

FY 2014-15 Events

- Purchased and outfitted 52 Ford Police Interceptor utility vehicles replacing the discontinued Ford Crown Victoria model. Procurement included specifying, bidding, and contracting with vehicle outfitter to install specialized equipment and meet the demands of the additional vehicle requirements for the Measure A Marshall Plan.
- Purchased 17 police administrative sedans to include five additional units to support the Marshall Plan funded by Measure A Transaction and Use Tax.
- Purchased seven BMW police motorcycles, replacing the Harley Davidson model.
- Conducted pilot and implementated new computerized maintenance management system.
- Purchased 25 ¼ to 1 Ton pickups trucks for the Municipal Utility, Public Works, and Neighborhood Services Departments to include seven additional trucks to support the Marshall Plan.
- Purchased dump trucks, tractor-trailer, and vibratory roller equipment to replace Public Works Department equipment replacement backlog.
- Evaluated replacement backlog and developed a multi-year plan of corrective action including replacement of Fire Pumpers and Ladders through operating leases, reduction or reassignment of underutilized vehicles, and pursuit of grants for fire and hybrid vehicles.
- Purchase of three fire engines and one ladder truck via an operating lease similar to previous years and funding from Measure W and Fleet ISF fund balance. These actions will further decrease the dollar value of the backlog.

FY 2015-16 Budget Changes

- Replacement Schedule
  - The FY 2015-16 Annual Budget provides for equipment replacement at the funding level recommended by the Public Works Department, with lease and buyback payments for fire apparatus being made out of a separate line item in the Fleet budget.
  - Continued replacement of backlog to include police interceptor, animal services, evidence technician, community service officer, and administrative sedan vehicles.
  - Consultation with departments and development of long term sustainable replacement plans for all major equipment continues.
- Operations and Utilization Analysis

- In an ongoing effort to review and improve fleet operations and vehicle/equipment utilization as recommended by the adopted Management Partners study, fleet parts procurement services will continue to be evaluated through a proposal process to provide set pricing and delivery criteria. As part of the implementation process of the computerized maintenance management system, operational procedures and data collection will be evaluated to improve overall asset management.

- Technology Projects
  - In addition to the implementation of the computerized maintenance management system, the Citywide Technology Strategic Plan identified the replacement of the fuel management system as a priority. Procurement and implementation of a new system is anticipated to commence in FY 2015-16.

- Program contribution rates
  - Vehicle replacement rates have been determined by amortizing each vehicle's estimated replacement cost over its estimated replacement life. Over the last few years, the details used in this methodology have been evaluated and refined to follow consistent and logical calculations while eliminating duplications. In FY 2015-16, further refinements to specific equipment categories have been made to standardize equipment classifications and set replacement lives at industry standards. Rate development methodologies will be examined next year to incorporate City of Stockton experience and may be further adjusted. Some fluctuations have been created by this year's refinements most notably in the Police and Fire Departments; however these improvements did not significantly impact the overall costs being allocated.
  - Fleet operations and maintenance rates are based on the mileage odometer reading for each assigned vehicle. These are then used to recover fleet annual budgeted expenditures by determining reimbursement cost rates for departments using vehicles assigned to them. Departments will be charged an annual rate instead of being charged for each repair/maintenance of the assigned vehicle or for any pooled vehicle needed during repair/maintenance.
  - Pooled vehicles used for occasional special purposes, and when not associated with assigned vehicles, will be charged at the time of use.
  - Fuel costs are charged directly to the user based on actual use. The budgets are developed based on prior year actual gallon usage multiplied by the price per gallon projected by U.S. Energy Information Administration which currently is $2.85 for both gasoline and diesel. The resulting budgets for fuel are not included in the ISF fleet rates charged to departments throughout the year, but instead are charged to departments at the time of use. The actual charges are expected to cover the ISF fuel budget by the end of the fiscal year.
  - General Administration costs are distributed using an overhead rate calculated to reasonably spread the administration costs based on a percentage of the calculated rate using total costs of operations and maintenance and fuel costs as a basis.

- Annual Activity and ending balance
  - Replacement expenditures include approximately $1.3 million for the purchase of additional marked and unmarked police units. The remaining budget for replacements will be used to replace vehicles past their replacement life.

Internal Service Funds
Fleet Services - 501
FY 2015-16 Proposed Budget

	FY 2012-13 Unaudited Actual	FY 2013-14 Projected	FY 2014-15 Adopted Budget	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 2,930,979**	**$ 4,700,911**	**$ 4,100,364**	**$ 3,185,588**
Revenues				
Charge for Services				
Police	4,029,608	4,830,283	3,949,884	4,349,937
Fire	1,916,120	1,012,406	1,879,121	2,107,190
Other General Fund	360,009	451,605	481,167	593,915
Other Funds	3,294,749	3,382,752	3,743,638	3,191,707
	9,600,486	9,677,046	10,053,810	10,242,749
Refunds & Reimbursements	-	43,200	100,000	-
Sale of Assets	-	271,949	100,000	100,000
Interest	1,699	-	77,000	77,000
	9,602,185	**9,992,195**	**10,330,810**	**10,419,749**
Expenditures				
Operations & Maintenance	3,875,886	4,142,847	3,886,355	4,153,970
Fuel	2,060,723	2,048,669	2,023,631	1,699,249
General & Administrative	1,155,779	1,259,397	1,643,924	1,999,781
Debt Service	263,354	317,738	301,756	301,757
Replacements	476,511	2,747,490	3,389,920	3,000,000
	7,832,253	**10,516,141**	**11,245,586**	**11,154,757**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	(76,601)	-	(110,000)
	-	**(76,601)**	**-**	**(110,000)**
Net Annual Activity	**1,769,932**	**(600,547)**	**(914,776)**	**(845,008)**
Ending Available Balance	**$ 4,700,911**	**$ 4,100,364**	**$ 3,185,588**	**$ 2,340,580**

Available Balance Calculation

Cash & Accounts Receivable	$ 4,695,018
Accounts Payable	(594,654)
Encumbrances	-
Ending Available Balance	$ 4,100,364

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

COMPUTER EQUIPMENT (502)

History

- The Computer Equipment internal service fund supports computers, application systems, and infrastructure connectivity.
- Supports IT Governance Oversight for City of Stockton.
- Provides information technology consulting services to departments.
- Manages the implementation of the Citywide Technology Strategic Plan (CTSP).

FY 2014-15 Events

- Implemented IT Governance.
- Updated IT Strategic Plan.
- Implemented technology training avenues.
- Participated in Countywide Public Dispatch planning.
- Created GIS Road Map.
- Moved financial system backup to Cloud.
- Virtualized physical servers.
- Expanded backup system.
- Implemented wireless access at Fire Stations.
- Completed implementation of virtual desktops for training lab.
- Initiated Windows 7 upgrades.
- Implemented four mobile interfaces to the Computer Aid Dispatch (CAD) for Fire.
- Installed mobile computers in Fire vehicles.

FY 2015-16 Budget Changes

- Significant efforts currently managed by Information Technology Department are related to the Information Technology Capital Projects. The current technology related capital projects are as follows:
    - Replace IT Help Desk System.
    - Replace current system with a modern email and document management system.
    - Develop long-term backup solution
    - Deploy new Library Web Catalog in the Cloud
    - Support deployment of new maintenance management system for Municipal Utilities and Public Works departments
    - Support deployment of new permit management system for Community Development Department
    - Research, plan & deploy new web content management systems for City intranet and internet sites

COMPUTER EQUIPMENT (502) (Cont.)

- Acquire new aerial photographs and elevation data for mapping and emergency planning.
- Plan and implement upgrades to the Enterprise Resource Planning solution.

Internal Service Funds
Computer Equipment Internal Service - 502
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 5,325,130**	**$ 6,792,522**	**$ 4,220,533**	**$ 2,193,425**
Revenues				
Charges for services				
Police	4,953,456	4,969,852	5,512,098	5,339,813
Fire	507,424	615,989	709,348	771,719
Other General Fund	993,465	866,190	1,103,291	3,813,548
Other Funds	2,829,863	3,025,804	3,467,304	1,242,217
Refunds & Reimbursements	5,583	78,729	35,196	15,000
	9,289,791	**9,556,564**	**10,827,237**	**11,182,297**
Expenditures				
Computer Maintenance	3,676,021	3,238,398	4,319,329	4,241,537
IT Administration	1,604,308	1,553,322	1,906,425	1,796,799
GIS Administration	445,164	459,125	568,838	737,116
Public Safety	937,416	711,042	1,026,006	976,118
Web Development	71,977	32,178	337,869	334,031
Tech Development	78,683	70,874	176,986	173,651
Document Management System	219,834	222,686	314,228	240,000
Replacements	114,215	-	1,546,538	2,351,144
New equipment	159,147	-	158,126	385,000
Capital Projects	515,634	440,202	7,736,000	1,675,094
	7,822,399	**6,727,827**	**18,090,345**	**12,910,490**
Transfers				
Transfer In - General Fund	-	-	5,236,000	1,035,000
Transfer Out	-	-	-	-
	-	**-**	**5,236,000**	**1,035,000**
Net Annual Activity	**1,467,392**	**2,828,737**	**(2,027,108)**	**(693,193)**
Ending Available Balance	**$ 6,792,522**	**$ 9,621,259**	**$ 2,193,425**	**$ 1,500,232**

Available Balance Calculation

Cash and Current Assets	$ 10,015,722
Accounts Payable	(394,463)
Encumbrances	-
Capital Projects	(5,400,726)
Ending Available Balance	$ 4,220,533

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

RADIO EQUIPMENT (503)

History

- The Radio Equipment fund supports mission critical radio, information and hardware systems for Fire, Municipal Utilities, Public Works and Police Department.

FY 2014-15 Events

- Setup Computer Aid Dispatch and radio system to allow dispatching for Lathrop/Manteca Fire and Lodi Fire.
- Installed over 50 mobile data computer and radios in police vehicles.
- Completed baseline radio coverage study for the downtown area in support of the new courthouse project. This is the first of three studies designed to measure coverage for Public Safety radios as the courthouse is completed.

FY 2015-16 Budget Changes

- Replacement Schedule:
  - A plan is being developed to modernize the radio system and develop interoperability with other Public Safety agencies throughout the greater Stockton area. Mobile and portable radios that are end of life cannot be used on the County's interoperable trunked radio system. The majority of the current inventory falls under this category. Parts necessary to repair equipment are no longer produced; and continued use of this equipment would limit the number of available units for operations.
  - Replacement strategies for hardware, software, and services to support the radio infrastructure are a major component of this fund in FY 2015-16. City staff meet regularly with County Communications staff as a participant in the establishment of a radio systems Joint Powers Authority (JPA). Consideration is being given to the overall benefit of joining the JPA versus maintaining autonomy as a stand-alone agency.
  - The cost of the annual radio maintenance and support contract is anticipated to increase by the portion of inventory that is end of life and not scheduled to be replaced. Adding coverage for these items will provide annual evaluations for each radio to ensure public safety personnel have proper communications equipment.

Internal Service Funds
Radio Equipment Internal Service - 503
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 345,791**	**$ 477,436**	**$ 779,137**	**$ 727,888**
Revenues				
Charges for services				
Police	750,968	666,717	706,321	953,219
Fire	294,677	380,135	342,964	479,140
Other General Fund	166	-	-	-
Other Funds	23,458	52,956	89,128	112,402
	1,069,269	**1,099,808**	**1,138,413**	**1,544,761**
Expenditures				
Operations & Maintenance	861,273	610,047	866,068	931,506
Replacements	76,351	188,060	1,323,594	618,030
	937,624	**798,107**	**2,189,662**	**1,549,536**
Transfers				
Transfer In - General Fund	-	-	1,000,000	-
Transfer Out	-	-	-	-
	-	**-**	**1,000,000**	**-**
Net Annual Activity	**131,645**	**301,701**	**(51,249)**	**(4,775)**
Ending Available Balance	**$ 477,436**	**$ 779,137**	**$ 727,888**	**$ 723,113**

Available Balance Calculation

Cash and Investments	$ 779,137
Encumbrances	-
Ending Available Balance	$ 779,137

TELEPHONE EQUIPMENT (504)

History

- The Telephone Equipment internal service fund supports telecommunications for the City of Stockton. This includes Voice over Internet Protocol (VoIP) and Centrex phone systems, data lines, and mobile support services for the entire city.
- VoIP was on a 7-year lease program that closed in August 2014.
- This fund also supports employee services and integration of all telecommunication services.

FY 2014-15 Events

- The VoIP phone system lease program was paid in full in August 1, 2014.
- The City is looking at options for a cloud-based VoIP system.

FY 2015-16 Budget Changes

- Replacement Schedule:
  - The City will review options for replacing the VoIP telephone system in the upcoming fiscal year. The budget request of $500,000 is estimated to be sufficient to cover the replacement cost of a cloud-based system.

Internal Service Funds
Telephone Equipment Internal Service - 504
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 683,756**	**$ 860,552**	**$ 1,150,949**	**$ 1,147,650**
Revenues				
Charge for Services				
Police	421,638	449,620	497,552	489,458
Fire	49,312	53,546	79,822	75,562
Other General Fund	211,055	241,170	241,161	244,379
Other Funds	576,286	597,371	646,761	642,179
Interest	(1,331)	8,407	3,896	5,000
Reimbursements	74,041	23	-	-
	1,331,001	**1,350,137**	**1,469,192**	**1,456,578**
Expenditures				
Operations & Maintenance	829,205	726,886	997,491	949,818
Replacements	-	9,071	150,000	515,000
Principal	296,959	310,663	283,860	-
Interest Expense	25,658	13,120	41,140	-
	1,151,822	**1,059,740**	**1,472,491**	**1,464,818**
Transfers				
Transfer In	-	-	-	-
Transfer Out - Technology 502	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**179,179**	**290,397**	**(3,299)**	**(8,240)**
Ending Available Balance	**$ 862,935**	**$ 1,150,949**	**$ 1,147,650**	**$ 1,139,410**

Available Balance Calculation	
Cash and Current Assets	$ 1,198,345
Accounts Payable	(47,396)
Encumbrances	-
Ending Available Balance	$ 1,150,949

OFFICE EQUIPMENT (505)
DUPLICATING, PRINTING & MAILING

History

- Responsible for maintaining and financing the City's office equipment, duplicating/ printing, and mailroom functions.
- Program departments are charged monthly rental rates to finance operations and replacements.

FY 2014-15 Events

- Duplicating technology continued to improve with high speed print on demand technology for black and white and color printing using digital technology.
- Replaced outdated microfilm reader with one capable of archiving from film to electronic format.
- Replaced outdated VHS recorder in Council Chambers with DVD recorder allowing same generational copies with no loss in quality.
- Upgraded projector in Council Chambers making images more readable and brighter for more clarity.
- More City departments are utilizing the use of Reprographics' automatic folder/inserter, eliminating manual handling of mail projects.
- More City departments are taking advantage of the use of variable data printing, streamlining the process of addressing mail projects.
- City departments took advantage of Reprographics' purchasing power for copy paper supplies at an average of 8% savings.

FY 2015-16 Budget Changes

- Work with Finance Department (Business License) to redirect printing from local laser printer to high speed digital printer in Reprographics.
- Work with Business License on a purchase of a new laser printer to allow in-house production of certificates and letterheads; leading to quicker turnaround time and savings.
- Begin work to establish and track a service catalogue for common reprographic services used by the City.

Internal Service Funds
Office Equipment Internal Service - 505
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 459,674**	**$ 600,206**	**$ 758,954**	**$ 834,535**
Revenues				
Charges for Equipment				
Police	47,489	34,102	72,415	41,431
Fire	-	-	-	-
Other General Fund	55,501	62,417	56,135	95,373
Other Funds	132,674	165,192	186,707	206,898
Printing & Mailroom	339,108	335,000	348,434	344,200
Investment Income	303	6,025	4,302	5,000
	575,075	**602,736**	**667,993**	**692,902**
Expenditures				
Operations & Maintenance	433,053	433,766	559,986	673,685
Replacements	1,490	10,222	32,426	30,000
	434,543	**443,988**	**592,412**	**703,685**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**140,532**	**158,748**	**75,581**	**(10,783)**
Ending Available Balance	**$ 600,206**	**$ 758,954**	**$ 834,535**	**$ 823,752**

Available Balance Calculation	
Cash and Current Assets	$ 791,037
Accounts Payable	(32,083)
Encumbrances	-
Ending Available Balance	$ 758,954

RISK SERVICES – GENERAL LIABILITY (541) AND WORKER'S COMPENSATION (551)

History

- The Risk Services Division is responsible for protecting the City's resources and limiting its liability exposures by providing stable, cost-effective, and quality customer service to our employees and citizens. Contract monitoring and review is also a vital part of ensuring that exposure is limited and risk is transferred in an appropriate manner.
- Risk Services also includes Workers' Compensation and Safety Program components working to reduce costs associated with illness and injury sustained by City employees.
- Risk Services recovers monies from third parties who damage City property and for law enforcement activities.

FY 2014-15 Events

- In conjunction with Administrative Services Department, amended contract with third party collections vendor to assist with collecting monies owed to City from damage to City property and law enforcement activities.
- In collaboration with the City Manager and Community Services Department, developed streamlined insurance and indemnification standards for special events.
- Worked with City Attorney's Office to process claims through the Bankruptcy and to develop a system of managing claims post-Bankruptcy.
- Updated our California Department of Transportation (DOT) Driver License Pull Notice Program. This program allows us to monitor the driver licenses of all employees required to drive on City business for validity of the license.
- Updated our California Department of Transportation (DOT) Commercial Driver Random Drug Testing Program. This quarterly testing program ensures employees tested are not operating a commercial vehicle under the influence of any drugs.

FY 2015-16 Budget Changes

- The most recent actuary report based on program claims experience as of June 30, 2014 indicated that the unfunded liability in the workers' compensation program was increased by roughly 7% or $3.6 million over the previous fiscal year.
- Human Resources staff continues to work with the Budget Office to evaluate and refine the allocation methodology used to calculate the risk rates for departments.
- Workers' compensation rates will be increased to finance the fund deficit amortized over 20 years, or approximately $2.0 million per year.
- General liability rates are being left the same to continue to reduce the fund deficit and to provide funds for potential additional claims.
- Excess Insurance that is purchased from other agencies will be increased for both Workers' Compensation and General Liability.

Internal Service Funds
General Liability Insurance - 541
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ (4,919,508)**	**$ (2,383,380)**	**$ (1,454,954)**	**$ 76,218**
Revenues				
Charge for Services				
Police	1,977,459	2,101,461	2,128,748	2,223,000
Fire	868,961	938,426	936,194	847,000
Other General Fund	335,720	355,400	352,280	430,000
Other Funds	2,035,615	2,273,927	2,149,778	2,178,000
Reimbursement	425,053	1,131,423	509,292	205,000
Investment Interest	(3,771)	73,148	5,000	20,000
	5,639,037	**6,873,785**	**6,081,292**	**5,903,000**
Expenditures				
Claims				
Paid	60,900	728	2,028,600	2,124,050
Actuarial Adjustment	943,326	2,167,601	-	-
	1,004,226	2,168,329	2,028,600	2,124,050
Excess Insurance Premium	682,573	792,226	815,000	1,015,000
City staff costs	1,100,860	1,135,811	1,047,264	1,252,160
Operating expenditures	315,250	1,358,154	1,161,304	930,154
	3,102,909	**5,454,520**	**5,052,168**	**5,321,364**
Transfers				
Transfer In - Central Parking	-	-	502,048	-
Transfer Out	-	-	-	-
	-	**-**	**502,048**	**-**
Net Annual Activity	**2,536,128**	**1,419,265**	**1,531,172**	**581,636**
Ending Available Balance	**$ (2,383,380)**	**$ (964,115)**	**$ 76,218**	**$ 657,854**

Available Balance Calculation

Cash and Current Assets	$ 10,032,138
Current Liabilities	(4,753)
Claims Payable	(11,482,339)
Ending Available Balance	$ (1,454,954)

Rates (percentage of payroll)				
All employees	4.50%	4.78%	4.78%	4.78%

Note

Program revenues are estimated based upon percentage of projected payroll.
Actual revenues and the cash flow to settle claims will fluctuate based on actual payroll.

Internal Service Funds
Workers' Compensation - 551
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ (43,994,920)**	**$ (37,171,211)**	**$ (36,904,934)**	**$ (35,569,608)**
Revenues				
Charge for Services				
Police	3,725,474	4,440,386	4,875,299	6,144,150
Fire	2,405,353	2,355,108	3,059,192	2,968,685
Other General Fund	154,738	402,389	321,372	481,320
Other Funds	2,320,977	3,941,569	3,354,137	3,909,845
	8,606,542	11,139,452	11,610,000	13,504,000
Refunds & Reimbursements	582,915	4,551,816	947,399	635,000
Interest	17,635	155,044	155,240	200,000
	9,207,092	**15,846,312**	**12,712,639**	**14,339,000**
Expenditures				
Claims Expense - Cash	5,985,947	10,084,818	9,211,000	9,120,000
Actuarial accrued claims liability	(5,808,972)	3,869,000	-	-
Insurance Administration	429,550	516,798	517,175	697,316
TPA Administration	820,514	674,770	746,000	746,000
Excess Insurance Premium	516,113	663,493	590,000	720,000
State CA Assessment	359,177	219,491	222,638	380,000
Safety Program	81,054	51,187	90,500	97,500
	2,383,383	**16,079,557**	**11,377,313**	**11,760,816**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**6,823,709**	**(233,245)**	**1,335,326**	**2,578,184**
Ending Available Balance	**$ (37,171,211)**	**$ (37,404,456)**	**$ (35,569,608)**	**$ (32,991,424)**
Available Balance Calculation				
Cash and Current Assets		$ 19,301,194		
Accounts Payable		(130,128)		
Due to Other Funds		-		
Claims Payable		(56,076,000)		
Ending Available Balance		$ (36,904,934)		
Rates (percent of payroll)				
Police	10.41%	11.67%	13.10%	14.94%
Fire	13.32%	12.63%	16.53%	17.33%
Manual	7.68%	10.69%	9.34%	11.12%
Non-Manual	5.62%	7.39%	6.70%	7.86%
Office/Clerical	1.00%	4.17%	3.02%	3.57%
Library	2.12%	5.48%	5.20%	5.87%

Note

Program revenues are estimated based upon percentage of projected payroll.
Actual revenues will fluctuate based on actual payroll.

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

HEALTH BENEFITS FUND (552)

History

- The Health Benefits Fund is responsible for the management of the health benefit plans offered to eligible employees and retirees, and their eligible dependents.
- City-sponsored health benefit plans currently offered include self-funded medical, dental and vision plan options, a fully-insured high-deductible medical plan through Kaiser, and a fully insured Dental Maintenance Organization (DMO).
- Health benefits are funded through a combination of City and employees contributions. City contributions to retiree medical were eliminated during the City's bankruptcy and in subsequent employee bargaining agreements. Since 2013, eligible retirees may elect to enroll in the City's self-funded health plan by paying the full premium cost.

FY 2014-15 Events

- Submitted and paid required Affordable Care Act (ACA) fees and taxes plus accompanying paperwork.
- Complied with new ACA and IRS reporting requirements related to health coverage for employees and dependents.
- Issued Request of Proposal (RFP) for occupational health services.
- Issued RFP for voluntary insurance products.
- Concluded the process of entering into Section 218 agreements with the federal government that would allow currently non-participating safety and non-safety employees to build eligibility for Medicare participation.
- Several contract amendments were processed with vendors to enhance, adjust, and improve service levels, including:
    - Eligibility services;
    - Employee assistance program (EAP) services; and
    - Flexible Spending Account (FSA) services, expanded to offer transportation pre-tax benefit.

FY 2015-16 Budget Changes

- Due to medical and prescription trends, the effects of anti-selection of the self-funded plan as enrollment declines, mandated benefit increases, and fee requirements due to the ACA, premium rates will increase in FY 2015-16. Health plan rates for the self-funded health plan are increasing by slightly less than 10% and Kaiser plan premiums are up 11% compared to FY 2014-15. Staff will continue its evaluation of the health market and will also continue its effort to assess the availability of alternatives to the City's self-funded health plan.
- Access to health insurance coverage will be provided to all part-time employees, at full premium cost in compliance with ACA.
- As mandated by the ACA, other employer and employee mandates associated with penalties began in 2015. Staff will continue to work closely with our healthcare consultant to ensure we remain up to date on the continuing changes in ACA and ensure compliance with all mandates including required taxes/fees, benefit offerings, and reporting requirements.

Internal Service Funds
Health Insurance - 552
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ (1,449,176)**	**$ 4,955,653**	**$ 8,638,944**	**$ 10,574,251**
Unfunded Retiree Health Obligation excluded in presentation of prior years				
Revenues				
Charge for Services				
Police	6,790,300	5,723,789	5,754,000	6,823,823
Fire	2,378,125	2,038,649	2,007,000	1,946,712
Other General Fund	1,142,323	1,044,736	1,223,000	1,449,713
Other Funds	8,782,759	7,076,905	6,897,000	7,159,880
	19,093,507	15,884,079	15,881,000	17,380,128
Participant Contributions				
Employees (current MOUs)	2,921,340	3,320,357	3,131,685	4,102,260
Retirees	3,309,605	1,500,149	564,722	476,136
Continuation	60,479	112,935	80,901	90,000
Reimbursements				
Stop loss coverage	1,861,614	980,656	218,879	206,038
Medicare	351,716	204,458	-	-
Federal Grant	-	-	-	-
Interest	(12,174)	59,878	40,000	40,000
	27,586,087	**22,062,512**	**19,917,187**	**22,294,562**
Expenditures				
Medical Plans	13,433,460	7,383,874	4,855,767	5,312,496
Kaiser	5,219,702	7,911,197	8,970,218	12,277,490
IBNR Adjustments	(1,919,400)	(810,000)	-	-
Operating Engineers	870,683	885,754	964,740	1,059,840
Vision	144,270	157,416	148,469	198,387
Dental	1,318,381	1,293,022	1,315,032	1,617,165
Health & Wellness Program	-	-	4,000	4,000
General & Administrative	898,920	953,883	1,174,012	1,114,575
Stop Loss Premium	590,710	124,727	286,839	351,326
Vendor Administration Fee	624,532	479,348	262,803	379,137
	21,181,258	**18,379,221**	**17,981,880**	**22,314,416**
Net Annual Activity	**6,404,829**	**3,683,291**	**1,935,307**	**(19,854)**
Ending Available Balance	**$ 4,955,653**	**$ 8,638,944**	**$ 10,574,251**	**$ 10,554,397**
Unfunded Retiree Health Obligation excluded in presentation of prior years.				

Available Balance Calculation

Cash and Interest Receivable	$ 8,760,705
Accounts Receivable and deposits	1,303,821
Accounts Payable	(71,482)
Claims Payable - IBNR	(1,354,100)
Ending Available Balance	$ 8,638,944

UNEMPLOYMENT FUND (556)

History

- This fund maintains the City's unemployment benefits to former City of Stockton employees.
- Benefits are paid by the State of California and the State is then reimbursed by the City. The funding is in compliance with State law.
- Unemployment benefits are funded by charging each City department as a percentage of payroll.
- Benefits staff closely and aggressively monitors all unemployment claims received to ensure timely and accurate claim processing.
- Benefits staff also challenges any potential non-eligible claim. Staff works directly with each department to investigate any such claims and attends Unemployment hearings when necessary.

FY 2014-15 Events

- Unemployment expenses for FY 2014-15 are projected to end the year under budget.
- Claims experience has declined because of aggressive monitoring and reduced layoffs than in prior years.

FY 2015-16 Budget Changes

- In FY 2015-16 expenses and revenues are budgeted based on historical claims costs.
- The ending balance projected in the Unemployment Fund is considered large enough to cover any future claims fluctuation so that annual rates can be stabilized for the next several years.

Internal Service Funds
Unemployment - 556
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 203,114**	**$ 512,381**	**$ 689,616**	**$ 702,616**
Revenues				
Charge for Services				
Police	182,370	113,886	84,000	70,000
Fire	82,752	50,111	37,000	26,800
Other General Fund	27,370	18,273	14,000	13,600
Other Funds	191,449	123,925	85,000	69,600
Investment Income	(160)	6,015	3,000	2,000
Refunds & Reimbursements	495	-	-	-
	484,276	**312,210**	**223,000**	**182,000**
Expenditures				
Claims	175,009	134,975	210,000	182,000
	175,009	**134,975**	**210,000**	**182,000**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**309,267**	**177,235**	**13,000**	**-**
Ending Available Balance	**$ 512,381**	**$ 689,616**	**$ 702,616**	**$ 702,616**

Available Balance Calculation

Cash and Interest Receivable	$ 720,202
Current Liabilities	(30,586)
Cash and Interest Receivable	$ 689,616

Rates (percentage of payroll)	0.45%	0.28%	0.19%	0.15%

Note

Program revenues are estimated based upon percentage of projected payroll.
Actual revenues will fluctuate based on actual payroll.

LONG TERM DISABILITY (LTD), LIFE INSURANCE & ACCIDENTAL DEATH AND DISMEMBERMENT (AD&D) FUND (557)

History

- This fund provides long-term disability, life insurance, and accidental death and dismemberment benefits, as part of the total compensation package provided to City employees.
- Revenue to fund these programs is collected from each department.
- The Long Term Disability benefit provides eligible employees with 66 2/3% of their salary while disabled.
- The Life Insurance benefit provides eligible employees with:
  - Life insurance coverage; and
  - A portability option to continue the life insurance coverage when leaving City employment (at the member's expense).

FY 2014-15 Events

- The fund balance remains stable as department payments to the internal service fund are paid out to the City's vendor for life insurance and LTD.

FY 2015-16 Budget Changes

- Vendor contracts guaranteed the life insurance and LTD rates remained flat for a three-year period ending in June 2016.

Internal Service Funds
LTD and Life Insurance - 557
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 113,987**	**$ 109,175**	**$ 114,747**	**$ 120,408**
Revenues				
Charge for Services				
Police	132,483	100,977	97,220	132,410
Fire	59,579	20,942	20,860	19,050
Other General Fund	54,513	40,518	47,920	64,270
Other Funds	358,570	256,186	254,990	287,100
Investment Income	(21)	1,191	1,000	1,000
	605,124	**419,814**	**421,990**	**503,830**
Expenditures				
Insurance Premiums	609,936	414,242	416,329	502,830
	609,936	**414,242**	**416,329**	**502,830**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**(4,812)**	**5,572**	**5,661**	**1,000**
Ending Available Balance	**$ 109,175**	**$ 114,747**	**$ 120,408**	**$ 121,408**

Available Balance Calculation

Cash and Interest Receivable	$ 114,747
Current Liabilities	-
Ending Available Balance	$ 114,747

Rates (percentage of payroll)				
Long Term Disability				
Non-safety	0.86%	0.58%	0.58%	0.58%
Police	$240/yr	$240/yr	$240/yr	$240/yr
Police Mgmt	$294/yr	$294/yr	$294/yr	$294/yr
Fire	NA	NA	$204/yr	$204/yr
Fire Unrep	$228/yr	$228/yr	$228/yr	$228/yr
Life Insurance (per $1,000 of annual pay x benefit)				
with Accidental Death & Disability	0.245%	0.165%	0.165%	0.165%
without Accidental Death & Disability	0.220%	0.142%	0.142%	0.142%

Note

Program revenues are estimated based upon budgeted payroll.
Actual revenues and expenses will fluctuate based on actual payroll.

RETIREMENT (561)

History

- This fund is utilized to collect revenue and make contributions to CalPERS for the defined benefit retirement program.
- The City of Stockton contracts with the California Public Employees' Retirement System (CalPERS) for defined retirement benefits.
- Employer contributions for CalPERS retirement benefits are collected from departments and are a percentage of pay and other compensation considered reportable for retirement purposes.
- The City offers a deferred compensation (Section 457) plan for supplemental retirement benefits. Full-time employees may participate in this program on a voluntary basis. As the City does not participate in Social Security, plan participation is required for part-time employees. These plans are administered by Human Resources Benefits staff.
- The City offers a deferred compensation (Section 401(a)) plan as a supplemental retirement benefit. This benefit is afforded by employment contract, and is funded by an employer contribution. This plan is administered by Human Resources Benefits staff.
- A Pension Obligation Bond (POB) was issued by the City in 2007. The payment on this debt service was made by collecting funds from all City sources through rates. The Pendency Plan, as adopted by Council on June 26, 2012, stopped debt service payments on the Pension Obligation Bond as of that date pending disposition of that and all other debt issuances as part of the Bankruptcy process.
- The City has a supplemental retirement plan for a select group of employees called Public Agency Retirement Services (PARS).

FY 2014-15 Events

- Worked with PARS and an actuary to complete the biennial actuary for the PARS benefit. Also completed a second actuary report for the purpose of fulfilling GASB 67 financial accounting requirements.
- The Pension Obligation Bond debt has been restructured under the Plan of Adjustment approved by the bankruptcy court in February 2015. The debt will no longer be paid out of the Retirement ISF. Pension Obligation Bond contributions collected from special funds during the default period will be transferred to the City's Debt Service Fund from which the FY 2014-15 settlement payment and future debt payment will be made.
- Developed, implemented, and updated Deferred Compensation signature authority process to implement 457 and 401(a) plan changes and administrative duties.

FY 2015-16 Budget Changes

- FY 2015-16 retirement rates are based on the most recent CalPERS actuary report. CalPERS rates will be going up in FY 2015-16, as they have in each of the preceding three years. Safety rates are going up from 41.385% to 45.502% and Miscellaneous employee rates are going up from 20.090% to 22.355%.

Internal Service Funds
Retirement - 561
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ (3,084,168)**	**$ (15,660,447)**	**$ 4,820,210**	**$ 1,421,955**
Revenues				
Charge for Services				
Police	9,467,439	10,593,245	13,137,000	17,624,000
Fire	4,288,916	4,704,455	5,704,000	6,666,000
Other General Fund	912,473	3,029,654	1,338,000	1,996,000
Other Funds	8,544,150	7,889,428	11,100,292	11,373,000
Employee Paid	7,882,036	8,237,341	8,257,000	8,960,000
Insurance Proceeds	-	2	-	-
Investment Income	(3,797)	32,686	30,000	30,000
Refunds & Reimbursements	6,965	7,450	9,900	5,000
	31,098,182	**34,494,261**	**39,576,192**	**46,654,000**
Expenditures				
CalPERS payments	29,322,542	32,681,377	37,321,533	46,619,000
Amortize Pension Asset	7,247,193	5,775,916	-	-
Debt Service on Pension Bonds	7,078,178	8,470,711	2,258,240	-
Other Operating Costs	26,548	25,225	25,317	24,704
	43,674,461	**46,953,229**	**39,605,090**	**46,643,704**
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	(3,369,357)	-
	-	**-**	**(3,369,357)**	**-**
Net Annual Activity	**(12,576,279)**	**(12,458,968)**	**(3,398,255)**	**10,296**
Ending Available Balance	**$ (15,660,447)**	**$ (28,119,415)**	**$ 1,421,955**	**$ 1,432,251**

Available Balance Calculation

Cash and Interest Receivable	$ 4,821,710
Current Liabilities	(1,500)
Ending Available Balance	$ 4,820,210

PERs Employer Retirement Rates excluding Pension Obligation Bond (percentages of payroll)

Safety	31.790%	34.605%	41.385%	45.502%
Miscellaneous	16.880%	17.939%	20.090%	22.355%

Pension Obligation Bond - Estimated Retirement Rates PERS plus POB (percentages of payroll)

Safety	43.110%	47.145%	53.945%	57.482%
Miscellaneous	20.660%	21.949%	24.010%	26.185%

Notes

Program revenues are estimated based upon budgeted payroll.
Payments to CalPERS will fluctuate with staffing levels.

COMPENSATED ABSENCE (562)

History

- This fund is utilized to collect revenue and fund employee separation pay outs.
- The Pendency Plan, as adopted by Council on June 26, 2012, eliminated the pay out of sick leave to employees at separation, and was later incorporated into the amended labor agreements. This greatly reduces the expense volatility of this fund.

FY 2014-15 Events

- During FY 2014-15, the city continued to pay separated and separating employees per the previously agreed upon labor agreements.
- For retiring employees who qualify as “classic” members in CalPERS, 100% of their unused sick leave will be credited to CalPERS for additional service credit
- Separations that took place on or after July 1, 2014, are no longer subject to the three year payout. Employees with sick leave balances over 2080 in 2012 are eligible to receive 35% of cash values at separation.

FY 2015-16 Budget Changes

- There will continue to be payouts for eligible individuals who separated on or before July 1, 2014 that are still owed installments based on the agreed upon formula.
- Separation pay cost are anticipated to be higher in FY 2015-16 due to labor agreement terms providing 50% cash value for unused sick leave balances after applying 2,080 hours toward CalPERS service credit for certain eligible employees.

Internal Service Funds
Compensated Absence - 562
FY 2015-16 Proposed Budget

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Projected	FY 2015-16 Proposed Budget
Beginning Available Balance	**$ 71,304**	**$ 2,155,281**	**$ 2,393,796**	**$ 2,197,796**
Revenues				
Charge for Services				
Police	814,407	489,165	278,703	291,616
Fire	330,876	198,673	102,633	98,206
Other General Fund	169,838	100,694	61,280	73,534
Other Funds	1,503,328	555,635	302,384	281,644
Investment Income	-	9,393	2,000	2,000
	2,818,449	**1,353,560**	**747,000**	**747,000**
Expenditures				
Employee Separation Pay	734,472	818,626	943,000	1,075,000
Liability Adjustments	-	296,419	-	-
	734,472	**1,115,045**	**943,000**	**1,075,000**
Transfers				
Transfer In - General Fund	-	-	-	-
Transfer Out	-	-	-	-
	-	**-**	**-**	**-**
Net Annual Activity	**2,083,977**	**238,515**	**(196,000)**	**(328,000)**
Ending Available Balance	**$ 2,155,281**	**$ 2,393,796**	**$ 2,197,796**	**$ 1,869,796**

Available Balance Calculation	
Cash and Interest Receivable	$ 2,690,215
Accrued Compensated Absences	(296,419)
Ending Available Balance	$ 2,393,796

Program Contribution Rate	2.90%	1.37%	0.70%	0.70%

STOCKTON
FOUNDED JUNE 1849
INCORPORATED JULY 1850

TAB 15 APPENDIX

Local Government Glossary and Acronyms

AD&D: Accidental Death and Dismemberment Insurance

ACCRUAL BASIS OF ACCOUNTING: A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

ACTUAL: Actual level of revenues or expenditures in the fiscal year noted.

AMI: Area Median Income

APPROPRIATION: An authorization by the City Council to make expenditures and to incur obligations for a specific purpose.

APPROVED BUDGET: The approved budget is the annual City budget approved by the City Council for expenditures on or before June 30.

ASSESSED VALUATION (AV): The dollar value of real or other property set as a basis for levying property taxes by the County assessor.

ASSESSMENT: Revenue collected for City services which benefit properties in specific areas or districts.

ASSETS: Property owned by the City for which a monetary value has been established.

AUTHORIZED POSITIONS: Positions approved by the City Council which may or may not have funding (see Budgeted Positions).

AVAILABLE BALANCE: The unreserved, undesignated portion of fund balance available for future operations. For Enterprise funds, fund balance represents the current working capital portion of the fund's equity, which excludes capital assets, long-term debt, and other non-current items.

BALANCED BUDGET: The budget for a fund is balances when total budgeted resources, including revenues, transfers in from other funds, and unallocated fund balance from previous years meet or exceed total budgeted uses of resources, including expenditures and transfer out to other funds.

BANKRUPTCY: Bankruptcy for Municipalities is covered under Chapter 9 of the United States Bankruptcy Code to provide a financially-distressed municipality protection from its creditors while it develops and negotiates a plan for adjusting its debts.

BASELINE: An estimate of spending, revenue, the deficit or surplus, and the debt expected during a fiscal year under current laws, current labor agreements and current policy. The baseline is a benchmark for measuring the budgetary effects of proposed changes in revenues and spending.

BASIS OF ACCOUNTING: Refers to when revenues, expenses, expenditures and transfers are recognized and reported. The budgetary basis of accounting for all the funds is modified accrual, with a focus on current financial resources.

BEGINNING/ENDING FUND BALANCE: Resources available in a fund after payment of prior/current year expenses.

Local Government Glossary and Acronyms

BOND: A certificate of debt issued by an entity, guaranteeing payment of the original investment plus interest, by a specified future date. Bonds are typically used for long-term debt to pay for specific capital expenditures.

BROWN ACT: This Act governs the conduct of public meetings (California Government Code 54953).

BUDGET: An annual plan of financial operation embodying an estimate of proposed expenditures and the estimated means of financing them. The approved budget is authorized by City Council action and thus specifies the legal spending limits for the fiscal year.

BUDGET HEARING: A public meeting to allow citizens to comment of a proposed budget.

BUDGETED POSITIONS: The number of full-time equivalent positions to be funded in the budget.

CalPERS: California Public Employees' Retirement System

CALTRANS: California Department of Transportation

CAPER: Consolidated Annual Performance and Evaluation Report

CAPITAL BUDGET: A budget that appropriates the first year of the multi-year Capital Improvement Program.

CAPITAL IMPROVEMENT PROGRAM (CIP): An on-going five year plan of single and multiple year capital expenditures which is updated annually.

CAPITAL OUTLAY: Expenditures for tangible property of relatively permanent nature

CC: City Council

CDBG: Community Development Block Grant - Funded from the Federal Department of Housing and Urban Development (HUD) provides programs for general community development to eliminate blight and provide to low and moderate income persons.

CEQA: California Environmental Quality Act

CONTINGENCY: A budgetary reserve set aside for emergencies or unforeseen expenditures.

COPs: Certificates of Participation – This financing technique provides long-term financing through a lease installment sale agreement or loan agreement. Certificates of Participation (COPs) allow the public to purchase participation relating to the acquisition or construction of specific equipment, land, or facilities.

COPS: Citizen's Option for Public Safety – AB 3229 funds allocated to California counties for public safety.

CPI: Consumer Price Index, measure of inflation in area of consumer products.

CRWQCB: California Regional Water Quality Control Board

Local Government Glossary and Acronyms

CTSP: Citywide Technology Strategic Plan

CUPA: Certified Unified Permit Agency (Haz-Mat)

CWEA: California Water Environment Association

DBW or DBAW: State of California Department of Boating and Waterways

DEBT SERVICE: Payment of interest and principal on an obligation resulting from the issuance of bonds and notes.

DEIR: Draft Environmental Impact Report

DEPARTMENT: A major organizational unit of the City that has management responsibility for related operations.

DISTRICT FUND: A fund used to account for the resources, revenues and expenditures of separate special districts formed to provide certain public services.

DIVISION: A sub-unit of a department which encompasses more specific functions of that department and may consist of several activities.

DOJ: Department of Justice

EEOC: Equal Employment Opportunity Commission

EIR: Environmental Impact Report - A detailed document describing and analyzing the significant environmental effects of a project and ways to mitigate or avoid the effects.

EMS: Emergency Medical Services

ENCUMBRANCE: Financial commitments related to unperformed contracts for goods or services for which part of an appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

ENTERPRISE FUND: A governmental facility or service which operates like a private business and is intended to be self supporting, i.e. revenues will cover all expenses of the operations including capital costs. These funds operate on a full accrual basis recognizing revenues or expenses when the event occurs.

EPA: Environmental Protection Agency

ERAF: Educational Revenue Augmentation Fund - ERAF is a mechanism; enacted in July of 1992 by the State Legislature to shift local tax revenues from cities, counties, and special districts to a State controlled Education Revenue Augmentation Fund. The state uses this fund to reduce its obligation to the schools. ERAF funds have been used by the State to help school and community college districts meet minimum funding requirements.

ESG: Emergency Solutions Grant

EXPENDITURE: The actual spending of funds authorized by an appropriation.

FEIR: Final Environmental Impact Report

Local Government Glossary and Acronyms

FEMA: Federal Emergency Management Agency

FHA: Federal Housing Authority

FINAL BUDGET: The approved revenue and expenditure budget as appropriated.

FISCAL YEAR: The 12-month period designated as the budget year from July 1 through June 30.

FLSA: Fair Labor Standards Act

FPPC: Fair Political Practices Commission

FULL TIME EQUIVALENT: The decimal equivalent of a part-time position converted to a full time basis, i.e. one person working half-time would count as 0.5 FTE.

FUND: A set of inter-related accounts to record revenues and expenditures associated with a specific purpose.

FUND BALANCE: In the governmental fund types, the unreserved fund balance is the excess of current sources of funds over current uses of funds. This amount does not include amount designated for future uses as specified by management.

GAAP: Generally Accepted Accounting Principles. The guidelines established for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time.

GASB: Governmental Accounting Standards Board

GENERAL FUND: The primary operating fund of the City. It is used to account for all revenues and expenditures of the City not legally restricted in use.

GENERAL OBLIGATION BOND: A bond backed by the full faith and credit of the issuing government. In California, local governments can only issue such bonds with voter approval subject to a legal debt limit.

GOVERNMENTAL FUNDS: Funds, such as the General Fund, which recognizes events when they affect current financial resources. Reductions are called expenditures. These funds operate on a modified accrual basis.

GRANTS: Contributions from another governmental agency to be used for a specified purpose.

HCD: Housing and Community Development

HOME: Home Investment Partnership Program

HUD: Housing and Urban Development - The Federal department which provides various housing and community direct loans, guarantees, and grants.

INDIRECT COSTS: Elements of cost necessary in the production of a good or service that are not directly traceable to the product or service. These are sometimes referred to as overhead costs.

Local Government Glossary and Acronyms

INTEREST: Income earned on the investment of available cash balances.

INTERNAL SERVICE FUNDS (ISF): Internal service funds are used to account for the centralized financing of goods or services provided by one department, on a cost-reimbursement basis.

LIEN: A document recorded with the County Recorder placing a debt against a parcel of land.

LOCC: League of California Cities

LONG-TERM DEBT: Debt with a maturity of more than one year after the date of issuance.

LTD: Long Term Disability insurance

MARSHALL PLAN: A City of Stockton Strategic Initiative adopted by the Council to reduce crime and increase public safety. Funding for these efforts are appropriated from Measure A sales tax revenues. Specific elements of the Marshall Plan are present in the Measure B Implementation Plan (see Council meetings June 25, 2013 and February 25, 2014)

MBE: Minority Business Enterprise

MEASURE A: A general transaction and use tax measure approved by the citizens of Stockton on November 5, 2013 for ¾ cent sales tax effective April 1, 2014. Revenue from Measure A sales tax is reported in the General Fund to pay for law enforcement services, to emerge from bankruptcy and restore other City services.

MEASURE B: A non-binding advisory measure approved by the citizens of Stockton on November 5, 2013 related to the Measure A ¾ cent general sales tax effective April 1, 2014, 65% of which is to be used for law enforcement and crime prevention services in the City.

MEASURE K: A San Joaquin County special transaction and use tax measure approved in 1990 for 1/2 cent sales tax dedicated to transportation projects. This original sales tax increase was to expire in 2011; however, in 2006, voters passed a 30 year extension. The program is administered by the San Joaquin Council of Governments.

MEASURE W: A special transaction and use tax measure approved by the citizens of Stockton in November 2004 for 1/4 cent sales tax dedicated to public safety services. Proceeds from the measure are allocated 50% to Fire Department and 50% to Police Department.

MOE: Maintenance of Effort

MUNICIPAL CODE: Codification of ordinances (laws) of a municipality.

NON-DEPARTMENTAL: Program costs that do not relate to any one department, but represent costs of a general city-wide nature.

NPDES: National Pollutant Discharge Elimination System

OPERATING BUDGET: Annual appropriation of funds for on-going program costs, including personnel, operations, capital outlay and debt service.

Local Government Glossary and Acronyms

OPERATING TRANSFERS: Transfers from a fund receiving revenue to a fund which will expend the resources.

ORDINANCE: A formal legislative enactment by the City Council. It has the full force and effect of law within the City boundaries unless it is in conflict with any higher form of law such as a State statute or constitutional provision. An ordinance has higher legal standing than a resolution.

OSHA: Occupational Safety and Health Administration

OVP: Office of Violence Prevention

PACE: Property Assessed Clean Energy

PENDENCY PLAN: A budget plan that provides for day-to-day operations and delivery of services possible within available resources during a bankruptcy process up to the point of a bankruptcy court approved Plan of Adjustment.

PERMANENT FUND: A fund in which the principal remains permanently restricted, while the interest earnings may be spent for the specific purpose for which the money was given.

PERS: Public Employees Retirement System

PERSONNEL COSTS: The cost of a City department, including wage/salary, direct and indirect benefits such as health insurance, retirement contribution, workers' compensation, unemployment insurance, etc.

PLAN OF ADJUSTMENT: A long term financial plan, approved by the bankruptcy court, which comprehensively restructures financial commitments through creditor settlement agreements to demonstrate solvency.

POST: Police Officers Standards and Training

PROCLAMATION: An official announcement or public declaration.

PSAF: Public Safety Augmentation Fund

RDA: Redevelopment Agency – An entity created by a legislative body in accordance with state statutes which has elected to exercise the powers granted to it for planning, development, replanning, redesign, clearance, reconstruction, or rehabilitation of an area.

RESERVE: Amount of fund balance designated for a specific purpose.

RESOLUTION: A document confirming City Council administrative action.

RESOURCES: Total amounts available for appropriation during the fiscal year, including revenues, fund transfers and beginning fund balances.

REVENUE: Money received from taxes, fees, permits, licenses, interest, inter-governmental sources, and other sources.

RFP: Request for Proposal

Local Government Glossary and Acronyms

RWQCB: Regional Water Quality Control Board - Issues the wastewater treatment plant discharge permit and regulates it programs.

SECTION 8: Federal subsidized low income housing.

SECTION 108: Section 108 is the loan guarantee provision of the Community Development Block Grant (CDBG) program. Section 108 provides communities with a source of financing for economic development, housing rehabilitation, public facilities, and large-scale physical development projects

SPECIAL ASSESSMENTS: Compulsory charges levied by a government to finance current or permanent public services or facilities to a particular group or persons or property.

SPECIAL REVENUE FUND: A fund which collects revenues that are restricted by the City, State or Federal Government as to the purpose of spending.

SPFA: Stockton Public Financing Authority

SRDA: Stockton Redevelopment Agency

SRF: State Revolving Fund

SUCCESSOR AGENCY: An agency that replaces a redevelopment agency as dissolved by Assembly Bill x1 26 (AB1 26 or Dissolution Act) which was signed into law by Governor Brown on June 28, 2011 which was later amended by Assembly Bill 1484 in June 2012. The Successor Agency became operative February 1, 2012, and is responsible for unwinding the affairs of the former Stockton Redevelopment Agency and ensuring recognized obligations are met.

SWRCB: State Water Regional Control Board

TAXES: Compulsory charges levied by a government to finance services performed.

TFCA: Transportation Fund for Clean Air

UAAL: Unfunded Actuarial Accrued Liability - The excess of the Actuarial Accrued Liability over the Actuarial Value of Assets.

UBC: Uniform Building Code

UEC: Uniform Electrical Code

UFC: Uniform Fire Code

USER FEE: Charges for services provided only to those benefiting from the service.

USGS: United States Geological Survey